



# HUME

## ACTIVE LIVING PLAN

### **Important Notice (November 2025)**

The Active Living Plan integrates the findings and recommendations of technical studies undertaken by specialist consultants in 2025, providing a comprehensive and evidence-based overview of priorities for sport, recreation, Aquatic and active living across the municipality.

These technical studies present expert advice on future needs, priorities and indicative sequencing based on current evidence and population forecasts. Council may, at its discretion, adjust the prioritisation, timing and/or implementation of recommendations in line with broader organisational, financial or policy considerations.

Where such variations occur, they should be understood as internal governance decisions in recognition of local context and whole of Council considerations.

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# ACKNOWLEDGEMENT OF COUNTRY

## **Acknowledgement of Traditional Owners**

Hume City Council recognises the rich Aboriginal heritage within the municipality and acknowledges the Wurundjeri Woi Wurrung, as the Traditional Custodians of this land.

Council embraces Aboriginal and Torres Strait Islander peoples' living cultures as a vital part of Australia's identity and recognises, celebrates and pays respect to the Wurundjeri Woi Wurrung Elders past and present.

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# EXECUTIVE SUMMARY

Hume City Council's Active Living Plan establishes a clear and ambitious pathway for creating a healthier, more connected and active municipality over the next 30 years. It responds to rapid population growth (expected to exceed 380,000 by 2041), increasing cultural diversity, and rising health and wellbeing needs. The Plan brings together priorities for outdoor sports, indoor sports, leisure, aquatics, and informal recreation spaces, creating a single, coordinated roadmap for investment, inclusion, and community wellbeing.

Active living is positioned as a cornerstone for health, social connection, and resilience. Community engagement shaped the priorities, with residents asking for:

- More opportunities to be active close to home.
- Safe, inclusive and welcoming spaces.
- Affordable, flexible options for all ages and backgrounds.

## Vision

**A connected, inclusive and active Hume, where people, places and programs come together to increase physical activity levels, wellbeing and belonging.**

This vision recognises that active living is more than sport, it's about creating environments that empower every person to move, connect and thrive, regardless of age, ability, culture or circumstance.

## Guiding Principles

The Plan is anchored by eight principles that shape every decision:

- **Equity** – Fair Access for All: Opportunities for participation regardless of age, gender, ability, culture or income.
- **Inclusion** – Welcoming and Diverse Participation: Remove barriers and create spaces where everyone feels they belong.
- **Connection** – Shared Places and Thriving Communities: Strengthen social ties and civic pride through active living.
- **Sustainability** – Healthy Environments, Healthy People: Embed sustainable design and operations for future generations.

- **Flexibility** – Responsive and Future-Ready: Adapt to changing trends, demographics and community needs.
- **Partnerships** – Collective Impact: Collaborate across Council, schools, clubs, health providers and community organisations.
- **Wellbeing** – Health and Happiness: Position physical activity as a foundation for mental and physical health.
- **Innovation** – Evidence-Informed and Community-Led: Drive continuous improvement and inclusive outcomes through data and creativity.

## Strategic Directions

To turn intent into action, the Plan sets seven strategic directions:

- **Plan with Purpose:** Embed active living principles into all planning and design.
- **Invest for Impact:** Direct resources to areas of greatest need and growth.
- **Renew, Reimagine and Build for the Future:** Prioritise renewal before new builds; design for flexibility and inclusion.
- **Activate Participation:** Balance structured sport with informal, social and everyday activity.
- **Partner for Collective Impact:** Strengthen partnerships to share facilities and resources.
- **Champion Inclusion and Safety:** Embed female-friendly, culturally safe and accessible design.
- **Optimise and Innovate:** Use data and technology to improve efficiency and user experience.

The Active Living Plan provides a coordinated, evidence based and community led roadmap to ensure every resident has the opportunity to participate, belong and thrive. It is a 30+ year blueprint designed with multiple planning horizons, priorities and projects to guide staged investment and decision-making. To remain relevant and responsive, the Plan will be reviewed every four years, ensuring it continues to reflect the evolving needs, demographics and aspirations of the Hume community.

# Part 1: Introduction



# PART 1

## Introduction

### Hume City Council is developing a new Hume Active Living Plan to help shape the future of sport and recreation across the city.

#### A Healthier, More Connected and Active Hume

Hume City Council's Active Living Plan sets a bold vision for a city where everyone has a place to play, move, and connect, regardless of age, background, ability, or circumstance.

It combines insights from multiple strategic projects into a single, clear plan that guides investment, inclusion, and community wellbeing.

Guided by the Active Hume Strategic Framework, the Plan establishes a clear path for how Council, partners, and the community can Empower, Activate, Connect, and Thrive together.

Hume is one of Victoria's fastest growing and most culturally diverse communities. By 2041, the population is expected to exceed 380,000 residents, with growth concentrated in Sunbury, Craigieburn, Greenvale, Kalkallo and Mickleham.

As the city grows and evolves, so too do the ways people choose to be active, connect and participate.

Across Australia, sport and recreation participation is shifting.

Communities are increasingly embracing flexible, social and self-directed ways of being active; informal recreation, walking, outdoor fitness and casual team sport formats are rising as traditional, structured competition becomes one of many options for engagement.

At the same time, major influences such as climate resilience, cost-of-living pressures, inclusion expectations, and the need for welcoming, shared-use facilities, particularly for women and girls, are reshaping how the sector plans, invests and measures success.

#### Community Priorities and Lived Experience

Thousands of community members helped shape this plan through workshops, surveys and targeted engagement. Their message was clear:

**“We want more ways to be active, close to home, in safe, inclusive, and welcoming spaces.”**

Key community priorities included:

- More social, flexible and casual opportunities for women, families, young people and older adults.
- Safe, well-lit and well-maintained places, especially in growth areas.
- Affordable, local activities that remove barriers created by cost, confidence or cultural expectations.
- Stronger partnerships between clubs, schools and community organisations.

The community emphasised the need for environments that feel welcoming, culturally inclusive and easy to access, whether participating in structured sport, informal activity or everyday recreation.



**3,937**  
Aquatic and Leisure Survey Responses



**7**  
Community drop in sessions



**1,921**  
Indoor Sport Survey Responses



**Interviews and submissions** with clubs, associations and peak sporting bodies



**1306**  
Outdoor Sport and Active Recreation Survey Responses



**14 Code Workshops** with Hume sports clubs

## Purpose and Vision of the Active Living Plan

The Active Living Plan outlines how Council will plan, invest in and support sport, recreation and active living across the municipality for the next 30+ years.

The Plan aims to empower, activate, connect and enable the whole Hume community to thrive.

The Plan focuses on ensuring:

- Facilities, places and programs keep pace with rapid population growth.
- Spaces are inclusive, gender-equitable, accessible and culturally welcoming.
- Investment decisions are based on clear evidence and aligned with community need.
- Barriers to participation are reduced for priority groups, including children, young people, older adults, people with disability, women and girls, CALD communities, Aboriginal and Torres Strait Islander peoples, and households experiencing financial stress.

It also emphasises capacity-building, supporting clubs, volunteers, providers and partners to adapt to changing community expectations.

**“The Active Living Plan is more than a strategy, it’s a collective commitment to ensure that every person in Hume has the opportunity to be active, be connected and belong.”**

## Key Objectives of the Plan

The Plan sets out a clear suite of objectives that together define the future of active living in Hume.

- **Increase Physical Activity Levels:** Build a holistic approach to increase the percentage of Hume residents achieving recommended activity levels everyday.
- **Future Growth and Infrastructure:** evidence-based planning guiding where and how facilities evolve.
- **Environmental Sustainability:** embedding sustainable design, operations and maintenance.
- **Place-based Activation:** removing barriers, increasing safety and encouraging community use.
- **Optimised Access and Utilisation:** maximising the value of existing assets through better programming and shared allocations.
- **Participation Growth:** delivering inclusive strategies that broaden active living opportunities.
- **Equity and Inclusion:** ensuring access regardless of age, gender, ability, background or income.

## A Shared Commitment

The success of the Active Living Plan depends on collaboration. Sports clubs, State Sporting Associations, schools, health providers, developers, community organisations and residents all play a vital role.

By working together across People, Places, Programs and Partners, Hume can create neighbourhoods that support healthy habits, social connection and lifelong participation.

## Scope of Activities

The Active Living Plan consolidates insights from targeted planning work into a single, integrated framework, providing a cohesive overview of priorities for sport, recreation, aquatic and leisure across the municipality.

### Outdoor Sports Planning

Planning for outdoor sports considered infrastructure gaps, future opportunities, and equitable policy directions relating to outdoor sporting infrastructure across the municipality.

Planning considered the following outdoor sports and recreation facilities:

- Sportsfields (AFL, Cricket, Rugby, Soccer)
- Athletics
- BMX
- Equestrian
- Golf
- Hockey
- Lawn Bowls
- Netball
- Softball
- Tennis

### Indoor Sports, Aquatic and Leisure Planning

Indoor Sports, Aquatics and Leisure planning reviewed the provision, development, and activation of new and existing aquatic, fitness, and indoor sports facilities and services across the municipality.

Planning considered the following indoor sports, aquatic services, and leisure facilities:

#### Indoor Sports

- Basketball
- Netball
- Badminton
- Futsal
- Volleyball
- Gymnastics (council and private)
- Table Tennis
- Martial Arts
- Emerging indoor sports and leisure programs

#### Aquatic and Leisure

- Swim lessons (including school programs)
- Clubs and recreational swimming
- Rehabilitation (warm water pools)
- Fitness gymnasiums
- Group fitness offerings
- Centre based health and wellbeing services

### Active Recreation Planning

Planning for Active Recreation considers how Hume renew, expand and activate places and spaces for informal sport, recreation and physical activity.

Planning considered the following informal sport and recreation opportunities:

- Basketball / netball hoops in open space, quarter, half and full courts for social play
- Community tennis facilities such as public tennis courts, hit-up tennis walls and outdoor ping pong / table tennis tables
- Bocce courts
- Pétanque piste
- Skate / Scoot parks
- BMX, pump, jump or dirt / bike jumps
- Bouldering / climbing walls
- Playgrounds and flying foxes (high level, for context)
- Fitness or exercise stations and equipment
- Cricket practice nets
- Futsal pitches
- Beach volleyball / nets
- Disc or Frisbee Golf
- Golf practice cage
- Lawn bowls
- Learn to ride circuits
- Outdoor games (e.g. Giant chess set)
- Dedicated dog parks
- Formal tracks and trails including mountain biking

Note: Some sports and activities may appear across multiple streams, reflecting their use in a range of formal and informal settings.

### Planning for Place

To reflect the unique identity and needs of each neighbourhood, the municipality is organised into 13 Hume Planning Precincts

- Planning Precinct 1: Sunbury Rural
- Planning Precinct 2: Lancefield Road
- Planning Precinct 3: Sunbury Central
- Planning Precinct 4: Redstone Hill
- Planning Precinct 5: Rural / Green Wedge
- Planning Precinct 6: Greenvale
- Planning Precinct 7: Valley
- Planning Precinct 8: Broadmeadows
- Planning Precinct 9: Roxburgh Park
- Planning Precinct 10: Somerton
- Planning Precinct 11: Craigieburn
- Planning Precinct 12: Merrifield
- Planning Precinct 13: Cloverton

Through using the Community Infrastructure Planning Precincts, the Active Living Plan can ensure localised, place-based planning that can respond to growth, demographics, housing patterns and community priorities.

Adopting these precincts guides tailored actions, investment sequencing and engagement, ensuring that change is equitable and responsive across the city.

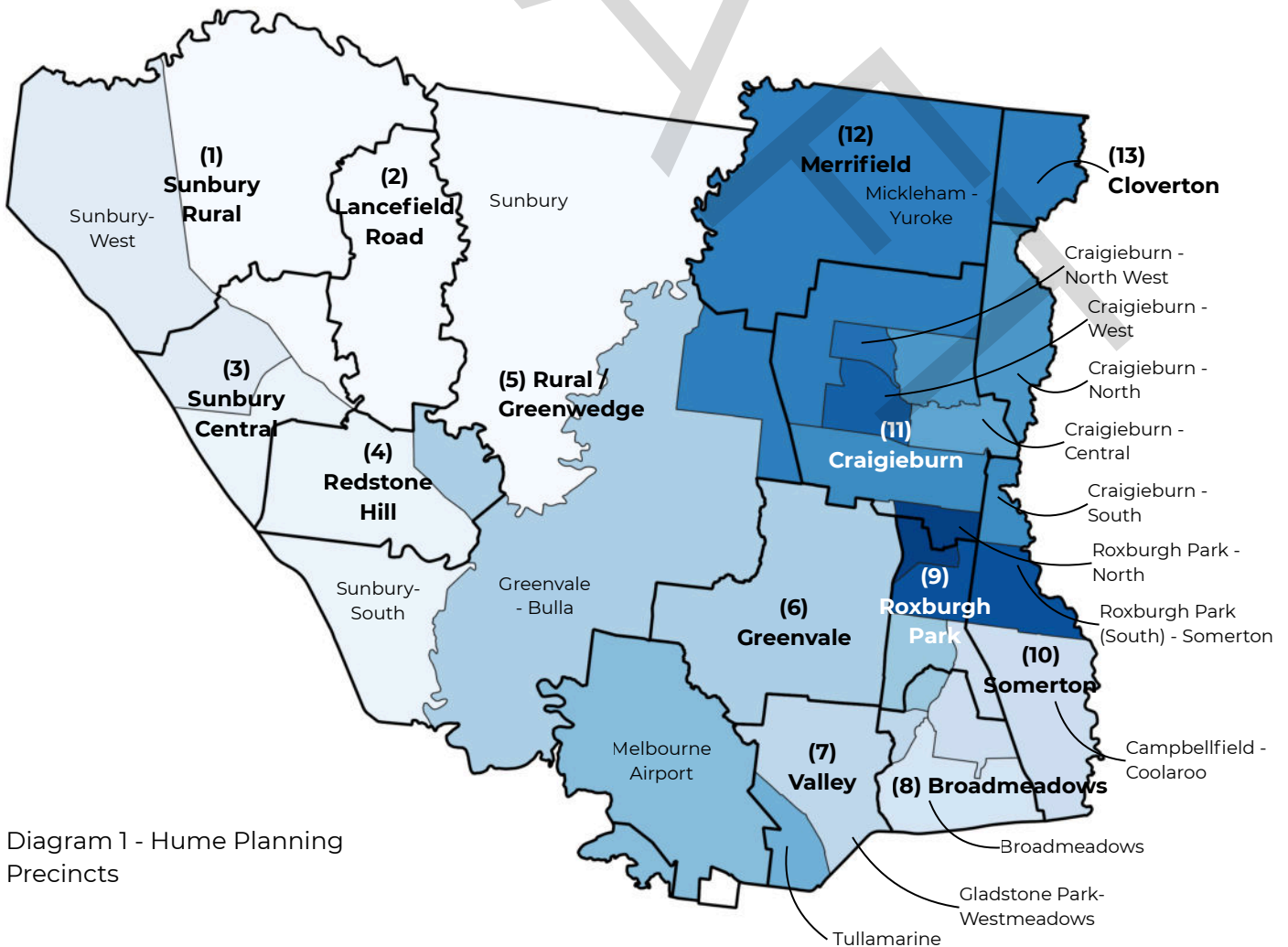


Diagram 1 - Hume Planning Precincts

# Part 2: About Hume



# PART 2: About Hume

Hume is one of Victoria's fastest-growing, youngest and most culturally diverse municipalities.

Stretching from Tullamarine and Broadmeadows to Sunbury and the rapidly expanding northern growth corridors, the municipality is home to more than 260,000 residents, projected to increase to over 380,000 by 2041, a 34% population rise that will reshape community needs, expectations and infrastructure demand.

This growth, combined with high cultural diversity, lower household incomes, higher mortgage stress and elevated rates of obesity, loneliness and low life satisfaction, positions sport and recreation as a critical lever for community health, wellbeing and connection.

The Active Living Plan responds to these demographic and social realities by guiding long-term (30+ years) investment in inclusive infrastructure, programs and places that enable all residents to live active, connected and healthy lives.

## Summary of Key Findings

A fast-growing and evolving municipality, Hume's growth is highly uneven with some areas such as Rural / Greenwedge (+376%), Sunbury Rural (+311%), Redstone Hill (+303%) and Lancefield Road (+163%), projected to more than double by 2041.

These areas will require substantial new open space, sport and recreation facilities, trails, play spaces and activation programs to meet future demand.

These insights reinforce the role of active living as a protective factor, promoting physical health, mental wellbeing, confidence and social connection.

## A Young, Diverse and Family-Oriented Population

- 43% of households are couples with children, well above Greater Melbourne (33%).
- 40% of residents were born overseas, and 49% speak a language other than English at home.
- While only 13% of dwellings are medium/high density, parks and open spaces still play an important role as providing gathering spaces in high density areas, and more broadly in all suburbs across Hume.

These characteristics drive strong demand for junior sport, family-friendly spaces, culturally inclusive programming and informal recreation opportunities.

## Economic and Social Pressures Affect Participation

- Median weekly household income of \$1,678 is below the state average.
- 45% of households have a mortgage (well above the national average of 33%).
- Hume's SEIFA score of 941 indicates higher disadvantage than Greater Melbourne and Australia.

Affordability, access and localised opportunities are therefore critical to ensuring participation across all communities.

## Health and Wellbeing Needs Are Pronounced

- 61.2% of adults are overweight or obese (above the Victorian average of 58.7%).
- Only 36.2% of adults are in the healthy-weight range.
- 39.1% of residents report loneliness always or sometimes (below the Victorian rate of 41.5%).
- 20.4% report low life satisfaction, slightly above the Victorian average.
- 21% of Hume children report not doing any physical activity.

## About Hume

### Complexity in Community Priorities

Residents' top concerns, cost of living (45.4%), mental health (33.4%), physical wellbeing (23.4%) and education (17.4%), directly intersect with the goals of the Active Living Plan.

Local variations, including homelessness concerns in Broadmeadows and Campbellfield-Coolaroo or youth-related priorities in Craigieburn, highlight the need for place-based approaches.

### Layers of Disadvantage and Barriers to Access

Findings from the Gender Impact Assessment and Intersectionality Assessment highlight key barriers:

- Safety concerns, poor lighting and isolated paths.
- Limited universal design and accessibility.
- Cultural, language and gender-based barriers.
- Affordability challenges for many families.
- Low awareness of opportunities among Culturally and Linguistically Diverse (CALD) communities.

These require coordinated infrastructure improvements and targeted programming to ensure equitable access.

### Key Challenges, Opportunities and Considerations

#### Key Challenges

- High health risk factors, including obesity and low physical activity, which contribute to long-term chronic disease.
- Growing social isolation, with nearly four in ten residents reporting loneliness.
- Lower incomes and higher financial stress, increasing the need for low-cost local recreation options.
- Significant population growth in new suburbs, intensifying demand for places to play, exercise and connect.
- Systemic barriers affecting women, CALD communities, people with disability, older adults and low-income households.

### Key Opportunities

- Promote active living as a positive health initiative, addressing high obesity rates and supporting improved wellbeing and quality of life
- Invest in culturally inclusive infrastructure and programs, reflecting Hume's diversity.
- Expand informal, flexible and low-cost sport and recreation opportunities, walking trails, nature-play, fitness stations and social sports.
- Design safe, connected public environments with lighting, surveillance and accessible pathways.
- Strengthen place-based responses in higher-need suburbs such as Broadmeadows, Meadow Heights and Campbellfield-Coolaroo.
- Leverage growth areas as opportunities to embed high-quality active living infrastructure early in development.

#### Key Considerations for the Active Living Plan

- Embed equity and inclusion across all infrastructure, programming and activation, addressing cultural, gender, ability and economic barriers.
- Plan for the long term (30+ years) to manage population growth, ageing assets and evolving community expectations.
- Balance structured and unstructured recreation, supporting both traditional sport and everyday active living.
- Improve accessibility, affordability and safety, ensuring all residents can participate.
- Use data-driven, place-based planning to tailor responses to the unique needs of each neighbourhood.
- Integrate active living into broader health, wellbeing, social and economic agendas, positioning it as a core municipal priority.

# Part 3: What is Sport and Recreation



## PART 3:

# What is Sport and Recreation

**Sport and recreation is more than activities, they are powerful enablers of community connection, wellbeing, and belonging.**

Sport and recreation sit at the heart of Australia's social fabric. They encompass a diverse spectrum of participation, from informal recreation and active play to organised sport, competition, and community events. Together, they represent a shared space where people come together to move, connect, and thrive.

In Hume, this diversity is reflected in local parks, trails, clubs, gyms, aquatic centres, schools, and streets, each playing a vital role in supporting physical, social, and mental wellbeing.

The landscape of sport and recreation is evolving. Traditional participation models are being reshaped by demographic change, cultural diversity, time pressures, technology, and shifting lifestyle preferences.

The ecosystem now extends beyond clubs and competitions to include recreation, fitness, wellness, and community activation, offering new and flexible ways for people to engage.

Understanding this complexity allows Council and its partners to better plan for a system that is inclusive, adaptable, and reflective of how people choose to be active today.

The sections that follow explore this evolving ecosystem in more depth. They unpack the spectrum of sport and recreation, from structured to social participation; outline the benefits and value of active living across health, economic, and social domains; and introduce new culture and governance frameworks and national initiative designed to embed positive values and behaviours across the sport and recreation system.

Together, these insights provide the foundation for a more connected, inclusive, and active Hume.



## Understanding the Sport and Recreation Spectrum

The diagram on the following page presents a circular spectrum of sport and recreation, illustrating the diverse ways people engage with physical activity across their lives. Rather than following a linear path from beginner to elite, this model recognises that participation is fluid, dynamic and multi-directional.

Each segment of the wheel represents a different form of sport or recreation, from elite sport and traditional team play to informal social recreation, active living and play.

These forms span a spectrum of structure and flexibility, acknowledging that participation can range from highly organised competition to casual, self-directed activity. Importantly, there is no hierarchy - all forms of participation are valuable, interconnected and contribute meaningfully to individual and community wellbeing.

This model reflects the reality that people move in and out of different types of recreation throughout their lives, often participating in multiple forms within a single week.

For example, an elite athlete may also enjoy riding their bike to work (active living), playing social sport (social sport), taking their children to the playground (play) and joining a community fun run (active recreation).

Participation is shaped by a range of factors, including:

- Life stage e.g. a young person moving from play to school sport, then returning to social recreation in adulthood.
- Time availability e.g. shifting from structured sport to more flexible active living options due to work or family commitments.
- Health status e.g. injury or ageing leading someone to shift from competitive sport to nature-based walking or community gardening.
- Social needs e.g. seeking connection through social recreation or low-impact group activities.

By embracing this non-linear, inclusive view of sport and recreation, planners, policymakers and communities can better support lifelong physical activity.

Hume City Council **Active Living Plan**

The goal is not to move people toward a single destination, but to enable meaningful, accessible participation at every stage of life, in ways that suit individuals' needs, preferences and circumstances.

### Informal and Formal Sport and Recreation - Why the Distinction Matters?

Understanding the difference between informal and formal recreation is critical for effective planning and policy-making:

- **Infrastructure Planning:** Informal recreation requires accessible, multi-purpose public spaces; formal recreation often needs specialised, booked facilities.
- **Inclusivity and Access:** Informal recreation is more accessible for diverse groups, including families, older adults and those experiencing financial or time constraints.
- **Changing Trends:** Participation is increasingly shifting towards informal, self-directed activities, driven by lifestyle flexibility and cost considerations.

By recognising and planning for both recreation types, local governments can provide inclusive, equitable opportunities that support healthier, more active communities.

The provision of quality informal and active recreation opportunities are important because, it:

- Supports busy families needing flexible, unstructured ways to be active together.
- Caters to people working from home, offering nearby options to break up the day.
- Provides free or low-cost recreation in a community facing financial pressure.
- Inclusive for culturally diverse communities, with low language or cultural barriers.
- Promotes wellbeing in areas experiencing social and economic disadvantage.
- Encourages casual connection and social inclusion in everyday settings.
- Activates public space without the need for formal programs or infrastructure.

Diagram 2 - Sport and Recreation Structure and Flexibility Spectrum

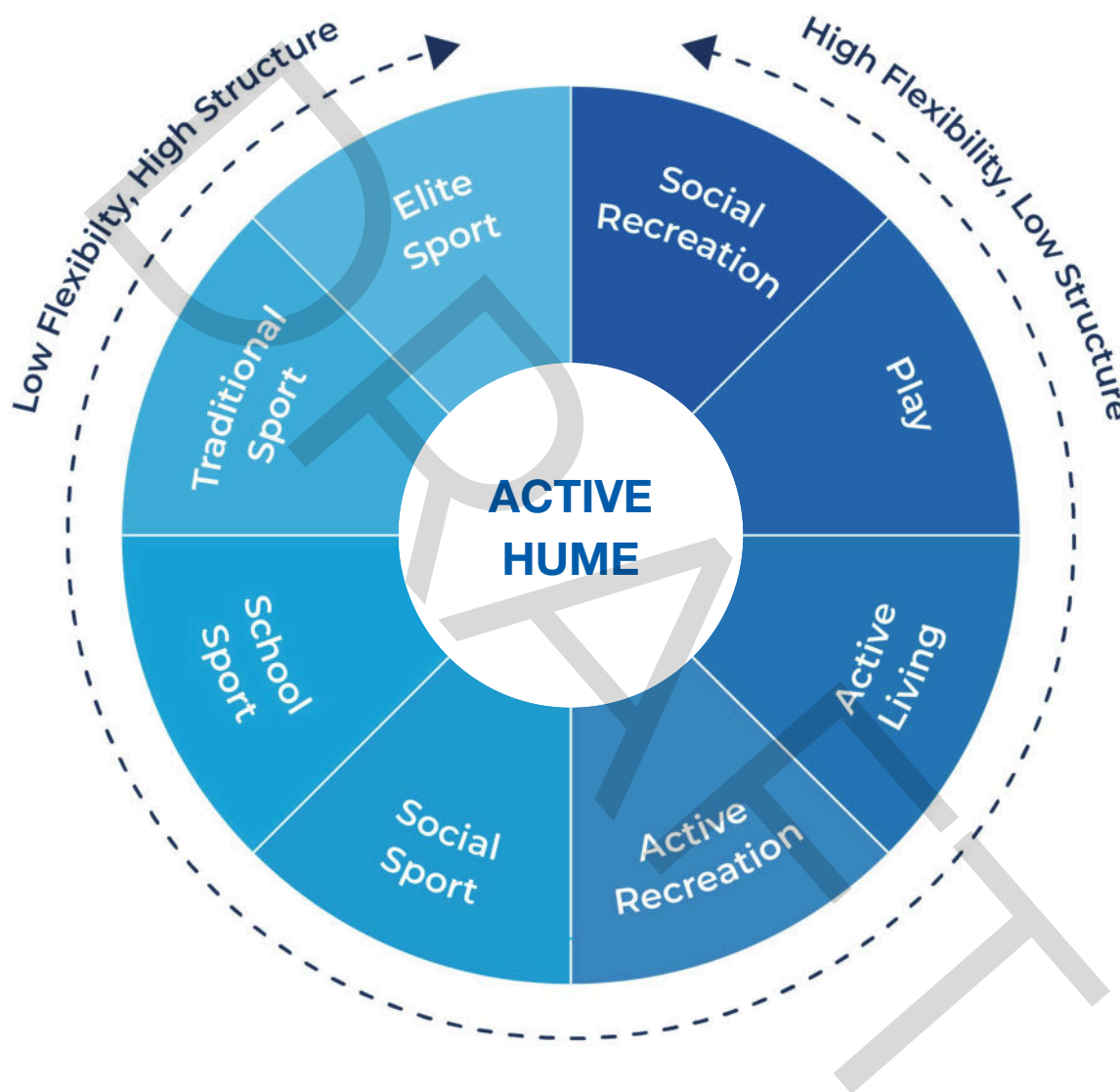


Diagram 2: The Sport and Recreation Structure and Flexibility Spectrum was developed by K. Davies 2025, Emerge Associates. The accompanying definitions are adapted from a range of traditional and emerging sport and recreation frameworks, presenting a collective view of participation across a spectrum of structure and flexibility.

The following page provides further detail on the different types of sport and recreation represented in the Sport and Recreation Structure and Flexibility Spectrum (Diagram 2).

It outlines how each category varies in terms of structure and flexibility, and highlights the diverse settings in which participation can occur.

The descriptions include examples, key areas of focus and typical environments for each type, illustrating the broad and inclusive nature of recreational experiences across the spectrum.

## SOCIAL RECREATION

**What it is:** Leisure activities that emphasise social connection more than physical movement

**Examples:** Picnics, community games, gardening, chatting at a dog park, attending events.

**Focus:** Social interaction, community bonding, mental wellbeing.

**Settings:** Public open space, community centres, social precincts.

## PLAY

**What it is:** Spontaneous, unstructured activity primarily engaged in by children for exploration, fun and creativity.

**Examples:** Playground use, climbing trees, imaginative games, water play.

**Focus:** Fun, imagination, development, freedom of expression.

**Settings:** Playgrounds, backyards, nature areas, streets, early childhood settings.

## ACTIVE LIVING

**What it is:** A whole-of-life approach where physical activity is integrated into daily routines.

**Examples:** Walking or cycling to work, taking stairs, standing desks, movement breaks at work, incidental exercise.

**Focus:** Everyday movement, not just structured activity.

**Settings:** Urban environments, transport systems, workplaces, homes.

## ACTIVE RECREATION

**What it is:** Voluntary, non-competitive physical activity for leisure or fitness

**Examples:** Jogging, swimming, cycling, yoga in the park, skateboarding.

**Focus:** Physical movement for enjoyment or health.

**Settings:** Parks, trails, recreation centres, public spaces.

## SOCIAL SPORT

**What it is:** Informal or semi-organised sport activity focused on enjoyment, socialising and participation, rather than competition or performance.

**Examples:** Social netball, 3v3 basketball, casual soccer, pickleball.

**Focus:** Inclusion, fun, connection, low-pressure participation.

**Settings:** Community sport centres, recreation facilities, parks, schools, workplaces

## SCHOOL SPORT

**What it is:** Organised sport and physical activity programs delivered within or through schools, often structured by curriculum or interschool competition frameworks.

**Examples:** PE classes, interschool athletics, school swimming carnivals, lunchtime sports.

**Focus:** Physical education and literacy, skill development, participation, school pride.

**Settings:** School ovals, gyms, courts, community facilities shared with schools.

## TRADITIONAL SPORT

**What it is:** Structured, rule-based sport typically delivered through clubs, associations and leagues often competitive and involving regular training and matches.

**Examples:** Club football (soccer), netball, cricket, AFL, tennis, hockey.

**Focus:** Competition, skill progression, teamwork, community identity.

**Settings:** Club venues, sport grounds, indoor courts, dedicated sport facilities.

## ELITE SPORT

**What it is:** High-performance sport involving elite athletes competing at the state, national, or international level, often with professional or semi-professional status.

**Examples:** Olympic athletes, AFLW / AFL players, NBL teams, national and state swim squads.

**Focus:** Excellence, performance, representation, elite competition.

**Settings:** National and state training centres, stadiums, high-performance facilities, professional clubs.

## Understanding the Sport and Recreation Ecosystem

Sport and active recreation do not happen in isolation, they are made possible by a dynamic ecosystem of people, places, programs and partners that together create the foundation for inclusive, sustainable and thriving participation.

This ecosystem has been created with the vision that everyone has a place in sport and recreation and no one is left behind, adapted from the Australian Sports Commission's Play Well Strategy (2024), this model highlights the interconnected elements that shape every sporting experience, from grassroots play to high-performance pathways.

### PEOPLE

People are at the heart of this ecosystem. Participants, coaches, volunteers, officials, parents, teachers and community members who enable, deliver and enrich sport and recreation every day.

### PLACES

Places include the physical environments where activity takes place. Sports llub venues, aquatic and leisure centres, schools, open spaces, parks and natural areas. Local Government plays a critical custodial role here, managing and maintaining many of these spaces to ensure they remain accessible, safe and fit for purpose.

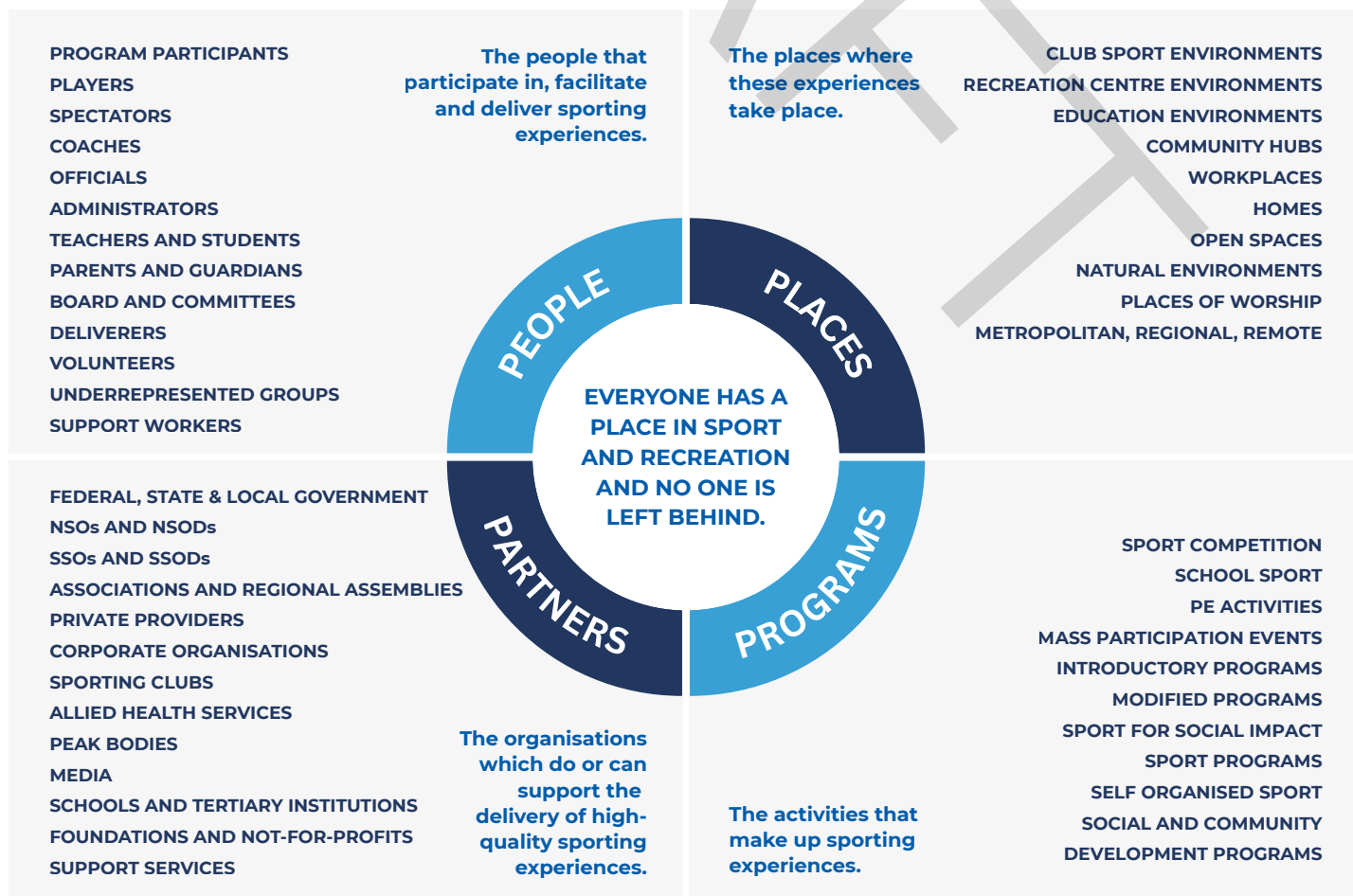
### PROGRAMS

Programs represent the activities themselves, whether it's structured competition, social sport, learn-to-play programs, or informal gatherings. A diverse range of programs supports people across life stages, abilities and motivations.

### PARTNERS

Partners include the organisations and institutions that fund, support, govern and advocate for sport and active recreation. This includes clubs, schools, health agencies, state sporting organisations and Local Government, which is a key enabler and connector in this system.

Diagram 3: Sport and Recreation Ecosystem adapted from the Play Well Strategy (2024)



# Part 4: Trends, Benefits and Influences



# PART 4:

## Trends, Benefits and Influences

**Sport and Recreation in Australia is undergoing a significant transformation, with communities increasingly embracing flexible, inclusive and innovative ways to stay active and connected.**

Sport, recreation, Aquatic and active living are undergoing significant transformation in Australia, shaped by changing community expectations, demographic diversity, economic pressures, and evolving social and cultural norms.

For Hume, these shifts are amplified by strong population growth, increasing cultural diversity and rising health and wellbeing needs. Together, these factors underscore the essential role of sport, recreation and active living in strengthening physical and mental health, building social connection, supporting community identity and driving local economic vitality.

This section brings together the key trends, benefits and influences that frame the Active Living Plan. It outlines how people are choosing to be active, the value that active living delivers, and the pressures, gaps and opportunities that Council must respond to over the next 30+ years.

### **The Benefits and Value of Active Living**

Sport and recreation deliver wide-ranging physical, mental, social and economic benefits for individuals and communities.

Structured sport builds skills, confidence, teamwork and leadership, while informal recreation provides flexible, low-cost ways to develop healthy lifelong habits. Together they enhance mental health, reduce chronic disease risk, strengthen social cohesion, and generate significant economic impact, including the national value of \$16.2 billion annually from community sport infrastructure alone.

Aquatic and leisure centres further contribute \$9.1 billion annually to health, social and economic outcomes nationally.

### **National and Local Trends Reshaping Participation**

Participation is shifting toward more flexible, social, low-cost and lifestyle-oriented activity. Walking, fitness, yoga, nature-based recreation and casual team sport formats continue to grow.

Demographic change, including an ageing population, diverse cultural communities and rising living costs, is influencing where, how and when people participate.

Technology is reshaping engagement through wearables, virtual workouts, smart parks and online booking systems.

### **Growing Demand for Inclusion, Accessibility and Safety**

Communities increasingly expect facilities and programs that are welcoming, inclusive and designed for people of all ages, genders, abilities and cultural backgrounds.

Universal design, gender equity reform, age-friendly design and culturally responsive programming are now fundamental expectations.

Safety, visibility and passive surveillance have become core considerations in creating environments where people feel confident and supported.

### **Financial and Workforce Pressures**

Rising operational costs, competition for funding, increasing maintenance needs and pressures on volunteer-led models are affecting the sustainability of clubs and providers.

These pressures reinforce the need for shared-use models, partnerships, mixed-use precincts and cross-subsidised programming.

## Key Challenges

- Growing diversity in participation preferences, from structured sport to informal, social, digital and nature-based recreation, requires more adaptable and flexible infrastructure.
- Barriers to participation remain significant for women and girls, older adults, culturally diverse communities, people with disabilities and low-income households, including cost, confidence, safety, distance, and scheduling conflicts.
- Rising operational and maintenance costs challenge the sustainability of facilities and volunteer-led clubs.
- Competition for time and attention, particularly among young people, contributes to declining youth retention in traditional sport.
- Aging and non-inclusive infrastructure limits access and reduces participation for priority groups.
- Increasing expectations for quality facilities and professional service delivery put pressure on older or low-standard venues.

## Key Opportunities

- Harnessing lifestyle and informal recreation growth, walking, fitness, casual sport, nature-based recreation, by enhancing trails, parks, open spaces and informal activation.
- Embedding inclusion and universal design across all facilities, programs and public realm planning to improve equity and participation.
- Leveraging technology to enhance user experience through digital bookings, wearables, and data-driven programming.
- Strengthening partnerships with schools, peak bodies, private operators and community organisations to expand access and reduce duplication.
- Applying the Play Well and SPIRIT frameworks to promote positive culture, belonging, safety and connection across sport and active living.
- Renewal and modernisation of aging physical infrastructure to improve safety, accessibility and multi-use functionality.

## Key Considerations for the Active Living Plan

- Plan for the long term (30+ years) to keep pace with population growth, changing participation patterns and rising service expectations.
- Balance investment in structured sport and informal recreation, ensuring facilities and programs reflect modern preferences and support active living at all life stages.
- Embed equity and inclusion as system-wide principles, supported by universal design, culturally responsive programs and targeted investment.
- Respond to financial sustainability pressures through innovative partnerships, shared-use models and cross-subsidisation approaches.
- Support the volunteer and paid workforce through development pathways, tools, consistent governance and clear expectations.
- Activate and redesign spaces to create safe, connected, welcoming environments that encourage everyday participation.

## Opportunities for Transformation

The Plan identifies opportunities to turn these challenges into catalysts for change:

- **Activate everyday spaces:** Enhance walking and cycling networks, community courts and informal play areas to support unstructured recreation.
- **Reimagine traditional sport:** Invest in multi-use, female-friendly and inclusive facilities that reflect modern participation, with a focus on women and girls and shared use spaces.
- **Build social connection:** Embed health, wellbeing, and inclusion programs through partnerships with schools, health agencies, and local groups.
- **Embrace sustainability:** Renew before new and integrate water-sensitive design, renewable energy and climate adaptation into every project. Explore financially sustainable ways of providing sport and recreation.
- **Unlock shared governance:** Strengthen leasing, licensing, and partnership frameworks to support community-led delivery and shared responsibility

An aerial photograph of a green tennis court with two courts side-by-side. The court is surrounded by a concrete border and is situated in a landscaped area with various trees and shrubs. A parking lot is visible to the right of the court. A large blue text box is overlaid on the top left of the image.

# Part 5: State of Play - Provision Participation Performance

# PART 5:

## State of Play - Provision, Participation, Performance

**A comprehensive snapshot of Hume’s sport, recreation and active living system, what we have, how our community participates, and how well our network is performing.**

This section brings together a summary of key insights from Hume’s provision, participation and performance data to create a clear picture of the current state of sport, recreation and active living across the municipality.

It provides an integrated understanding of what exists today, how residents are engaging with it, and how well our facilities, programs and systems are functioning.

Across Hume, the network of places, programs and partners plays a vital role in supporting health, wellbeing and community connection.

The data reveals strong foundations in traditional sports, growing demand for informal and lifestyle-based activities, and significant pressures on spaces and facilities that are heavily utilised and increasingly stretched.

Participation patterns highlight both strengths and disparities between suburbs, age groups and cultural communities, pointing to the need for targeted, equitable and culturally responsive approaches.

Performance analysis shows a maturing but stressed network, one that is experiencing rising operating costs, ageing assets, capacity constraints and governance challenges, while also demonstrating growing community appetite for new and emerging activities.

Together, these insights form the evidence base that underpins the Active Living Plan and guide future planning, prioritisation and long-term investment.



## State of Play - Provision

### The provision of sport and recreation infrastructure in Hume reveals a mixed landscape of strength and opportunity.

The provision of sport and recreation infrastructure in Hume reveals a mixed landscape of strength and opportunity.

While the municipality performs strongly in traditional organised sports, such as basketball, soccer, cricket and rugby, gaps remain in informal, unstructured and emerging forms of recreation that are increasingly popular among residents, particularly youth and culturally diverse families.

The data shows that while Hume offers above-average provision in some key field and court sports, access to other sporting opportunities is limited.

Similarly, newer recreation trends such as parkour, outdoor climbing and mountain biking are not currently supported by any dedicated infrastructure.

These gaps are not merely a matter of numbers but instead reflect broader equity and accessibility challenges. Many of Hume's existing facilities rely heavily on club-based or paid access models, which can present barriers for casual use, especially among lower-income or time-poor residents.

Meanwhile, suburbs with high youth populations,

lack sufficient youth-friendly and flexible spaces such as additional skate parks and multipurpose courts.

Addressing these shortfalls is critical to achieving inclusive and equitable access to sport and recreation across the municipality. Strategic investment in informal, multipurpose and emerging recreational opportunities will ensure Hume's infrastructure meets the evolving needs of its diverse and growing population.

Hume's sport, recreation and aquatic system is delivered through a shared network of providers, Council, schools, community clubs, commercial operators and State Government, each playing a distinct but complementary role in offering accessible, diverse and community-focused opportunities.

Council leads planning, facility provision and partnership coordination; schools contribute vital courts and fields for shared use; community clubs drive participation through volunteer-led programs; commercial operators fill gaps and broaden choice; and State Government land supports both informal and structured activity.

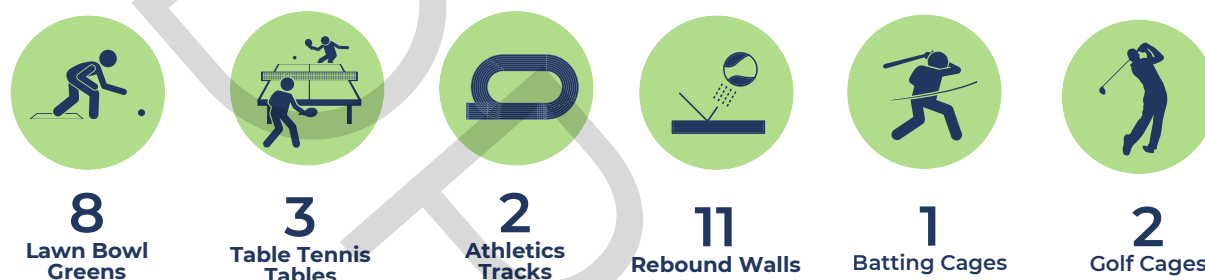
Together, this ecosystem ensures a well-rounded and responsive network that enables the community to be active, connected and healthy.



## Provision of Aquatic and Leisure, Indoor Sport, Outdoor Sport and Active Recreation Assets

This section provides a snapshot of Hume's current aquatics, indoor sport, outdoor sport and active recreation facilities, highlighting where provision is good, over-supplied, facing emerging pressures or has immediate gaps that will worsen by 2041. It also identifies facilities with no additional need and those not currently provided in Hume, offering a clear picture of where future planning and investment should focus.

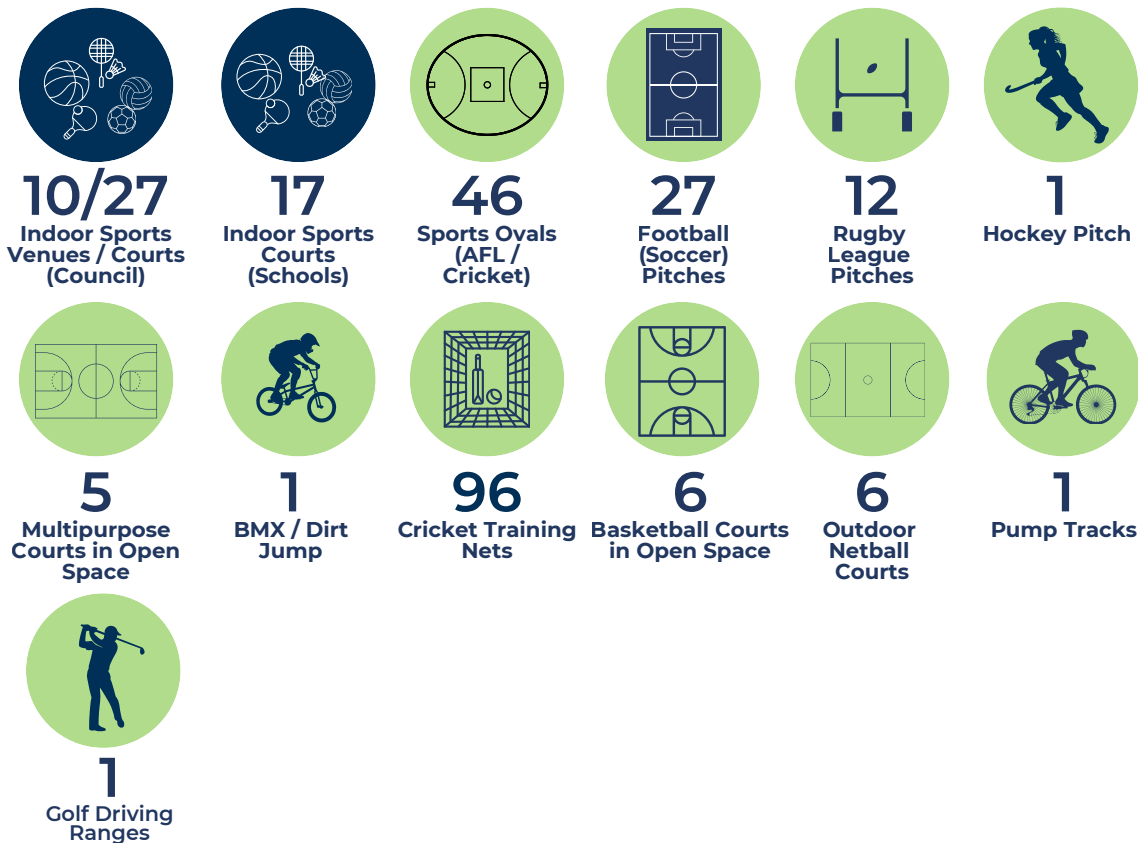
**Current facilities within Hume - GOOD:** Good provision now and good provision into the future.



**Current facilities within Hume - EMERGING:** Good or over provision now, however emerging pressures in the future.



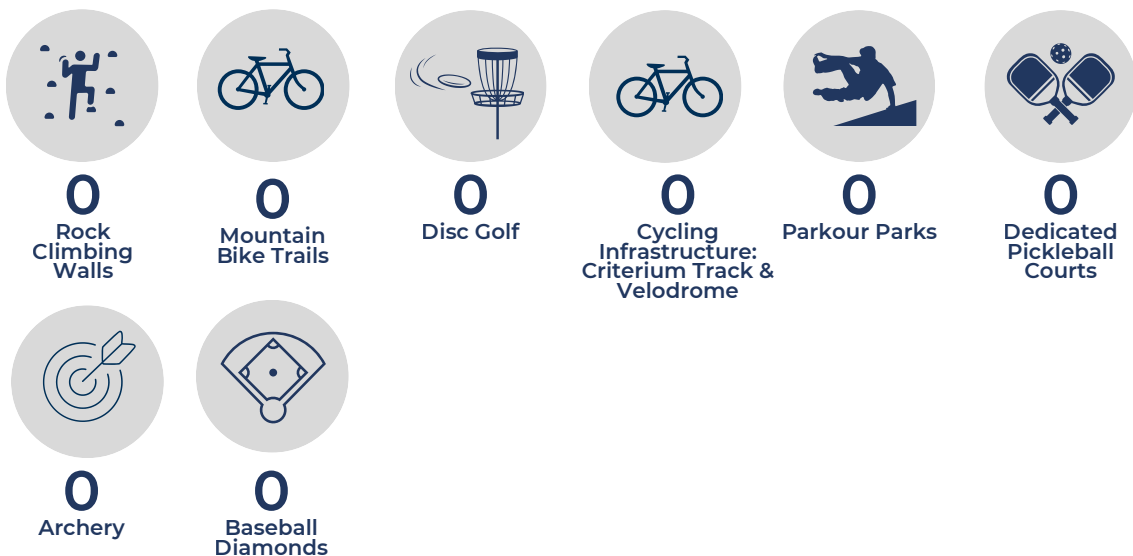
**Current facilities within Hume - IMMEDIATE:** Identified gap now and exacerbated into the future (by 2041).



**Current facilities also provided within Hume:** no additional need identified.



**Facilities not currently provided in Hume.**



## State of Play - Participation

**Understanding how Hume residents engage with sport, recreation and physical activity is essential to delivering infrastructure and programs that respond to real community needs.**

Participation data shows that while over half of adults in Hume meet physical activity guidelines, rates remain slightly below the Victorian average.

Activity levels vary significantly between suburbs, with areas like Sunbury and Greenvale showing strong engagement, while others such as Campbellfield, Meadow Heights and Coolaroo record higher rates of inactivity and limited participation. These disparities point to broader social, economic and structural barriers influencing residents' ability to be active.

Importantly, Hume's population shows a strong preference for informal, lifestyle-based activities like walking, gym sessions and swimming, with less interest in traditional club-based sports.

Participation among children tends to outperform state averages in popular sports such as swimming, basketball and soccer; however, dropout rates are also higher, particularly in team sports.

Gender, age, cultural background and ability all shape how, when and where residents get active. Encouragingly, more than half of the population is either considering or actively working to increase their physical activity, suggesting a strong foundation for further engagement.

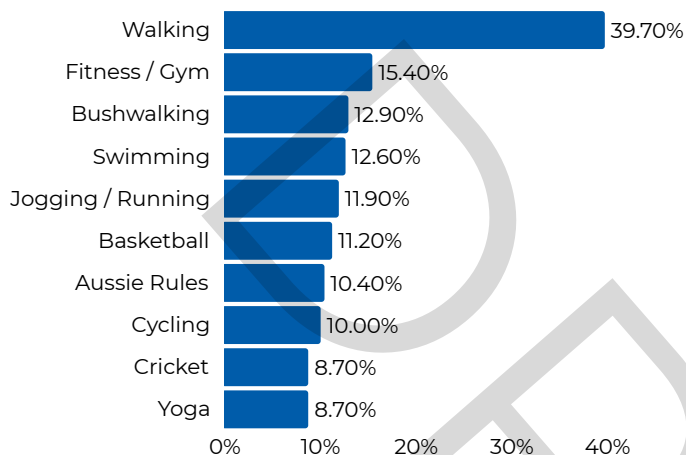
Addressing key barriers such as cost, transport, cultural safety and program visibility will be crucial to strengthening participation and ensuring equitable access to sport and recreation for all Hume residents.

The following section presents an overview and analysis of the top 10 sport and recreation activities undertaken by adults and children in Hume over the past 12 months. It also outlines the activities that adults and children are interested in participating in but are not currently engaged in. Lastly, the section provides detailed data on participation in Aquatic and Leisure, Indoor Sports, Outdoor Sports and Active Recreation within Hume.

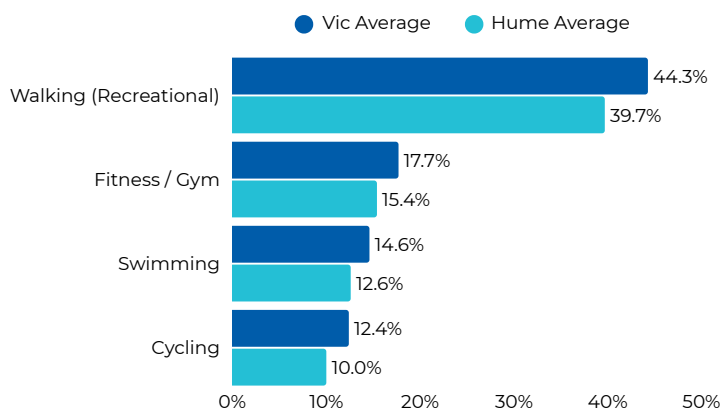


## Top 10 Participation Activities (Adults) - last 12 months

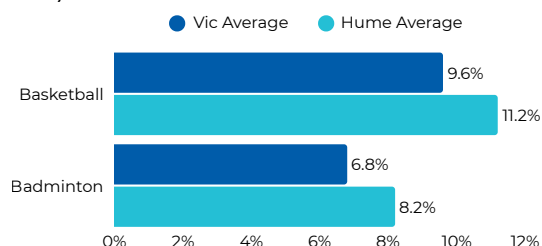
The top activities by participation across Hume for Adults over the past 12 months were:



Notably 50.7% of adults reported no participation in any listed activity, above the Victorian average of 50.2%, highlighting a broader inactivity challenge across the municipality.



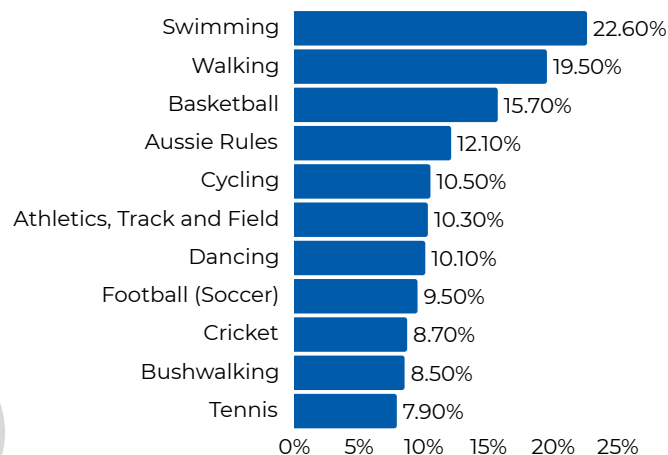
The average activity participation levels in Hume are consistently below state benchmarks in several traditional club-based or high-commitment sports (e.g. Tennis, Netball, Golf, AFL).



Hume sees above-average participation in Basketball and Badminton, likely reflecting the multicultural profile of the area and younger age demographics in growth suburbs.

## Top 10 Participation Activities (Children) - last 12 months

Childrens participation in the last 12 months is highest in:



Lower engagement was observed in niche sports like Sailing (1.3%), Rowing (0.7%) and Equestrian (1.4%) partly reflecting limited local facilities and geographic constraints impacting participation.

Of concern, around 21% of children in Hume reported no participation in any activity in the past 12 months

Compared to Victoria, Hume outperforms the Victorian average in most key sports:

- Swimming: Hume 22.6% vs VIC 20.3%
- Basketball: 15.7% vs 13.1%
- Cycling: 10.5% vs 9.0%
- Football (Soccer): 9.5% vs 8.7%
- Dancing: 10.1% vs 8.3%

However, lower participation than Victoria was observed in:

- Tennis: Hume 5.8% vs VIC 7.9%

Outlier Areas or Anomalies:

- Sunbury - West shows notably high rates in Swimming (27.5%) and Tennis (9.9%)
- Meadow Heights has the highest non-participation rate (24.2%) and below-average participation across many sports
- Craigieburn - South and Craigieburn - West demonstrate broad engagement across diverse sports, with higher participation in Basketball, Cycling, Football (Soccer) and Netball

## Interest in Participating

### Interest in Participating in a Sport (Adults)

Yoga (10.6%), Walking (10.5%), Tennis (10.2%) and Swimming (9.9%) are the most desired activities that Hume residents expressed interest in participating in.

Other notable interests include Bushwalking (8.0%), Dancing (7.7%), Fitness / Gym (7.7%) and Pilates (7.4%). These trends suggest an emphasis on independent, low-barrier and lifestyle-based activities.

Of concern, over one-fifth of respondents (21.4%) expressed no interest in participating in any new activity, higher than the Victorian average of 19.4%.

An analysis of areas reveals:

- Sunbury and Craigieburn show a higher interest in Active team sports like Basketball, Football (Soccer) and Netball.
- Meadow Heights and Roxburgh Park record above-average interest in esports and Martial Arts, which may suggest a demographic influence (e.g. younger or more multicultural profile).
- Tullamarine and Sunbury - West show higher interest across a broader range of activities including Swimming.
- Roxburgh Park - North displays a consistently higher interest across over 20 activities.

Interest in participation across Hume shows a strong leaning toward low-commitment, lifestyle-based activities like yoga, walking and swimming.

Geographic differences suggest tailored local strategies may be needed.

### Interest in Participating in a Sport (Children)

Comparative analysis of children's interest in participating in various activities across Hume reveal the top activities with the highest expressed interest among Hume children are:

- Basketball (8.5%)
- Swimming (7.8%)
- Football (Soccer) (7.4%)
- Dancing (6.6%)
- Australian rules football (5.2%)

Compared to Victoria, Hume shows slightly higher interest in most activities, especially:

- Dancing (+1.1%)
- Football (Soccer) (+0.9%)
- Swimming (+0.6%)
- Australian rules football (+0.3%)

Interests are mostly aligned with Victorian benchmarks, suggesting similar engagement patterns but with a modest local boost in some sports.

One outlier is that dancing and soccer stand out as significantly more popular in Hume compared to Victoria.

Children in Hume express strong interest in mainstream sports such as basketball, swimming and soccer, with slightly higher enthusiasm than the Victorian average. This suggests a robust appetite for accessible and team-based activities.

## Overview of Participation

Participation in sport and recreation in Hume takes place across a wide range of aquatic and leisure, indoor sports, outdoor sports and active recreation facilities. Participation data varies due to different sources of information, however it provides an overall snapshot which assists in determining future needs and priorities for the community.

Participation across Hume's **aquatic and leisure centres** continues to grow strongly, with total attendances now exceeding 1.3 million visits per year.

Splash Aqua Park and Leisure Centre remains the highest-use facility with 699,255 visits in 2023-24, while Broadmeadows Aquatic and Leisure Centre recorded the most significant year-on-year growth at 13%.

Participation patterns vary across centres: Splash shows a strong dry-program profile (60%), Sunbury Aquatic and Leisure Centre reflects a more balanced mix, and Broadmeadows remains predominantly aquatics-focused (64% aquatic use).

Participation in learn-to-swim programs ranges from monthly enrolments between 1,400 and 4,100 and occupancy rates of 79-88% across the three centres.

These patterns highlight different facility component provision and community needs across precincts, and underline the importance of diversified programming and facility functionality.

**Indoor sports** participation is also strong and, in several cases, increasing. Basketball is the largest indoor sport with 8,618 members in 2024, representing six percent growth in two years.

Badminton has experienced steady participation driven by cultural diversity, increasing demand for court access and growth in women and junior programs.

Table tennis participation increased by 24%, while Netball experienced a 20% increase to 2024 (primarily driven by the Craigieburn and Sunbury associations). Gymnastics, despite limited growth, shows high female participation (87%).

Data availability remains inconsistent across futsal, volleyball and martial arts, indicating a need for better reporting systems to understand actual demand.

**Outdoor sports** club membership data shows substantial growth in several codes, particularly athletics (+104%), softball (+101%), football (soccer) (+61%) and rugby league (+39%).

Australian rules football and cricket continue to be major participation drivers, collectively engaging more than 7,500 players in 2025.

Across outdoor sports, participation is overwhelmingly junior-dominated in many codes (e.g. football (soccer) at 79% juniors and rugby league at 88%), signaling strong demand for junior-friendly spaces, training capacity and seasonal allocation.

A significant gender imbalance persists, with only 21% female participation on average, reinforcing the importance of gender-inclusive facilities, programs and pathways to encourage and promote positive environments that support increased attraction and retention.

**Active recreation** is widely embraced across the community, with walking (35%), running (20%), football (soccer) (10%), golf (10%) and cycling (10%) rated as the most frequently undertaken informal activities.

Opportunities for tennis, gym / fitness, dog walking and cricket each attract between 5-10% of respondents. This reinforces the need for safe, local, low-cost and accessible informal recreation spaces such as paths, trails, open play areas, outdoor fitness equipment and casual-use courts. It also reflects broader national trends toward flexible, unstructured activity formats that fit around work, family and lifestyle demands.

## State of Play - Performance

**Performance data for sport and recreation facilities is critical to understand how effectively these spaces are being managed and utilised.**

By collecting and analysing data on factors such as attendance, maintenance costs, energy usage and customer satisfaction, Council can identify strengths, address inefficiencies and make informed decisions to improve overall operations.

This data-driven approach helps ensure resources are allocated wisely, supports long-term financial sustainability and enhances the quality of user experiences.

Hume's sport, recreation and active living network is extensive, diverse and heavily utilised, supporting high levels of participation across aquatic centres, indoor courts, outdoor sports facilities and community clubs.

Performance data shows strong community demand, significant operational pressures and the need for more robust systems to ensure sustainability, equity and long-term planning alignment.

Across **Aquatic and leisure**, expenses have increased faster than income, driven by rising shared expenses and unexpected capital works (including \$1.2M in SALC pool repairs) which contributed to a 43% increase in deficit in 2023-24.

Attendance has grown each year, although current counting methods likely under-report actual usage, signalling a need for more accurate measurement systems such as door counters.

**Indoor sports** performance highlights strong demand and capacity pressures. Of 68 available courts across Hume, only 31 are fully compliant for competition, with many Council courts non-compliant for netball and basketball runoff requirements.

Occupancy rates across Council, school and private facilities consistently exceed 80%, with peak times fully booked and increasing demand for access from both major and emerging sports.

Facility condition varies, with several local venues rated poor or average, and many support spaces outdated or undersized. Benchmarking shows Hume has higher indoor court and aquatic provision than other growth-area councils, yet demand continues to exceed supply.

**Outdoor sports** performance shows a large and aging asset base, with critical shortfalls across multiple sports using the available ovals, pitches, courts and a range of smaller sporting facilities.

Common shortfalls include lighting (multiple sports), oval / pitch sizing, fencing, run-off areas and supporting infrastructure, which affect safety, playability and competition compliance.

Many pavilion conditions are rated moderate, signalling the need for renewal planning.

# State of Play Summary: Key Challenges, Opportunities and Considerations for the Active Living Plan

## Key Challenges

- **Uneven and insufficient provision across the network:** Critical gaps exist for indoor courts, multipurpose courts, soccer and rugby league pitches, cricket ovals, outdoor netball, informal recreation spaces, youth-friendly infrastructure and emerging activities such as pickleball, mountain biking and outdoor climbing. Areas with significant youth populations continue to experience gaps in access to active living opportunities.
- **High levels of inactivity and participation disparity:** Over 50.7% of adults reported no activity in the past 12 months, above the Victorian average, and some suburbs (e.g. Meadow Heights, Coolaroo, Campbellfield) show markedly lower participation levels and higher barriers.
- **Facilities operating at or beyond capacity:** Indoor courts consistently exceed 80% occupancy, peak times are fully booked across schools, council and private venues.
- **Rising operating costs and financial pressures:** Rising operational costs, ageing infrastructure and unfunded demands place increasing strain on budgets. At the same time, cost-of-living pressures and affordability issues for residents create barriers to participation, requiring innovative approaches to pricing, partnerships, co-investment and operating models.
- **Governance, equity and user access issues:** Ensuring clear administrative processes for consistent and equitable usage agreements noting that volunteer fatigue and compliance pressures further challenge sustainability.
- **Gender equity and facility compliance:** Many existing facilities lack female-friendly amenities such as appropriate changerooms, lighting and safety features, limiting participation and retention for women and girls.

## Key Opportunities

- **Rebalancing the network for informal, flexible and culturally relevant activities:** Strong interest and participation in walking, cycling, fitness, small-sided soccer, swimming, basketball and badminton highlight the need for more unstructured, low-barrier and multicultural-friendly spaces and programs.
- **Strategic investment in capacity-building projects:** With high demand and limited resources, decisions must be guided by evidence and prioritised to deliver the greatest community benefit and long-term impact.
- **Partnership leverage across schools, private providers and State agencies:** Significant existing investment in school facilities and private fitness / indoor sport centres provides an opportunity to expand shared-use agreements and maximise community access.
- **Embedding consistent governance through the Hume Sports Facility Lease & Licence Framework:** Standardised agreements, community benefit criteria and clear maintenance roles will strengthen equity, transparency and performance across the entire sport ecosystem.
- **Improving data quality and performance monitoring:** Adoption of standardised utilisation tracking, financial reporting improvements and clearer KPIs will support evidence-based decision-making and help validate investment needs.
- **Volunteer support and capacity building:** Provide training, resources and recognition programs to reduce volunteer fatigue and strengthen governance in community clubs.
- **Gender Equity Initiatives:** Continue the implementation of the Hume Fair Access Policy Action Plan including embedding female-friendly design standards in all upgrades and new builds, and support programs that encourage participation by women and girls.

## Key Considerations for the Active Living Plan

- Equity must anchor future investment:** Disparities in participation, income, cultural background and geography require targeted strategies, ensuring under-resourced communities and emerging populations have fair access to places to be active.
- Long-term planning is essential:** With a rapidly growing community, multiple and competing demands across formal sport, informal recreation, and emerging activities, a strategic approach is critical. This plan takes a long-term view, providing a roadmap to sequence investment, renew ageing assets, and deliver new infrastructure where it will have the greatest impact.
- Prioritisation and Partnerships are Critical:** Council cannot do everything at once—prioritisation and partnerships will be key to balancing diverse needs and achieving the best outcomes for community participation and wellbeing.
- Balance between hard and soft infrastructure:** Facility expansion alone will not address barriers; investment in programs, activation, outreach, inclusion initiatives and governance support is equally critical.
- Shared use of assets is essential:** Provision, participation and performance must be managed collectively, not site by site, to ensure efficient use of assets, avoid duplication and support shared community outcomes.
- Financial sustainability should guide delivery:** Rising operational costs, ageing infrastructure and unfunded actions require a staged, multi-partner investment approach supported by co-funding, evidence of need and incremental planning and a move toward more efficient operating models.



# Part 6: Strategic Framework



# PART 6:

## Strategic Framework

**The Strategic Framework sets out the structure that will guide how Council plans, provides, and invests in the places, programs, and partnerships that enable active living across Hume.**

The Strategic Framework provides the foundation for how Hume City Council will plan, prioritise, and deliver an active and connected community.

It brings together the key components that define how Council and its partners can collectively support active living, through people, places, programs, and partnerships.

The framework recognises that enabling active living is not only about building infrastructure, but about shaping an environment that empowers every person in Hume to participate in physical, social, and cultural life.

It connects the vision, principles, pillars, directions, and enablers of the Plan, providing the structure through which priorities are established, investment decisions are made, and outcomes are measured.

At the heart of the Framework is a commitment to working collaboratively across Council and with our partners to ensure the places, programs and systems that support active living are inclusive, sustainable, fit-for-purpose, and aligned with the needs and aspirations of our community.

The Framework provides a consistent, transparent and evidence-based approach to planning and prioritising active living initiatives and investments. It enables coordinated decision-making across departments and ensures that every action, whether infrastructure, policy or program, reflects both strategic direction and community need.

It aligns directly with and supports implementation of:

- The Council Plan and Municipal Health and Wellbeing Plan, advancing health, inclusion and participation outcomes.
- The Hume Community Infrastructure Plan (CIP), guiding how we plan and deliver the facilities and spaces that support community wellbeing.
- The Asset Plan (AP), ensuring the sustainability and renewal of Council's sport and recreation infrastructure.
- The Long-Term Financial Plan (LTFP), maintaining fiscal responsibility and long-term investment capacity.

By embedding this framework into our planning and delivery, Council is better positioned to:

- Align active living investment with community need and strategic priorities.
- Make transparent, consistent and coordinated decisions across all service areas.
- Encourage cross-departmental collaboration and strengthen partnerships across sectors.
- Enhance long-term planning, financial sustainability and community outcomes for a healthier, more active Hume.

The following Strategic Framework and Plan on a Page provides a clear structure for implementing the Active Living Plan, aligning people, policy and process to support consistent, collaborative and evidence-based decision-making.

Centred on four planes, governance, strategic direction, decision-making tools and culture, the framework sits within the wider ecosystem of people, places, programs and partners,

**The Framework at a Glance:** Each component of the framework plays a specific role in shaping Hume's Active Living Plan.

**The DNA - Principles**  
Why it matters

**The Ecosystem - Pillars**  
What we are changing

PEOPLE	PLACES	PROGRAMS	PARTNERS
<b>EQUITY</b> Fair Access For All	<b>INCLUSION</b> Champion Welcoming and Diverse Participation	<b>CONNECTION</b> Empower People, Shared Places and Thriving Communities	<b>PARTNERSHIPS</b> Working Together for Collective Impact
<b>WELLBEING</b> Ignite Active Living for Health and Happiness	<b>SUSTAINABILITY</b> Investing in Healthy Environments, Healthy People	<b>FLEXIBILITY</b> Responsive, Flexible and Future-Ready	<b>INNOVATION</b> Advancing Evidence-Informed and Community-Led

**STRATEGIC DIRECTIONS**

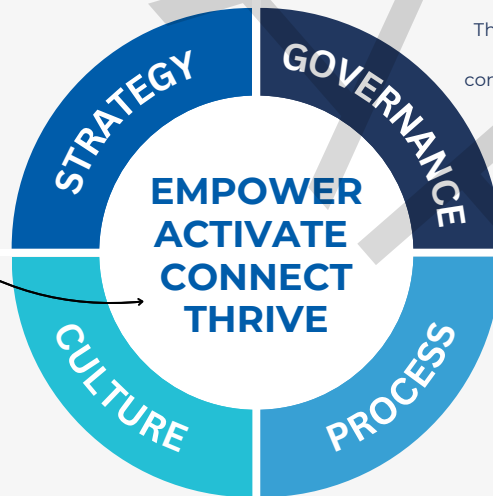
**STRATEGIC DIRECTION AND PRIORITIES**  
This plane anchors the implementation process in shared strategic intent. It ensures that all infrastructure planning is guided by clear organisational priorities, policy alignment, and a common understanding of community need. Through mapping existing cycles, clarifying planning gaps, and reviewing the enabling environment, we build the strategic foundation upon which all decisions rest.

**Establish Common Ground**

**Governance and Coordination**

**AUTHORISING ENVIRONMENT**  
Effective implementation requires clarity of role, mandate, and coordination. This plane focuses on establishing the governance architecture that enables strategic oversight, cross-organisational alignment, and empowered decision-making. Through co-designed governance models and Terms of Reference, we create the conditions for collaboration, accountability, and consistency.

**The Heart - Vision**  
At the heart of it all



**The Enablers - Implementation**  
How it sticks. From Plan to Practice.

**CULTURE, ENGAGEMENT AND CHANGE ENABLEMENT**  
Sustainable implementation is not just about tools, it's about people. This plane supports the cultural shift required to embed the new approach, by building internal capability, enabling ownership, and facilitating change. Through engagement, enablement, and handover, we consolidate learning, foster champions, and ensure the road map lives beyond the plan.

**Collective Decision-Making Tools and Integration Pathways**  
Turning strategy into action relies on the right tools. This plane delivers the prioritisation frameworks, assessment criteria, integration maps, and system linkages that translate intention into operational clarity. It ensures consistent application of evidence, equity, readiness, and financial principles, supporting informed choices and connected delivery across departments.

**The Horizons - Timeline**  
When it happens

**Engagement and Enablement Consolidation and Handover**

**Frameworks and Tools Systems and Processes**

**The Action - Priorities & Projects**  
How we prioritise the priorities

**PRIORITISED ACTION AND IMPLEMENTATION PLAN**

HARD INFRASTRUCTURE			SOFT INFRASTRUCTURE		
New + Develop	Revitalise + Reimagine	Maintain + Manage	Planning + Policy	Services + People	Activate + Enable
Horizon 1 Very High Priority Current Project	Horizon 2 Very High Priority 1 - 7 Years	Horizon 3 High Priority 8 - 15 Years	Horizon 4 Medium Priority 16 - 23 Years	Horizon 5 Low Priority 24 - 31 Years	Horizon 6 Beyond 32+ Years

## The Heart - Vision

*At The Heart Of It All*



A connected, inclusive and active Hume, where people, places and programs come together to enable lifelong participation, wellbeing, and belonging.

The vision reflects the collective aspiration to make active living a way of life for every resident, regardless of age, ability, culture, or circumstance.

## The Ecosystem - Pillars

*What We Are Changing*



Active living relies on an interconnected ecosystem of People, Places, Programs, and Partnerships.

Each pillar aligns actions, investment, and engagement to create a balanced, accessible, and inclusive network of opportunities across the municipality.

## Funding Streams and Investment Pathways

*Where Investment Comes From*



Council's investment in sport and recreation infrastructure is supported through a blend of strategic, community-led, and opportunistic funding streams.

**Strategic-led pathways** provide predictable, long-term investment through the Annual Budget, Financial Plan, Asset Management Plan, developer contributions, and internal programs, ensuring alignment with Council's adopted strategies. **Community-led and opportunistic streams**, including external grants, election commitments, partnerships, and community proposals, introduce responsiveness and co-investment but require deliberate oversight to avoid reactive delivery.

This integrated approach ensures all projects are assessed consistently for alignment, impact, and sustainability, enabling Council to match each project to the right funding pathway and balance long-term priorities with emerging opportunities.

## The Enablers – Implementation

*How It Sticks*



As the needs of our community grow more complex, and the infrastructure landscape becomes more diverse, the traditional assumption that Council is the default provider of all sport and recreation infrastructure is no longer sustainable.

This legacy position has created growing pressure on Council to directly deliver, operate, and maintain facilities that could be better supported through partnerships or alternative models.

The Active Living Framework is supported by an enabling environment that ensures strategic intent is carried through to delivery. This includes:

- **Governance and Coordination:** Defining clear roles, accountability, and oversight.
- **Culture and Capability:** Building internal skills, collaboration, and shared responsibility.
- **Tools and Systems:** Applying consistent assessment tools, data, and performance metrics.
- **Partnerships and Advocacy:** Leveraging state, federal, and local partnerships to expand reach and impact.

## Council's Role in Sport and Recreation Infrastructure

To support more strategic, sustainable decision-making, this Framework also introduces a categorisation of Council's role into three distinct levels:

- **First Response:** The core areas where Council has a clear mandate and primary responsibility. *Advocacy, Leadership, Partnership and Collaboration, Planning and Service Development, Feasibility and Funding Support, and Community Enablement.*
- **When Required:** Areas where Council may step in due to legislative requirements, market failure, gaps in provision, or clear unmet community need.
- **Not Our Role:** Services or infrastructure that fall outside Council's remit, where other sectors or partners are better placed to lead.

## The DNA – Principles

### Why It Matters



The Active Living Plan is grounded in a clear set of principles that shape how Hume plans, delivers, and supports sport, recreation, and active living.

These principles reflect Council's commitment to equity, inclusion, sustainability, and community wellbeing.

They ensure that people, places, programs, and partnerships work together to make active living a natural and accessible part of everyday life.

Importantly, they guide practical decisions – from how facilities are designed to how programs are delivered – so that every resident, regardless of age, background, or ability, has the opportunity to be active, healthy, and connected.

The Active Living Plan is underpinned by eight guiding principles that reflect Hume's vision for a city where everyone can be active, connected, and well.

These principles ensure that every decision, from infrastructure to programs, partnerships to policy, contributes to a fairer, healthier, and more sustainable future.

- **Equity – Fair Access for All:** Everyone, regardless of age, gender, ability, culture, or income, should have equitable opportunities to be active. The Plan prioritises fairness in access, investment, and outcomes.
- **Inclusion – Champion Welcoming and Diverse Participation:** Active living opportunities must embrace diversity, remove barriers, and create spaces where everyone feels they belong.
- **Connection – Empower People, Shared Places and Thriving Communities:** Sport, recreation, and leisure strengthen social ties, civic pride, and community resilience.
- **Sustainability – Investing in Healthy Environments, Healthy People:** Sustainable design, management, and behaviour change are essential to safeguard opportunities for future generations.

- **Flexibility – Responsive, Flexible and Future-Ready:** Infrastructure and programs must evolve to meet changing community needs, emerging trends, and shifting demographics.
- **Partnerships – Working Together for Collective Impact:** Collaboration between Council, clubs, schools, health providers, and community organisations builds capability and ensures sustainable success.
- **Wellbeing – Ignite Active Living for Health and Happiness:** Physical activity is a foundation for community health, resilience, and overall wellbeing.
- **Innovation – Advancing Evidence-Informed and Community-Led Practice:** Continuous learning, evaluation, and innovation will drive more inclusive and effective outcomes across the active living ecosystem.

Together, these principles shape the active living ecosystem of People, Places, Programs, and Partners, guiding Council's actions to build a city that is fair, inclusive, adaptable, and inspired.



## Decision Making Framework

Where Planning Meets Practice



A clear and consistent decision-making framework is essential to determine which sport and recreation projects progress, when, and why.

The Assessment and Prioritisation Framework provides this structure by helping Council qualify ideas, assess proposals, and direct investment where it will deliver the greatest community value. It aligns with Council's broader Community Infrastructure Planning Framework and ensures decisions balance community need, strategic alignment, service obligations, and financial capacity.

At its core, the framework is guided by a set of key questions:

- Is the project consistent with Council's role, and is Council best placed to lead or support it?
- Does it address an identified need or deliver measurable community benefit?

- Have collective needs and opportunities been considered?
- Is it aligned with Council's objectives, principles, and strategic priorities?
- What are the health, social, environmental, cultural, and economic implications?
- Can we afford to do it, and can we afford not to?

These questions underpin the Criticality Assessment Tool, enabling coordinated, evidence-based, and equitable decisions that move planning into practice.

## Directions - Strategic Pathways

How We Achieve It



Directions translate intent into action. The following Strategic Directions guide how Council and its partners will plan, invest, and act to create a more active, connected, and healthy Hume. They translate the vision and principles of the Active Living Plan into practical priorities for coordinated decision-making and investment.

# STRATEGIC DIRECTIONS

### Supporting Participation and Inclusion

#### Champion Inclusion and Safety

Make inclusion tangible through female-friendly, culturally safe, and accessible facilities and programs, with lighting and safety upgrades that enable everyone to participate confidently, day and night.

#### Activate Participation

Empower people of all ages, abilities, and backgrounds to engage in physical activity, recreation, and social connection, balancing structured sport with social and everyday activity.

### Working Together for Collective Impact

#### Partner for Collective Impact

Collaborate across Council, community, schools, and industry to share resources, unlock opportunities, and deliver lasting benefits for Hume's residents.

#### Invest for Impact

Direct funding where it makes the biggest difference, improving quality, safety, and access, especially in areas of greatest need and population growth.

### Creating Quality, Safe and Connected Environments

#### Plan with Purpose

Integrate active living principles into all levels of planning and design, ensuring places and facilities are inclusive, connected, safe, and responsive to community need.

#### Renew, Reimagine and Build for the Future

Renew and modernise existing facilities before building new ones, expanding capacity where demand is high and ensuring all facilities are fit-for-purpose, multi-use, and sustainable.

### Inspiring Active Living for All

#### Optimise and Innovate

Make the most of existing facilities and programs through smarter use of data, scheduling, and partnerships, improving efficiency, utilisation, and user experience while creating more opportunities for connection, inclusion, and community pride, while strengthening governance, and local leadership.

#### Measure What Matters

Track performance to guide decisions, improve accountability, and demonstrate impact.



Directions	What does this look like in practice:
<b>Plan with Purpose</b>	
<p><b>Design and deliver places, programs, and connections that make active living part of everyday life, ensuring every precinct and facility is inclusive, accessible, safe, and ready for the future.</b></p>	<p>Integrate active living principles into every level of planning and design, from open space and transport networks to community facilities and growth area precincts.</p> <p>Planning will focus on inclusion, accessibility, safety, and equity, ensuring that every place supports participation and wellbeing across Hume's diverse communities.</p>
<b>Invest for Impact</b>	
<p><b>Direct funding and effort where it will make the biggest difference, improving quality, safety, and access to facilities, especially in areas of high need and rapid growth.</b></p>	<p>Direct resources towards projects that deliver the greatest community, health, and social return. Investment will be guided by evidence, focusing on the renewal and upgrade of ageing or underperforming assets, improved safety and lighting, and targeted support for growth corridors and disadvantaged areas.</p>
<b>Renew, Reimagine and Build for the Future</b>	
<p><b>Prioritise renewal and modernisation of existing facilities before building new ones, expanding capacity where demand exceeds supply, and designing for flexible, multi-use, and inclusive outcomes.</b></p>	<p>Prioritise the renewal and revitalisation of existing facilities before developing new ones.</p> <p>Where new facilities are required, they will be designed to be flexible, multi-use, and scalable to meet future population growth and participation demand. All major projects will be supported by feasibility studies, business cases, and partnerships to ensure sustainability and shared funding.</p>
<b>Activate Participation</b>	
<p><b>Grow opportunities for all people to participate, balancing structured sport with informal, social, and everyday activity, supported by programs that inspire confidence and connection.</b></p>	<p>Empower people of all ages, abilities, and backgrounds to engage in physical activity, recreation, and social connection.</p> <p>Balance structured sport with casual, social, and family-friendly opportunities, supported by programs, communications, and technology that make participation easy, visible, and welcoming.</p>

Directions	What does this look like in practice:
<b>Partner for Collective Impact</b>	
<p><b>Work collaboratively across Council, schools, community clubs, private providers, and government to share facilities, resources, and opportunities that make active living more accessible for everyone.</b></p>	<p>Collaboration will be central to success.</p> <p>Council will strengthen partnerships with schools, community clubs, peak bodies, private providers, and government agencies to share facilities, reduce duplication, and expand access. Joint-use agreements and partnership models will be used to unlock new opportunities and resources.</p>
<b>Champion Inclusion and Safety</b>	
<p><b>Make inclusion tangible by embedding female-friendly, culturally safe, affordable, and accessible facilities and programs, and improve lighting, safety, and supporting infrastructure to encourage participation at all hours.</b></p>	<p>Council will prioritise equitable access to active living opportunities by designing spaces and programs that reflects the diversity of Hume's community and are inclusive, welcoming, and safe for all.</p> <p>This includes improving female-friendly and accessible amenities, providing culturally safe environments, and enhancing lighting, safety, and pathways to encourage participation in all hours and seasons. Inclusion and safety will be embedded as core measures of success across all actions.</p>
<b>Optimise and Innovate</b>	
<p><b>Make the most of what we have by improving scheduling, data, and communications; use innovation, insight, and partnerships to lift performance, efficiency, and participation across the network.</b></p>	<p>Optimise use of existing facilities through smarter scheduling, stronger management systems, and better communication with users.</p> <p>Innovation, data, and digital tools will be used to improve customer experience, monitor utilisation, and inform future planning. Continuous improvement will ensure Hume's active living system is efficient, responsive, and future-ready.</p>
<b>Measure What Matters</b>	
<p><b>Use evidence and shared indicators, participation, inclusion, utilisation, satisfaction, and asset condition, to guide decisions, improve accountability, and demonstrate the impact of investment.</b></p>	<p>Implement a shared measurement framework to track participation, equity, wellbeing, satisfaction, and asset performance.</p> <p>Evidence-based monitoring will guide investment, evaluate impact, and ensure accountability to the community and partners over time.</p>

# Part 7: Priorities and Projects



# PART 7:

## Priorities & Projects

**The Priorities and Projects translate the strategic directions of the Active Living Plan into coordinated action across Hume, turning plan into practice.**

The Priorities and Projects outline how Hume City Council will bring the Active Living Plan to life. They set out the actions required to create a more active, connected, and healthy municipality.

This implementation framework responds directly to the Vision, Principles, and Strategic Directions of the Plan and reflects the key challenges and opportunities identified through community engagement, facility audits, research, trends, and benchmarking.

Each action is shaped by a clear and consistent approach that includes:

- **Response Type:** Distinguishing between hard infrastructure (places and facilities) and soft infrastructure (programs, systems, and people).
- **Priority Level/Timeframe:** Ranking actions to guide sequencing and resource allocation.
- **Project Staging:** Recognising that some major projects will be delivered progressively, from planning and design through to construction and activation.

Hume's Active Living Plan identifies several municipality-wide outdoor sport projects that address shared needs across the network, supported by a clear staged delivery pathway, from planning and master planning through to concept, feasibility, design, and construction, ensuring all major projects are consistently scoped, well-sequenced, and aligned with community needs from strategy to implementation.

### Resourcing Context

This Action Plan has been developed in the context of current Council budget allocations and is largely unfunded, aside from existing commitments.

As a long-term plan with a horizon of 30+ years, it provides a structured pathway for staged and sustained investment over time, acknowledging that full delivery will rely on incremental budgeting, renewed priorities, future funding opportunities, advocacy and partnerships. While Council will lead this work, achieving the vision will require collaboration. Strong partnerships and shared investment are essential to deliver the outcomes our community needs.

Accordingly, actions have been designed to:

- Support and strengthen existing Council-funded programs and services.
- Outline planning and feasibility requirements to inform future budget decisions.
- Encourage partnerships that advance shared priorities and leverage co-investment.
- Highlight projects and initiatives suitable for external funding or future Council investment.

This approach ensures Council can progress priorities responsibly and sustainably, balancing immediate constraints with long-term aspirations to improve participation, health, and wellbeing across the municipality.

## The Action - Priorities & Projects

### How We Prioritise the Priorities



Each action within the Active Living Plan will be categorised as:

- **New + Develop:** Plan, design, and deliver new assets or programs to address growth and unmet need.
- **Revitalise + Reimagine:** Renew or adapt existing assets and services to meet changing expectations.
- **Maintain + Manage:** Maintain safety, functionality, and service standards.
- **Activate + Enable:** Support participation through programming, events, and innovation.

Together, these priorities connect across both hard infrastructure (places and facilities) and soft infrastructure (people, programs, systems, and policy).

### Hard Infrastructure

Physical assets and places that enable participation, active living and community connection.

Category	Description / Explanatory Note
New + Develop	Plan, design and deliver new facilities, assets, open spaces or networks to address growth, gaps or emerging community needs.
Revitalise + Reimagine	Renew or adapt existing assets to extend their life, improve quality, and respond to changing use patterns or community expectations.
Maintain + Manage	Undertake regular maintenance, compliance, and asset management to ensure existing infrastructure remains safe, functional and sustainable.

### Soft Infrastructure

The systems, policies, people and programs that enable effective delivery, participation and inclusion.

Category	Description / Explanatory Note
Planning + Policy	Develop master plans, designs, business cases, strategic plans, and mature policies to guide decision-making, investment and alignment across networks.
Services + People	Strengthen organisational and community capacity and capability through training, partnerships, and resourcing of staff, volunteers and community groups.
Activate + Enable	Deliver programs, activations, promotions and digital initiatives that encourage participation, awareness and innovation.

## The Way Forward - Timeframe Horizons

### *When It Happens*

The Plan sets out a **30+ year roadmap** of hard and soft infrastructure projects designed to build a more equitable, inclusive, and active Hume, delivered progressively across multiple implementation horizons. Review of project timing and criticality every 4 years is required through the life of the Hume Active Living Plan to ensure projects reflect the constantly evolving needs of Humes growing and diverse community.






Priority	Timeframe
Current	Projects in progress
Very High	1 to 7 Years
High	8 to 15 Years
Medium	16 to 23 Years
Low	24 to 31 Years
Beyond	32+ Years

- CURRENT/VERY HIGH ●
- HIGH ●
- MEDIUM ●
- LOW ●
- BEYOND ●

## Priority Projects - Horizon One: Current Projects

The following table provides a summary of priorities for sport and recreation for the first horizon, current projects in progress.

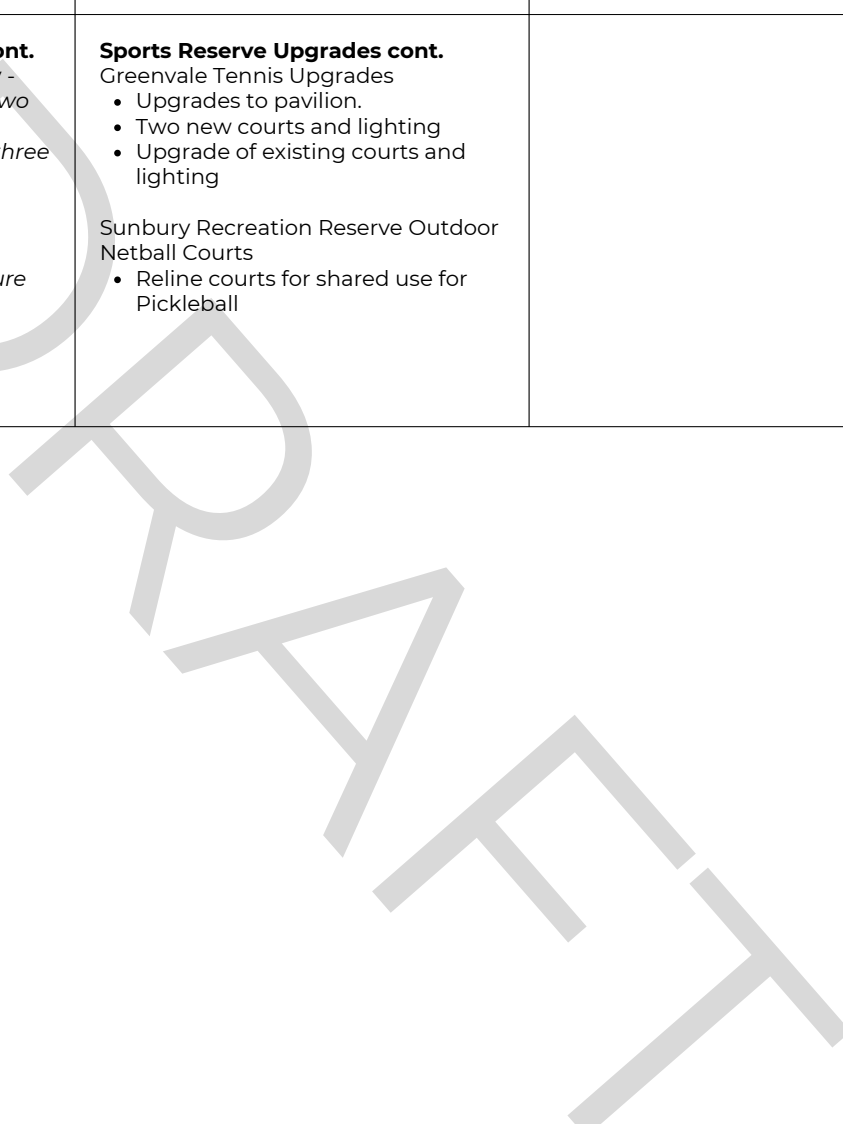
Hard Infrastructure		
New + Develop	Revitalise + Reimagine	Maintain + Manage
<p><b>Growth Area Sports Reserves -</b> Planning, funding advocacy, construction and activation of growth area reserves including:</p> <p>Dwyer Street Reserve, Kalkallo (in construction)</p> <ul style="list-style-type: none"> <li>Two cricket ovals with overlay of soccer pitches (four in total) and lighting</li> <li>Sports pavilion with shared community social space.</li> <li>Dog Park</li> <li>Active and social recreation including multi-use gaming courts and shared pathways.</li> <li>Playspace and car parking</li> </ul> <p>Ellscoth Boulevard Reserve, Mickleham</p> <ul style="list-style-type: none"> <li>One cricket oval with a two-pitch soccer overlay and three standalone soccer pitches (minimum one synthetic surface).</li> <li>Sports pavilion with shared community social space.</li> <li>Active and social recreation including multi-use gaming courts and shared pathways.</li> <li>Playspace (existing)</li> <li>Car parking</li> </ul> <p>Highlands West Reserve, Mickleham</p> <ul style="list-style-type: none"> <li>Two cricket ovals with overlay of soccer pitches (four in total) and lighting</li> <li>Sports pavilion with shared community social space.</li> <li>Active and social recreation including multi-use gaming courts and shared pathways.</li> <li>Playspace and car parking</li> </ul> <p>Alexo Road Reserve, Mickleham -</p> <ul style="list-style-type: none"> <li>One cricket oval with overlay of two rugby league pitches and two standalone rugby league pitch (four in total) with lighting</li> <li>Sports pavilion with shared community social space.</li> <li>Active and social recreation including multi-use gaming courts and shared pathways.</li> <li>Playspace &amp; car parking</li> </ul>	<p><b>Sports Reserve Upgrades -</b> Bradford Avenue Reserve, (Greenvale)</p> <ul style="list-style-type: none"> <li>Sports oval upgrade including irrigation, drainage, fencing, resurfacing and lighting</li> <li>Oval configuration to accommodate cricket and soccer.</li> <li>Sports pavilion renewal with shared community social space.</li> <li>Playspace upgrade.</li> </ul> <p>Gladstone Park Bowls Club</p> <ul style="list-style-type: none"> <li>Construct second green (synthetic) and additional amenity.</li> </ul> <p>Hume Hockey &amp; Lacrosse Pitch, Craigieburn</p> <ul style="list-style-type: none"> <li>Second synthetic hockey pitch and sports lighting</li> <li>Sports pavilion with additional change and official's amenity.</li> </ul> <p>Progress Reserve, Coolaroo - Design and construction of Progress Reserve Master Plan.</p> <ul style="list-style-type: none"> <li>Multi-use rectangular playing fields (Soccer/Rugby League)</li> <li>Sports pavilion with shared community social spaces and programming</li> <li>Active and social recreation including multi-use gaming courts and shared pathways.</li> <li>Playspace (existing)</li> <li>Car parking</li> </ul> <p>John Ilhan Memorial Reserve, Meadow Heights</p> <ul style="list-style-type: none"> <li>Renewal of the synthetic soccer pitch</li> </ul> <p>John McMahon Reserve, Sunbury</p> <ul style="list-style-type: none"> <li>Installation of sports lighting on oval 2.</li> </ul> <p>Willowbrook Recreation Reserve, Westmeadows</p> <ul style="list-style-type: none"> <li>Sports pavilion with shared community social space.</li> </ul> <p>Eric Boardman Stadium</p> <ul style="list-style-type: none"> <li>Improvements to entry and changerooms</li> <li>enhance office and meeting rooms</li> <li>relocate canteen.</li> </ul>	<p><b>Tennis Courts Audits -</b> Renew the audit of Council tennis court base and surface assets to inform Councils tennis court replacement program.</p> <p><b>Aquatic and Leisure Centre Plant Auditing -</b> Complete auditing of plant and equipment at Aquatic and Leisure Centres to inform Asset management Planning.</p> <p><b>Sports Infrastructure Audit -</b> Renew the sports infrastructure audit to inform Asset Management Planning.</p> <p><b>Sports Facility Upgrade Programs -</b> continued implementation of the sports asset upgrade programs including:</p> <ul style="list-style-type: none"> <li>Sports Reserve Fencing Program</li> <li>Sports Ground Upgrade Program</li> <li>Sports Reserve Car Park Lighting Program</li> <li>Sports Reserve Lighting Plan</li> </ul>

- CURRENT/VERY HIGH 
- HIGH 
- MEDIUM 
- LOW 
- BEYOND 

## Priority Projects - Horizon One: Current Projects

The following table provides a summary of priorities for sport and recreation for the first horizon, current projects in progress.

Hard Infrastructure		
New + Develop	Revitalise + Reimagine	Maintain + Manage
<p><b>Growth Area Sports Reserves cont.</b>                      Jacksons Creek Reserve, Sunbury -  <i>One cricket oval with overlay of two rugby league pitches and one standalone rugby league pitch (three pitches in total) with lighting</i></p> <ul style="list-style-type: none"> <li>• Eight tennis courts</li> <li>• Sports pavilion with shared community social space.</li> <li>• Active Recreation infrastructure including multi-use gaming courts and shared pathways.</li> <li>• Playspace and car parking</li> </ul>	<p><b>Sports Reserve Upgrades cont.</b>                      Greenvale Tennis Upgrades</p> <ul style="list-style-type: none"> <li>• Upgrades to pavilion.</li> <li>• Two new courts and lighting</li> <li>• Upgrade of existing courts and lighting</li> </ul> <p>Sunbury Recreation Reserve Outdoor Netball Courts</p> <ul style="list-style-type: none"> <li>• Reline courts for shared use for Pickleball</li> </ul>	



- CURRENT/VERY HIGH ●
- HIGH ●
- MEDIUM ●
- LOW ●
- BEYOND ●

## Priority Projects - Horizon One: Current Projects

The following table provides a summary of priorities for sport and recreation for the first horizon, current projects in progress.

Soft Infrastructure		
Planning + Policy	Services + People	Activate + Enable
<p><b>Sports Facility Master Plans -</b> Develop/Renew Master Plans for the following locations: Sunbury Aquatic and Leisure Centre (Key considerations)</p> <ul style="list-style-type: none"> <li>• Establish site location options</li> <li>• 50 metre indoor pool</li> <li>• Multiple Program pools</li> <li>• New 24/7 gymnasium and group fitness spaces</li> </ul> <p>Craigieburn Sports Stadium and Craigieburn Gardens (Stage 2) (Key considerations)</p> <ul style="list-style-type: none"> <li>• Renewal of Indoor Courts 1-3 and potential additional court opportunities</li> <li>• Renewal of squash courts and program rooms</li> <li>• Car parking provision</li> <li>• Active and social recreation upgrades in Craigieburn Gardens</li> <li>• Play space upgrade</li> </ul> <p>Greenvale Recreation Centre and Barrymore Road Reserve (Key considerations)</p> <ul style="list-style-type: none"> <li>• Establishment of 2-3 new indoor multi-purpose courts.</li> <li>• Explore partnership opportunity with Department of Education for development of multipurpose indoor courts at Greenvale Secondary College</li> <li>• Expansion of pavilion space for community activation.</li> </ul> <p>Goonawarra Golf Course (Key considerations)</p> <ul style="list-style-type: none"> <li>• Upgrades to clubrooms, pro-shop and maintenance shed</li> <li>• Golf driving range and mini-golf (feasibility)</li> <li>• Course safety mitigation requirements</li> <li>• Course infrastructure improvements</li> </ul>	<p><b>Establish a Physical Activity Behavioural Change Framework (planning phase)-</b> Partner with the Community Health and Wellbeing Department to co-design a behaviour change framework that identifies key indicators for physical activity and healthy living, establishes baseline data and measurable targets, and uses validated, accessible tools for data collection. Implement regular monitoring and reporting cycles, create transparent dashboards for stakeholders, and incorporate community feedback to continuously refine programs and interventions for improved health outcomes.</p> <p>This framework will provide evidence-based insights that guide strategic investment in wellbeing projects, ensuring resources are directed toward initiatives that deliver measurable impact and long-term community benefits.</p> <p><b>Sports Club Training and Capacity Building -</b> Continue to facilitate and enhance a range of development, capacity building and education training opportunities for Hume sports club.</p> <p><b>Sports Aid Grant Program -</b> Continue administration of the Sports Aid Grant Program.</p>	<p><b>Sports Facility Lease and Licence Framework Action Plan -</b> Implement the Framework, investigate an optimised subsidy model and progressively re-strike usage agreements to improve clarity, consistency and risk management across Council-owned sport and recreation facilities. Embed community benefit outcomes within lease, licence, and usage agreements, including eligibility criteria, social inclusion targets, participation measures and performance reporting, to strengthen accountability and equity of access.</p>

- CURRENT/VERY HIGH ●
- HIGH ●
- MEDIUM ●
- LOW ●
- BEYOND ●

## Priority Projects - Horizon One: Current Projects

The following table provides a summary of priorities for sport and recreation for the first horizon, current projects in progress.






Soft Infrastructure		
Planning + Policy	Services + People	Activate + Enable
<p><b>Sports Reserve Master Plans -</b> Develop/renew Master Plans for the following locations:</p> <p>Tullamarine Reserve (Melrose Drive) (key considerations)</p> <ul style="list-style-type: none"> <li>• <i>Pavilion renewal with shared community social space</i></li> <li>• <i>Upgrade of sportsground and lighting</i></li> <li>• <i>Playspace upgrade</i></li> <li>• <i>Upgrade carpark</i></li> <li>• <i>Interface with Derby Street Reserve &amp; Pump Track upgrade.</i></li> </ul> <p>Gibb Reserve, Dallas (key considerations)</p> <ul style="list-style-type: none"> <li>• <i>Sports pavilion upgrade with shared community social space.</i></li> <li>• <i>Small senior synthetic pitch and lighting</i></li> <li>• <i>Reconstruction of northern oval and lighting to accommodate dual soccer pitches on cricket oval</i></li> <li>• <i>Car park extension and playspace upgrade</i></li> <li>• <i>Enhance cricket nets for multi-purpose use.</i></li> <li>• <i>Explore interface with Lynda Blundell Community Centre</i></li> </ul> <p>John Ilhan Memorial Reserve, Meadow Heights (key considerations)</p> <ul style="list-style-type: none"> <li>• <i>Sports Lighting upgrade</i></li> <li>• <i>Reconfiguration of athletics track and dog off lead area to accommodate 3 additional soccer pitches.</i></li> <li>• <i>Feasibility of multi-purpose indoor sports courts accommodating futsal and additional changeroom amenity</i></li> <li>• <i>Active and Social Recreation upgrades and shared pathways</i></li> <li>• <i>Outdoor small-sided soccer pitches</i></li> </ul> <p>Laura Douglas Reserve (part of the Merlynston Creek Master Plan - Open Space Strategy) (Key Considerations)</p> <ul style="list-style-type: none"> <li>• <i>Relocation of pitch 3 to southern end of reserve with synthetic surface and lighting.</i></li> <li>• <i>Pavilion redevelopment to accommodate activation of 3 x pitches and community use.</i></li> <li>• <i>Establishment of circuit pathways and connections.</i></li> <li>• <i>Reconfiguration of northern area of reserve for community events, active and social recreation.</i></li> </ul>		

- CURRENT/VERY HIGH ●
- HIGH ●
- MEDIUM ●
- LOW ●
- BEYOND ●

## Priority Projects - Horizon One: Current Projects

The following table provides a summary of priorities for sport and recreation for the first horizon, current projects in progress.

Soft Infrastructure		
Planning + Policy	Services + People	Activate + Enable
<p><b>Sports Reserve Master Plans cont.</b>                      Bulla Recreation Reserve (Part of Bulla Parklands Master Plan - Open Space Strategy.                      (Key Considerations)</p> <ul style="list-style-type: none"> <li>• Upgrade of oval playing surface, irrigation and drainage</li> <li>• Sports Lighting</li> <li>• Changeroom and officials amenity.</li> <li>• Investigate alternative usage opportunities to re-purpose and activate the asphalt court space,</li> </ul> <p>Seth Raistrick Reserve Master Plan - Open Space Strategy Action Plan.                      (Key Considerations)</p> <ul style="list-style-type: none"> <li>• Passive and Active Recreation Opportunities</li> <li>• Heritage character alignment with surrounding features including Cemetery and Church</li> </ul> <p>Roxburgh Park Recreation Reserve Master Plan - Open Space Strategy Action Plan.                      (Key Considerations)</p> <ul style="list-style-type: none"> <li>• <i>Passive and Active Recreation Opportunities</i></li> <li>• <i>Upgrade of oval 2 pavilion to female friendly compliance.</i></li> </ul> <p>Greenvale Recreation Reserve (key considerations)</p> <ul style="list-style-type: none"> <li>• <i>Oval 1 pavilion - Female friendly upgrade requirements</i></li> <li>• <i>New Oval 4 pavilion and sports lighting</i></li> <li>• <i>Reserve car parking requirements</i></li> <li>• <i>Oval 1 pavilion community programming space</i></li> <li>• <i>Future participation opportunities at tennis and equestrian centre</i></li> </ul>		

- CURRENT/VERY HIGH 
- HIGH 
- MEDIUM 
- LOW 
- BEYOND 

## Priority Projects - Horizon Two: Very High Priority, 1 - 7 Years

The following table provides a summary of priorities for sport and recreation for the second horizon: 1 - 7 years.

Hard Infrastructure		
New + Develop	Revitalise + Reimagine	Maintain + Manage
<p><b>Aston Recreation Reserve</b> - Plan and construct a third set of accessible gender friendly changerooms, officials rooms and storage.</p> <p><b>Growth Area Sports Reserves</b> - Planning, construction and activation of growth area reserves including: Redstone Hill Sports Reserve, Sunbury (Sunbury South PSP)</p> <ul style="list-style-type: none"> <li>• Conduct feasibility of indoor stadium, in alignment with Precinct Structure Plans, collocated with soccer and cricket sportsgrounds.</li> </ul> <p>Merrifield City Centre Reserve, Mickleham (Merrifield West PSP) - (Delivery Horizon 2 &amp; 3)</p> <ul style="list-style-type: none"> <li>• Develop Reserve Master Plan with consideration to two ovals overlaid with four rectangular pitches.</li> <li>• Sports pavilion with shared community social space.</li> <li>• Active and social recreation including multi-use gaming courts and shared pathways.</li> <li>• Playspace (existing)</li> <li>• Car parking</li> </ul> <p>John Laffan Reserve, Kalkallo (English St PSP)</p> <ul style="list-style-type: none"> <li>• Develop reserve master plan with consideration to future duplication of Donnybrook Road.</li> <li>• Plan should consider retention of one cricket oval, soccer fields and passive and recreation opportunities including creek pathway connections.</li> </ul> <p><b>New Active Recreation Infrastructure Framework</b> - Develop a comprehensive Active Recreation Infrastructure Action Plan in partnership with City Planning and Places, that caters for the future needs of social recreation, play, active living and active recreation. This will include infrastructure such as dog parks, pump tracks, outdoor multi-use courts, outdoor exercise equipment and emerging activities</p>	<p><b>Facility Activation Plan</b> - Assess and develop an action plan to activate underutilised community venues for active recreation and emerging recreation trends with specific focus on youth and underrepresented groups in partnership with key stakeholders.</p> <p><b>Enhance Active Recreation Infrastructure</b> - Explore the opportunity to enhance active and social recreation activities at sites identified for future development in the <i>Open Space Strategy</i>.</p> <p><b>Sprint Athletics Centre</b> - Undertake upgrades to long / triple jump and discus areas, and explore the feasibility of additional storage, shelter, public BBQ space and car parking.</p> <p><b>Traffic Management Planning and Implementation</b> - Prepare and implement traffic management upgrade plans including car parking upgrades, traffic mitigation responses and safe pedestrian egress opportunities at following locations: <ul style="list-style-type: none"> <li>• Sunbury Recreation Reserve</li> <li>• Splash Aqua Park and Leisure Centre</li> <li>• Boardman Reserve, Sunbury</li> </ul> </p> <p><b>Sport and Community Facility Infrastructure</b> - Support planning with City Planning and Places to seek opportunities to co-locate sport, recreation, and community facilities to encourage lifelong participation and shared community use.</p>	<p><b>Fair Access Infrastructure</b> - Retrofit existing facilities to support mixed-gender and multi-age participation, universal access, and social connection (e.g. changerooms and amenities).</p> <p><b>Athletics Lanes - Playing Surface Renewal</b> - Implement a regular program to replenish and maintain long and triple jump sand pits across existing tracks at Sprint Athletics Centre and Sunbury Athletics Track.</p> <p><b>Cricket Pitches and Training Nets Renewal Program</b> - Implement a renewal program for upgrades to cricket pitches, run-ups, and practice nets across the municipality to ensure facilities are safe, compliant and multi-use.</p> <p><b>Aquatic and Leisure Centre Plant Audit Renewal</b> - Complete auditing of plant and equipment at Aquatic and Leisure Centres to inform Asset Management Planning.</p> <p><b>Sports Infrastructure Audit</b> - Renew the sports infrastructure audit to inform Asset Management Planning.</p> <p><b>Sports Facility Upgrade Programs</b> - continued implementation of the sports asset upgrade programs including: <ul style="list-style-type: none"> <li>• Sports Reserve Fencing Program</li> <li>• Sports Ground Upgrade Program</li> <li>• Sports Reserve Car Park Lighting Program</li> <li>• Sports Reserve Lighting Plan</li> </ul> </p> <p><b>Sports Lighting New and Upgraded</b> - Implement priority upgrades to floodlights at: <ul style="list-style-type: none"> <li>• John Ilhan Memorial Reserve</li> <li>• Westmeadows Reserve</li> <li>• Ginifer Reserve</li> <li>• Kalkallo Recreation Reserve Oval 2</li> <li>• Merrifield Recreation Reserve Ovals 2</li> <li>• Rhyolite Drive Reserve, Craigieburn Multipurpose space</li> </ul> </p>

- CURRENT/VERY HIGH ●
- HIGH ●
- MEDIUM ●
- LOW ●
- BEYOND ●

## Priority Projects - Horizon Two: Very High Priority, 1 - 7 Years

The following table provides a summary of priorities for sport and recreation for the second horizon: 1 - 7 years.

Soft Infrastructure		
Planning + Policy	Services + People	Activate + Enable
<p><b>Sports Reserve Master Plans -</b> Develop/renew Master Plans for the following locations and undertake detailed design and funding advocacy:</p> <p>Craigieburn Golf Course (Key considerations)</p> <ul style="list-style-type: none"> <li>• <i>Renewal of clubhouse for broader community use.</i></li> <li>• <i>Golf driving range and mini-golf (feasibility)</i></li> <li>• <i>Course infrastructure improvements</i></li> </ul> <p>Anderson Reserve (Key considerations)</p> <ul style="list-style-type: none"> <li>• <i>Reconfiguration of reserve to accommodate multiple rectangular pitches for rugby league and soccer overlaid on cricket oval</i></li> <li>• <i>Sports pavilion with shared community social space.</i></li> <li>• <i>Active and social recreation infrastructure including Multi-use Gaming Courts and shared pathways</i></li> </ul> <p>Seabrook Reserve, Broadmeadows (Key considerations) Explore partnership opportunity for:</p> <ul style="list-style-type: none"> <li>• <i>pitch and car parking expansion in surrounding land parcels</i></li> <li>• <i>Additional changerooms and official's amenity</i></li> <li>• <i>Expansion of gymnasium space and activation for community use</i></li> </ul> <p>Jacana Recreation Reserve (Key considerations)</p> <ul style="list-style-type: none"> <li>• <i>Development of second set of changerooms to service oval 2</i></li> <li>• <i>Sports lighting on oval 2</i></li> <li>• <i>Cricket net upgrade</i></li> <li>• <i>Active and social recreation infrastructure and shared pathways</i></li> <li>• <i>Shelters</i></li> </ul> <p>Langama Park, Sunbury (Key considerations)</p> <ul style="list-style-type: none"> <li>• <i>Additional set of female friendly changeroom facilities</i></li> <li>• <i>Car parking expansion</i></li> <li>• <i>Fencing upgrades</i></li> <li>• <i>Shared pathway network</i></li> <li>• <i>Small sided synthetic pitch</i></li> </ul>	<p><b>Training -</b> Expand training and development opportunities to build capability and capacity to support delivery of Sport and Recreation participation e.g. SPIRIT (Stories, Policies, Interactions, Resources, Incentives, Traditions), onboarding and behaviour-change training for coaches, volunteers, officials and facility staff.</p> <p><b>Active Living Platform -</b> Develop and launch a digital platform for Hume Active Living that serves as a central hub for programs, services and opportunities. The platform will connect and empower the community, making it easier for residents to discover activities and resources that support them in achieving recommended physical activity levels</p> <p><b>Recognition Awards -</b> Establish local recognition awards for positive culture, inclusion, and contribution including coaches, umpires, officials and volunteers. Look for opportunities to partner with State Sporting Associations and leagues.</p> <p><b>Hume Fair Access Policy (HFAP)-</b> Continue the implementation of the HFAP Action Plan.</p>	<p><b>Informal Sport Activation -</b> Develop an approach for promoting, supporting and growing informal sport opportunities - including the shared use of open space and purposeful planning for social and active sport and recreation spaces.</p> <p><b>Hume Active Living Principles -</b> Embed the Active Living Principles, Play Well Values and SPIRIT Framework (Stories, Policies, Interactions, Resources, Incentives, Traditions) in the following Sport and Recreation eco-system:</p> <ul style="list-style-type: none"> <li>• Strategic Policy Planning and Updates</li> <li>• Services</li> <li>• Usage and funding agreements</li> <li>• Capital Works infrastructure planning and development</li> <li>• Communications and promotional material</li> </ul> <p><b>Growth Area Reserve Activation -</b> In partnership with relevant State Sporting Associations, undertake an Expression of Interest (EOI) process for new or existing sports clubs or associations for tenancy and activation of growth area sites including:</p> <ul style="list-style-type: none"> <li>• Dwyer Street Reserve, Kalkallo</li> <li>• EllsScott Boulevard Reserve, Mickleham</li> <li>• Highlands West Reserve, Mickleham.</li> <li>• Alexo Road Reserve</li> </ul> <p>Assess EOI submissions in alignment with the Hume Sports Facility Lease and Licence Framework, i.e. proposed activation, inclusion and community benefit. Sports associations administrating multiple sporting code opportunities and community activation of pavilions to be highly considered.</p>

- CURRENT/VERY HIGH ●
- HIGH ●
- MEDIUM ●
- LOW ●
- BEYOND ●

## Priority Projects - Horizon Two: Very High Priority, 1 - 7 Years

The following table provides a summary of priorities for sport and recreation for the second horizon: 1 - 7 years.

Soft Infrastructure		
Planning + Policy	Services + People	Activate + Enable
<p><b>Master Plans cont.</b> Hume Tennis and Community Centre (Key considerations)</p> <ul style="list-style-type: none"> <li>Stage 2 development including an additional 6 racquet courts including a mix of tennis, pickleball and padel.</li> </ul> <p>Gladstone Park Reserve (Key considerations)</p> <ul style="list-style-type: none"> <li>Active and Passive Recreation provision</li> <li>Car parking provision</li> <li>Refurbishment of pavilion 1</li> <li>Exploring partnership with Gladstone Park Secondary College for additional soccer pitch development.</li> </ul> <p><b>Sports Facility Design and Advocacy</b> - Undertake feasibility, detailed design and commence funding advocacy for adopted master plan priorities for:</p> <ul style="list-style-type: none"> <li>Sunbury Aquatic and Leisure Centre</li> <li>Craigieburn Sports Stadium and Craigieburn Gardens - Stage 2</li> <li>Greenvale Recreation Centre</li> <li>Goonawarra Golf Course</li> </ul> <p><b>Facility Guidelines and Service Provision</b> - Renew facility guidelines and levels of service provision to align with Sport Facility Lease and Licence Framework.</p> <p><b>Strategic Partnership Framework</b> - Develop a new framework to guide opportunities and agreements with external agencies and private parties i.e. Department of Education, Melbourne Water, DECCA, National Sporting Organisations.</p> <p><b>Splash Park Feasibility</b> - Develop feasibility and business case for the development of future splash parks in Hume including priority locations that integrate with social recreation infrastructure.</p>	<p><b>Sports Club Framework and User Guide</b> - Develop a Sports Club Framework and User Guide as a tool for clubs and Council to work together to achieve a shared vision for community outcomes through Sport and Recreation. It will support community clubs, groups, and volunteers to navigate the sport and recreation ecosystem, including agreements, funding opportunities, training, and support channels to maximise participation and equity.</p> <p><b>Implement Behavioural Change Framework (delivery phase)</b> Roll out the Behavioural Change Framework across the community, embedding monitoring and reporting systems to track progress toward physical activity and healthy living goals. Establish baseline data, followed by ongoing data collection and analysis using validated tools. Develop interactive dashboards for transparent reporting to stakeholders and the community. Use insights to refine interventions and prioritise investment in projects that demonstrate measurable impact. Conduct periodic evaluations to assess effectiveness, inform future planning, and secure ongoing funding for wellbeing initiatives.</p> <p><b>Sports Facility Infrastructure Grant Program</b> - Develop a business case for the implementation of a grants program to facilitate partnerships between Hume sport and recreation clubs and Council for the implementation of minor capital works infrastructure and maintenance e.g. scoreboards, coaches boxes, storage, players shelters, goal cages, high ball netting and pavilion improvements.</p> <p><b>People</b> - Ensure that suitable resources are available for the full implementation of the Lease and Licence Framework, Sports Club Framework, Fair Access Policy, and the implementation of the Active Living Plan.</p>	<p><b>AI-Enabled Recreation Innovation</b> Harness emerging AI technologies to enhance recreation opportunities and promote active lifestyles in Hume. Partner with technology providers and community stakeholders to integrate AI-driven solutions such as personalized activity recommendations, smart recreation spaces, and virtual or augmented experiences. These innovations will make physical activity more engaging, accessible, and inclusive, while providing data-driven insights to inform planning and investment in wellbeing projects.</p> <p><b>Department of Education Partnership</b> Develop a strategic partnership with the Department of Education, State Sporting Associations and community to explore the development of additional indoor courts, covered outdoor courts and sporting ovals to enhance community access and activation.</p>

## Priority Projects - Horizon Two: Very High Priority, 1 - 7 Years

The following table provides a summary of priorities for sport and recreation for the second horizon: 1 - 7 years.

Soft Infrastructure		
Planning + Policy	Services + People	Activate + Enable
<p><b>Sports Reserve Master Plans cont.</b></p> <p><b>Westmeadows Reserve Master Plan</b> - Open Space Strategy Action Plan. (Key Considerations)</p> <ul style="list-style-type: none"> <li>• <i>Westmeadows Reserve Pavilion upgrade for sport and community use.</i></li> <li>• <i>Oval Sports Lighting</i></li> <li>• <i>Retention of heritage character.</i></li> </ul> <p><b>Highgate Recreation Reserve, Craigieburn Master Plan</b> (Key considerations)</p> <ul style="list-style-type: none"> <li>• <i>Pavilion 2 upgrade to include community social space.</i></li> <li>• <i>Pavilion 1 - Upgrade existing changerooms to female friendly compliance</i></li> <li>• <i>Explore opportunity for increased community access to oval 1 and pavilion.</i></li> </ul> <p><b>Network Recreation Trails -</b> Undertake detailed investigation and feasibility in partnership with City Strategy and Planning to plan for provision of a network of trails and walking/cycling/riding infrastructure that includes mountain bike riding, horse riding, motorcross and hiking.</p> <p><b>Broadmeadows Basketball Stadium</b> Undertake planning for improvements to stadium accessibility and renew and enhance changeroom amenities to meet contemporary accessible and female friendly compliance.</p> <p><b>Splash Aqua Park</b> - Develop concept plans for enhancing changeroom space, car expansion and pedestrian movement.</p> <p><b>Private Learn to Swim Facilities-</b> Investigate opportunities to encourage private investment in Learn to Swim centres in the Merrifield and Cloverton Planning Precincts.</p>	<p><b>Partnerships</b> Foster community safety and inclusion through sport-based youth engagement and empowerment. Partner with justice, youth and community agencies to use sport and recreation as a vehicle for youth engagement and crime prevention, providing safe, structured and positive alternatives for at-risk young people.</p> <p>Partner with schools, clubs and National Sporting Organisations to deliver flexible participation formats (school programs, community clinics, pathway programs, social comps, mixed teams), and leverage elite and state partnerships to assist.</p> <p>Partner with peak bodies, training providers, and community agencies to build capacity and capability across the local sport and recreation networks, delivering targeted programs in governance, child safety, inclusion, leadership, strategic planning, financial management, grant writing, facility operations and volunteer development.</p>	

- CURRENT/VERY HIGH ●
- HIGH ●
- MEDIUM ●
- LOW ●
- BEYOND ●

## Priority Projects - Horizon Two: Very High Priority, 1 - 7 Years

The following table provides a summary of priorities for sport and recreation for the second horizon: 1 - 7 years.

Soft Infrastructure		
Planning + Policy	Services + People	Activate + Enable
<p><b>Buchan Street Reserve, Meadow Heights</b> - Review opportunities for increasing social and active recreation.</p> <p><b>Design Principles</b> - Embed safe, inclusive design principles (lighting, sightlines, social areas, family amenities) in all new sport and recreation infrastructure.</p> <p><b>Enhancing Reserve Walking Circuits</b> - Enhance and develop safe walking circuits at reserves including lighting and safety initiatives.</p>		

- CURRENT/VERY HIGH ●
- HIGH ●
- MEDIUM ●
- LOW ●
- BEYOND ●

## Priority Projects - Horizon Two: Very High Priority, 1 - 7 Years

The following table provides a summary of priorities for sport and recreation for the second horizon: 1 - 7 years.

Soft Infrastructure		
Planning + Policy	Services + People	Activate + Enable
<p><b>Indoor Multi-Purpose Courts - Sunbury -</b> Explore partnership with Department of Education for the feasibility of three indoor multi-purpose courts and joint use agreement at Sunbury Secondary College and assess opportunities for development of 3-4 court stadiums at existing or new schools in Roxburgh Park, Craigieburn, Mickleham and Kalkallo.</p> <p><b>Indoor Multi-Purpose Courts - Cloverton -</b> Continue site planning for new Cloverton Stadium (4-8 courts) within Cloverton Metropolitan Activity Centre, with consideration to colocation with outdoor sports and active recreation facilities.</p> <p><b>Indoor Multi-Purpose Courts Roxburgh Park Youth and Recreation Centre -</b> Support a review of the draft business case for the establishment of multi-purpose indoor courts, including futsal provision.</p> <p><b>Indoor Multi-Purpose Courts Merrifield Town Centre -</b> Continue Development of master plan for a new indoor multi-purpose stadium (4-8 courts).</p> <p><b>Policy Renewals -</b> Renew current Sport and Recreation policies aligning with the Sports Facility Lease &amp; Licence Framework and Fair Access Policy including:</p> <ul style="list-style-type: none"> <li>• Sporting Grounds and Facilities Allocation Policy (POL/258)</li> <li>• Fees and Charges for Sportsground Usage Policy (POL/165)</li> <li>• Club Contribution Policy for Capital Works Projects (POL/152)</li> <li>• Turf Cricket Policy (POL/204)</li> <li>• Outdoor Sports Lighting Policy (POL/275)</li> <li>• Advertising Signs on Council Sports Reserves and Facilities Policy (POL/273)</li> <li>•</li> </ul> <p>Renew the Skate, Scooter and BMX Plan to consider recreational bike facilities including pump tracks and Mountain biking.</p>		

- CURRENT/VERY HIGH ●
- HIGH ●
- MEDIUM ●
- LOW ●
- BEYOND ●

## Priority Projects - Horizon Three: High Priority, 8 - 15 Years

The following table provides a summary of priorities for sport and recreation for the third horizon: 8 - 15 years.

Hard Infrastructure		
New + Develop	Revitalise + Reimagine	Maintain + Manage
<p><b>Growth Area Sports Reserves -</b> Planning, construction and activation of growth area reserves including:</p> <p>Buckland Way Reserve, Sunbury (Sunbury South PSP - 10.75 ha)</p> <ul style="list-style-type: none"> <li>Review sporting code provision at reserve in line with evolving requirements.</li> </ul> <p>Craigieburn West Reserve (Craigieburn West PSP - 9.5 ha)</p> <ul style="list-style-type: none"> <li>Review sporting code provision at reserve in line with evolving requirements.</li> </ul>	<p><b>Sports Reserve Master Plan Priorities (delivery over horizon 3 and 4) -</b> Plan for delivery of identified Master Plan priorities at:</p> <ul style="list-style-type: none"> <li>Gibb Reserve, Dallas</li> <li>Bulla Recreation Reserve</li> <li>Roxburgh Park Recreation Reserve</li> <li>Tullamarine Reserve</li> <li>Laura Douglas Reserve</li> <li>John Ilhan Memorial Reserve</li> <li>Anderson Reserve, Broadmeadows</li> <li>Greenvale Recreation Reserve</li> <li>Langama Park, Sunbury</li> <li>Goonawarra Golf Course</li> <li>Craigieburn Golf Course</li> <li>Jacana Reserve</li> <li>Seabrook Reserve, Broadmeadows</li> </ul> <p><b>Sports Facility Master Plan Priorities (delivery over horizon 3 and 4) -</b> Plan for the delivery of adopted Master Plan priorities at:</p> <ul style="list-style-type: none"> <li>Sunbury Aquatic and Leisure Centre</li> <li>Craigieburn Sports Stadium &amp; Craigieburn Gardens Stage 2</li> <li>Greenvale Recreation Centre</li> <li>Hume Tennis and Community Centre</li> </ul> <p><b>Tullamarine Tennis Club</b></p> <ul style="list-style-type: none"> <li>Renewal of clubrooms for sporting and community use.</li> </ul>	<p><b>Aquatic and Leisure Centre Plant Auditing Renewal -</b> Renew auditing of plant and equipment at Aquatic and Leisure Centres and develop scheduled asset renewal program.</p> <p><b>Sports Infrastructure Audit -</b> Renew the sports infrastructure audit to inform Asset Management Planning.</p> <p><b>Sports Lighting Upgrade Plan</b> Renew and commence implementation of the Hume Sports Lighting Upgrade Program including replacement of all metal halide lighting to energy efficient LED lighting or equivalent.</p>

- CURRENT/VERY HIGH ●
- HIGH ●
- MEDIUM ●
- LOW ●
- BEYOND ●

## Priority Projects - Horizon Three: High Priority, 8 - 15 Years

The following table provides a summary of priorities for sport and recreation for the third horizon: 8 - 15 years.

Soft Infrastructure		
Planning + Policy	Services + People	Activate + Enable
<p><b>Sports Facility Master Plans -</b> Develop/Renew Master Plans and undertake detailed design and funding advocacy for the following locations:</p> <ul style="list-style-type: none"> <li>Broadmeadows Aquatic and Leisure Centre</li> <li>Splash Aqua Park and Leisure Centre</li> </ul> <p><b>Sports Reserve Master Plans -</b> Develop/renew Master Plans for the following locations with a focus on formal sport, open space and active recreation opportunities that respond to future participation needs:</p> <ul style="list-style-type: none"> <li>McEwen Drive Reserve, Sunbury</li> <li>Tulsa Drive Reserve, Sunbury</li> <li>Leo Dineen Reserve, Tullamarine</li> <li>Patullos Lane Reserve, Roxburgh Park</li> <li>Boardman Reserve, Sunbury</li> <li>Sunbury Recreation Reserve</li> <li>D.S Aitken Reserve, Craigieburn</li> <li>Drummond Street Reserve, Greenvale</li> <li>Greenvale Gardens</li> <li>Hanson Road Reserve, Craigieburn</li> <li>Hothlyn Drive Reserve, Craigieburn</li> <li>Craigieburn Bowls Club</li> <li>Gladstone Park Bowls Club</li> <li>Craigieburn Tennis Club</li> <li>Gladstone Park Tennis Club</li> <li>Westmeadows Heights Reserve</li> <li>Sprint Athletics Centre</li> </ul> <p><b>Lancefield Road Precinct Structure Plan (PSP) -</b> Planning of growth area reserves and future sport, active and social recreation requirements including:</p> <ul style="list-style-type: none"> <li>Emu Creek South Reserve, Sunbury (Lancefield Road PSP, 5.25 ha)</li> <li>Emu Creek North Reserve, Sunbury (Lancefield Road PSP, 11 ha)</li> <li>Yellowgum Reserve, Sunbury (Lancefield Road Reserve PSP, 5 ha)</li> <li>Lancefield Road Regional Reserve, Sunbury (Lancefield Road Reserve PSP, 7 ha)</li> </ul> <p><b>Covered Outdoor Recreation Hubs</b> Plan and trial locations for outdoor covered social recreation hubs that include multi-use gaming courts and social gathering spaces.</p>	<p><b>Programs:</b> Implement place-based, culturally responsive, low-cost and gender inclusive activation programs that use sport and recreation spaces to connect communities and promote belonging.</p> <p>Strengthen youth leadership and mentorship pathways through sport and recreation to build confidence, connection and community ownership, particularly among disengaged or vulnerable youth.</p>	<p><b>Public Tennis Access:</b> Investigate options for free public access tennis courts with multi-purpose lines in Planning Precinct 2 Lancefield Road.</p> <p><b>Skate, Scooter and Recreational Bike Plan Renewal:</b> Commence implementation of the plan including locations for pump tracks in growth area active open space sites in Sunbury and Cloverton Planning Precincts.</p> <p><b>Growth Area Reserve Activation-</b> In partnership with relevant State Sporting Associations, undertake an Expression of Interest (EOI) process for new or existing sports clubs or associations for tenancy and activation of growth area sites including:</p> <ul style="list-style-type: none"> <li>Bucklands Way Reserve, Sunbury</li> <li>Redstone Hill Reserve, Sunbury</li> <li>Craigieburn West Reserve</li> </ul> <p>Assess EOI submissions in alignment with the Hume Sports Facility Lease and Licence Framework, i.e. proposed activation, inclusion and community benefit. Sports associations administering multiple sporting code opportunities and community activation of pavilions to be highly considered.</p>

- CURRENT/VERY HIGH ●
- HIGH ●
- MEDIUM ●
- LOW ●
- BEYOND ●

## Priority Projects - Horizon Four: Medium Priority, 16 to 23 Years

The following table provides a summary of priorities for sport and recreation for the fourth horizon: 16 - 23 years.






Hard Infrastructure		
New + Develop	Revitalise + Reimagine	Maintain + Manage
<p><b>Growth Area Sports Reserves -</b> Construction and activation of growth area reserves including:</p> <ul style="list-style-type: none"> <li>• Emu Creek South Reserve, Sunbury (Lancefield Road PSP, 5.25 ha)</li> <li>• Emu Creek North Reserve, Sunbury (Lancefield Road PSP, 11 ha)</li> <li>• Yellowgum Reserve, Sunbury (Lancefield Road Reserve PSP, 5 ha)</li> <li>• Lancefield Road Regional Reserve, Sunbury (Lancefield Road Reserve PSP, 7 ha)</li> </ul>	<p><b>Delivery of Sports Reserve Master Plan Priorities (Delivery across Horizons 4 &amp; 5) -</b> Plan for delivery of identified Master Plan priorities at:</p> <ul style="list-style-type: none"> <li>• McEwen Drive Reserve, Sunbury</li> <li>• Tulsa Drive Reserve, Sunbury</li> <li>• Leo Dineen Reserve, Tullamarine</li> <li>• Patullos Lane Reserve, Roxburgh Park</li> <li>• Boardman Reserve, Sunbury</li> <li>• Sunbury Recreation Reserve</li> <li>• D.S Aitken Reserve, Craigieburn</li> <li>• Drummond Street Reserve, Greenvale</li> <li>• Greenvale Gardens</li> <li>• Hanson Road Reserve, Craigieburn</li> <li>• Hothlyn Drive Reserve, Craigieburn</li> <li>• Craigieburn Bowls Club</li> <li>• Gladstone Park Bowls Club</li> <li>• Craigieburn Tennis Club</li> <li>• Gladstone Park Tennis Club</li> <li>• Westmeadows Heights Reserve</li> <li>• Sprint Athletics Centre</li> </ul> <p><b>Delivery of Sports Reserve Master Plan priorities (Delivery across Horizons 4 &amp; 5) -</b> Plan for delivery of identified Master Plan priorities at:</p> <ul style="list-style-type: none"> <li>• Broadmeadows Aquatic and Leisure Centre</li> <li>• Splash Aqua Park and Aquatic Centre</li> </ul>	<p><b>Aquatic and Leisure Centre Plant Auditing Renewal -</b> Renew auditing of plant and equipment at Aquatic and Leisure Centres and develop scheduled asset renewal program.</p> <p><b>Sports Infrastructure Audit -</b> Renew the audit of sports infrastructure audit to inform Asset Management Planning.</p> <p><b>Tennis Courts Audits -</b> Renew the audit of Council tennis court base and surface assets to inform Councils tennis court replacement program.</p>

- CURRENT/VERY HIGH ●
- HIGH ●
- MEDIUM ●
- LOW ●
- BEYOND ●

## Priority Projects - Horizon Four: Medium Priority, 16 to 23 Years

The following table provides a summary of priorities for sport and recreation for the fourth horizon: 16 - 23 years.

Soft Infrastructure		
Planning + Policy	Services + People	Activate + Enable
<p><b>Sports Reserve Master Planning, design and advocacy</b> - Renew Master Plans and assets that consider evolving community need in the following locations:</p> <ul style="list-style-type: none"> <li>• Boardman Reserve, Sunbury</li> <li>• Hume Hockey and Lacrosse Centre</li> </ul> <p><b>Sports Facility Master Plans</b> - Renew Master Plans and assets that consider evolving community need in the following locations:</p> <ul style="list-style-type: none"> <li>• Eric Boardman Stadium, Sunbury</li> <li>• Broadmeadows Basketball Stadium</li> </ul> <p><b>Precinct Structure Plans (PSP)</b>- Commence planning of active open spaces identified in future PSP's including Sunbury North, Sunbury West and Merrifield North.</p> <p><b>Splash Park Design and Advocacy</b> - Subject to outcomes of feasibility, commence detailed design and funding advocacy for establishing prioritised Splash Parks</p>	<p><b>Training</b> - Continue training and development opportunities to build capability and capacity to support delivery of Sport and Recreation participation</p>	<p><b>Growth Area Reserve Activation</b>- In partnership with relevant State Sporting Associations, undertake an Expression of Interest (EOI) process for new or existing sports clubs or associations for tenancy and activation of growth area sites including:</p> <ul style="list-style-type: none"> <li>• Emu Creek South Reserve, Sunbury (Lancefield Road PSP, 5.25 ha)</li> <li>• Emu Creek North Reserve, Sunbury (Lancefield Road PSP, 11 ha)</li> <li>• Yellowgum Reserve, Sunbury (Lancefield Road Reserve PSP, 5 ha)</li> <li>• Lancefield Road Regional Reserve, Sunbury (Lancefield Road Reserve PSP, 7 ha)</li> </ul> <p>Assess EOI submission in accordance with Sports Facility Lease and Licence Framework, i.e. proposed activation, and community benefit, and the Hume Fair Access Policy. Sports Associations offering multi-code sporting opportunities and community activation of pavilions to be highly considered.</p>

- CURRENT/VERY HIGH 
- HIGH 
- MEDIUM 
- LOW 
- BEYOND 

## Priority Projects - Horizon Five: Low Priority, 24 to 31 Years

The following table provides a summary of priorities for sport and recreation for the fifth horizon: 24 to 31 years.

Hard Infrastructure		
New + Develop	Revitalise + Reimagine	Maintain + Manage
<p><b>Precinct Structure Plans (PSP's)</b>- Detailed design, delivery and activation of identified Active Open Spaces in Sunbury North, Sunbury West, and Merrifield North PSP's.</p> <p><b>Splash Park Delivery</b> - Implement delivery of Splash Park of identified priorities.</p>	<p><b>Sports Reserve Master Plan Delivery</b> - Deliver identified Master Plan priorities at the following reserves:</p> <ul style="list-style-type: none"> <li>• Hume Hockey and Lacrosse Centre</li> </ul> <p><b>Sports Facility Master Plan Delivery</b> - Deliver identified Master Plan priorities at the following facilities:</p> <ul style="list-style-type: none"> <li>• Eric Boardman Stadium, Sunbury</li> <li>• Broadmeadows Basketball Stadium</li> </ul>	<p><b>Aquatic and Leisure Centre Plant Auditing Renewal</b> - Renew auditing of plant and equipment at Aquatic and Leisure Centres and develop scheduled asset renewal program.</p> <p><b>Sports Infrastructure Audit</b> - Renew the sports infrastructure audit to inform Asset Management Planning.</p>

- CURRENT/VERY HIGH ●
- HIGH ●
- MEDIUM ●
- LOW ●
- BEYOND ●

## Priority Projects - Horizon Five: Low Priority, 24 to 31 Years

The following table provides a summary of priorities for sport and recreation for the fifth horizon: 24 to 31 years.

Soft Infrastructure		
Planning + Policy	Services + People	Activate + Enable
<p><b>Growth Area Master Plan</b> Merrifield Regional Park Master Plan design and funding advocacy</p> <ul style="list-style-type: none"> <li>Investigate opportunity to establish a trail and cycling precinct including competition and recreational infrastructure.</li> </ul> <p><b>Planning for Low Provision Sports</b> Assess the future provision of sporting infrastructure with low or no current facility provision including hockey, baseball, rugby union, archery and shooting.</p>	<p><b>Regional Development Partnership</b> - Establish a Regional Partnership Framework for the planning and advocacy of major infrastructure servicing the North and North-Western corridor e.g. major stadiums and recreation facilities.</p> <p><b>Strategic Infrastructure Redevelopment for Active Living</b> Collaborate with transport authorities, community organisations, and private partners to redevelop underutilised or obsolete infrastructure for Active Living purposes and mutual benefit. Transform disused spaces, former industrial sites, schools, and redundant corridors into walking and cycling paths, outdoor fitness areas, and recreation hubs. This approach leverages existing assets to create sustainable, connected environments that promote physical activity and long-term community wellbeing</p>	<p><b>No actions.</b></p>

- CURRENT/VERY HIGH ●
- HIGH ●
- MEDIUM ●
- LOW ●
- BEYOND ●

## Priority Projects - Horizon Six: Beyond Priority, 32+ Years

The following table provides a summary of priorities for sport and recreation for the sixth horizon, Long Term 32+ years.

Hard Infrastructure		
New + Develop	Revitalise + Reimagine	Maintain + Manage
No identified actions.	<b>Sports Facility and Reserve Master Plans</b> - Implement Master Plan priority actions for: Eric Boardman Stadium, Sunbury Broadmeadows Basketball Stadium	<b>Aquatic and Leisure Centre Plant Auditing Renewal</b> - Renew auditing of plant and equipment at Aquatic and Leisure Centres and develop scheduled asset renewal program.

- CURRENT/VERY HIGH ●
- HIGH ●
- MEDIUM ●
- LOW ●
- BEYOND ●

## Priority Projects - Horizon Six: Beyond Priority, 32+ Years

The following table provides a summary of priorities for sport and recreation for the sixth horizon, Long Term 32+ years.

Soft Infrastructure		
Planning + Policy	Services + People	Activate + Enable
<p><b>Sports Facility and Reserve Master Planning and Asset Renewal</b> - Develop/renew Master Plans and Assets that consider evolving community need in the following locations:</p> <ul style="list-style-type: none"> <li>Kalkallo Recreation Reserve</li> <li>Merrifield Recreation Reserve, Mickleham</li> <li>Jacksons Creek Reserve, Sunbury</li> <li>Bucklands Way Reserve, Sunbury</li> <li>Redstone Hill Reserve, Sunbury</li> <li>Highlands West Reserve, Mickleham</li> <li>Highlander Drive Reserve, Mickleham</li> <li>Emu Creek South Reserve, Sunbury</li> <li>Emu Creek North Reserve, Sunbury</li> <li>Yellowgum Reserve, Sunbury</li> <li>Lancefield Road Regional Reserve</li> </ul> <p><b>Leverage Major Transport Infrastructure to Promote Active Living</b> – Integrate Active Living principles into planning for major transport projects and the redevelopment of major activity centres. These projects create opportunities to design walkable, bike-friendly precincts around new transport hubs, embed safe and connected active transport networks, and incorporate green spaces and recreational facilities into surrounding developments. By aligning Active Living initiatives with transport planning and investment streams, Hume can ensure these projects drive healthier, more connected communities and support long-term behaviour change toward active lifestyles.</p>	<p><b>Sports Facility Master Plan</b> - Renew and implement priority actions.</p> <ul style="list-style-type: none"> <li>Splash Aqua Park and Leisure Centre, Craigieburn</li> </ul>	<p><b>No identified actions.</b></p>