HUME CITY COUNCIL

Budget 2025/2026



Hume Proud

HUME CITY COUNCIL

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Disclaimer

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The model budget, including financial statements, has been prepared in accordance with the requirements of the *Local Government Act* 2020 and the Local Government (Planning and Reporting) Regulations 2020. While every effort has been made to ensure that the information contained in this document has been accurate and complies with relevant Victorian legislation, each Council remains responsible to ensure that the budget they prepare is compliant with all statutory requirements.

The amounts presented in this document have been rounded to the nearest thousand dollars unless otherwise specified. Minor discrepancies in the tables between totals and the sum of components are due to rounding.

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Mayor's Introduction

It is with great pride that I present the 2025/26 Hume City Council Budget.

This Budget delivers on our strategic priorities and the outcomes we have committed to achieve over the next four years to work towards the Community Vision for our city being 'a thriving community with a strong sense of belonging'.

This Budget delivers essential services, new infrastructure and programs that meet the needs of our growing and diverse community, while responding to the current economic pressures that many of our community are facing.

We know the cost of living continues to impact everyone in our community, regardless of their situation. In line with our long-standing commitment to social justice and improving the health and wellbeing of everyone in our community, this year's Budget supports our most vulnerable residents.

Our community has played a vital role in shaping this Budget. We have listened to the diverse voices of our community and your shared aspirations for the future. This has enabled us to focus on what's most important to you.

We have also considered the challenges and opportunities we face. In a challenging economic climate, this Budget is financially responsible and responds to the evolving needs of our community, in turn delivering maximum impact and benefit to our community.

This Budget supports our commitment to creating a liveable city where everyone can thrive and live well.

We'll provide $218.19 million to meet the growing demand for a variety of day-to-day services, including:

- Educating three- and four-year-old children in our preschools program;
- Delivering meals for people in need;
- Hosting more than 1.2 million visits to our leisure centres;
- Delivering services for aged residents;
- Collecting kerbside waste, hard waste, recycling and organics;
- Providing library services to the community;
- Delivering immunisations;
- Coordinating maternal and child health consultations;

Our City deserves the best infrastructure, roads, and footpaths, and we're investing a total of $149.04 million to ensure this. Key initiatives include:

- $8.50 million for local road resurfacing and reseal;
- $7.64 million for the construction of the Jacksons Hill Arts and Cultural Precinct;
- $5.1 million for footpath rehabilitation and construction across the City;
- $4.7 million for the expansion of the Willowbrook Recreation Reserve pavilion;
- $3.7 million for the Mitchells Lane between Horne Street and Wilsons Lane Road Reconstruction in Sunbury;
- $3.45 million for a pavilion upgrade at Vic Foster Reserve;
- $3.29 million for continuing construction of the second pitch at the Hume Hockey Centre in Craigieburn;
- $3.2 million for the redevelopment of the Sunbury Senior Citizens Centre;
- $3 million for enhancing community Open Space and Play Space across the City.

On behalf of Council, I want to thank our community, Councillors, and staff for their commitment and contribution to shaping this Budget. Together, we are building a thriving, resilient and proud Hume.

Cr Jarrod Bell
Mayor

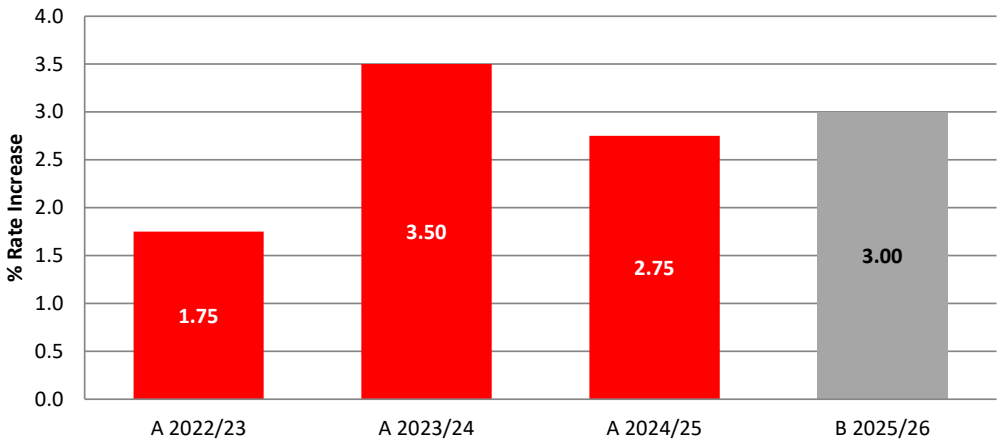
Chief Executive Officer's Summary

Council has prepared a budget for the 2025/26 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay.

The 2025/26 Budget presented in this report has been developed through a rigorous process of consultation and review with Councillors, Council officers and the Hume community. It will deliver improved services, increased maintenance and an upgrade of Council owned assets and infrastructure.

Key budget information is provided below about the rate increase, comprehensive result, service levels, cash and investments, capital works, financial position, financial sustainability and the strategic objectives of Council.

1. Rates

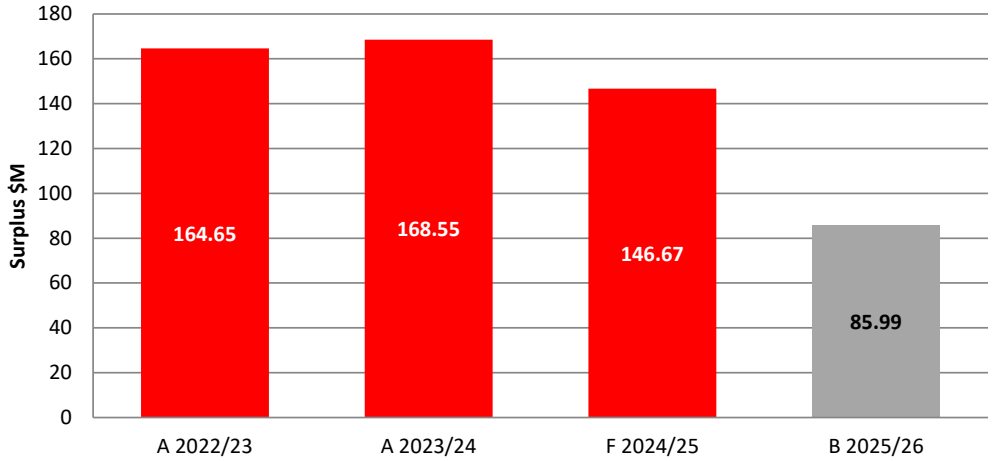


Council's rate increase for 2025/26 is in accordance with the Victorian Government's Fair Go Rates System (FGRS). (see section 4.1.1 for further information on the application of the FGRS).

Rates and charges collected are expected to be $273.3 million and include rates in lieu from Commonwealth properties of $18.25 million, $3 million generated from supplementary rates, the recoupment of $38.24 million for the kerbside waste collection and $27.35 million for public waste management. The level of total rates also reflects an expected growth rate of approximately 2.69% per annum.

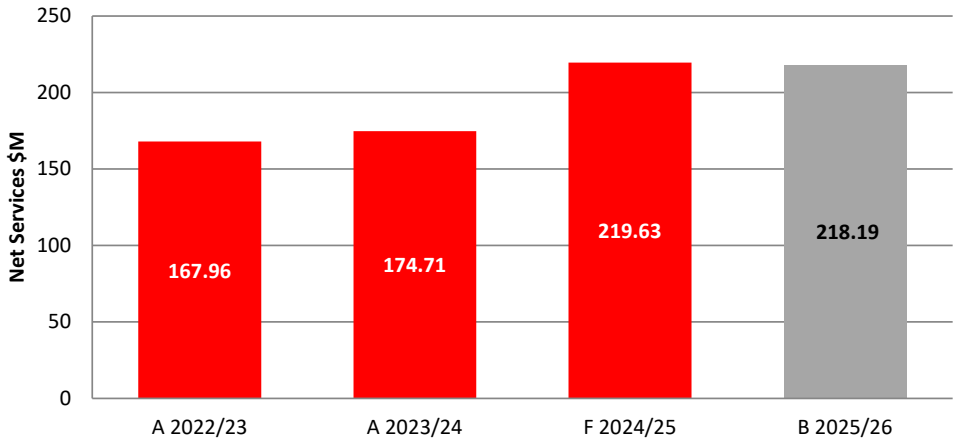
This rate increase will go towards maintaining service levels, meeting the cost of a number of internal and external influences affecting the operating Budget and towards capital works to address the asset renewal needs of the City. (The rate increase for the 2024/25 year was 2.75%).

2. Comprehensive result



The expected surplus for the 2025/26 year is $85.99 million which is a decrease of $60.68 million over the forecast result for 2024/25 predominately due to capital grants which are linked to specific capital projects received in 2024/25 and contributions (non-monetary) due to the timing of when infrastructure assets including roads, kerb and channel, footpaths and land will be transferred to Council form developers. (The forecast result for the 2024/25 year is a surplus of $146.67 million).

3. Services

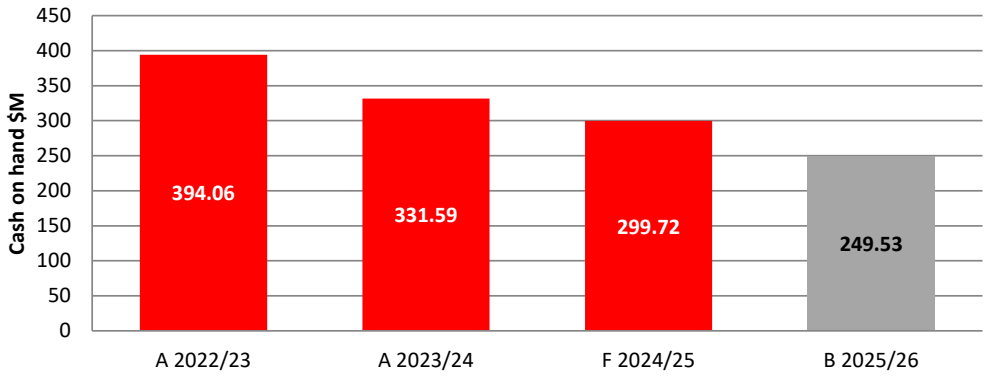


The net cost of services delivered to the community for the 2025/26 year is expected to be $218.19 million which is an decrease of $1.44 million over the 2024/25 forecast. Compared to the 2024/25 budget, the net cost of services is expected to increase by $9.84 million. The 2025/26 budget increases predominantly relate to the expansion of services as a result of continued growth in waste, early years and aged services.

A key factor influencing the development of the 2025/26 Budget has been information compiled through consultation with key stakeholders including: community satisfaction surveys, telephone surveys, along with other issues arising from resident and stakeholder requests and feedback.

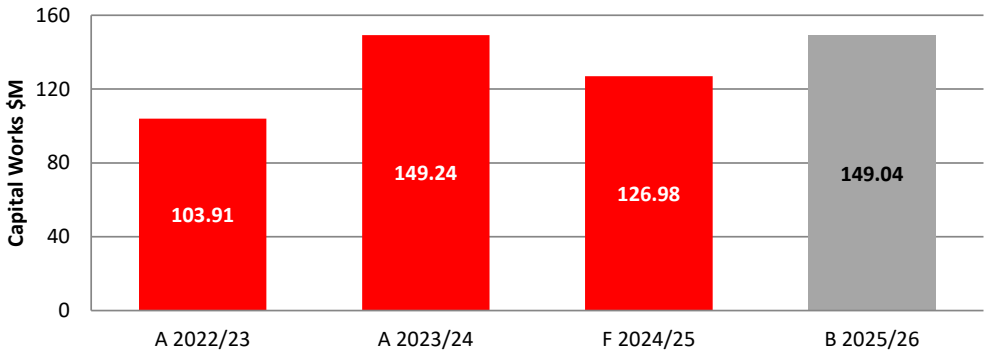
For the 2025/26 year, service levels have been maintained and a number of new activities and initiatives proposed to cater for our growing community. (The forecast net cost for the 2024/25 year is $219.63 million).

4. Cash and investments



Cash and investments are expected to decrease by $50.18 million to $249.53 million as at 30 June 2026. The decrease in cash and investments is in line with Council's increasing capital works program. (Cash and investments are forecast to be $299.72 million as at 30 June 2025).

5. Capital works

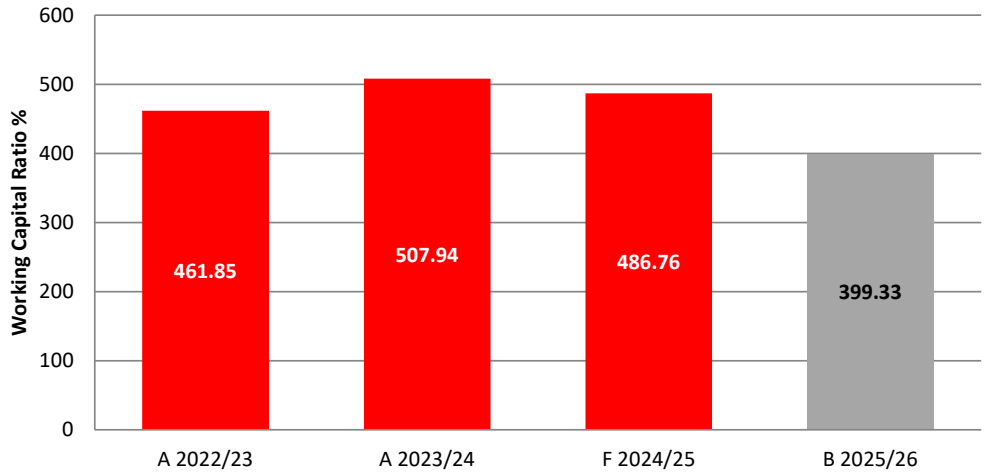


The capital works program for the 2025/26 year is expected to be $149.04 million. Of the $149.04 million in capital funding required, $139.53 million will come from Council cash and reserves and $9.51 million from external capital grants.

The 2025/26 Budget has been prepared with the future social, environmental and economic sustainability of the City in mind. Council acknowledges the need to fund new community and organisational initiatives to meet the expectations of its rapidly growing population. The program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

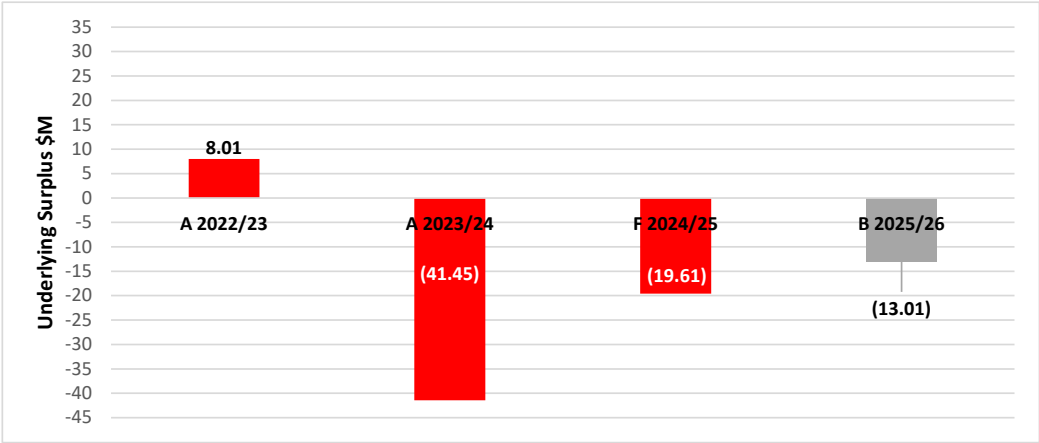
Please refer to section 4.5 for the entire listing of the 2025/26 capital works program.

6. Financial position



The working capital ratio (net current assets) will decrease from 486.76% to 399.33% at 30 June 2026 due to a decrease in cash and cash equivalent and the accounting treatment of revenue while the financial position is expected to increase with ratepayer's equity (net worth) increasing by $201.97 million to $6.9 billion. (Total equity is forecast to be $6.7 billion as at 30 June 2025). The decrease in cash and investments is in line with Council's projections.

7. Financial Sustainability



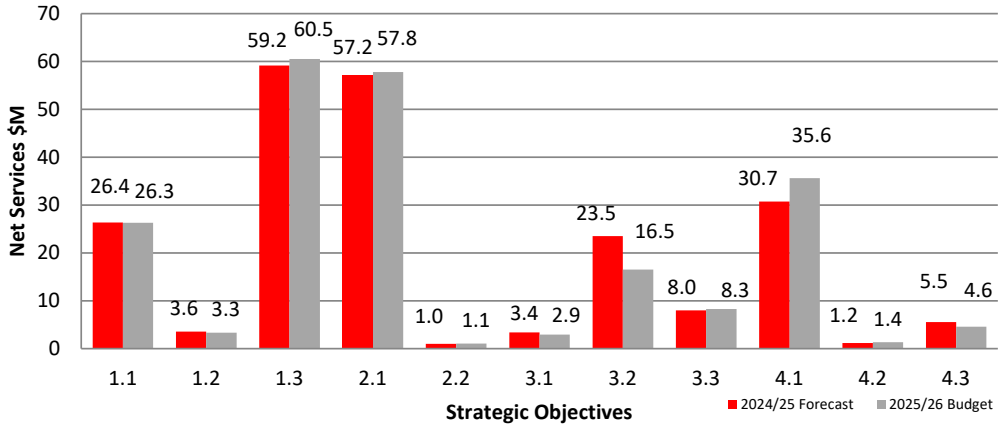
Financial projections for 2025/26 to 2028/29 have been developed with the key objective focusing on financial sustainability, whilst still achieving Council's strategic objectives as specified in the Council Plan.

It is projected that Council's operating result will be $85.99 million and the underlying result will be a deficit of $13.01 million in 2025/26. This result is heavily impacted by depreciation, which is a non-cash accounting entry rather than an actual outgoing expense. The higher depreciation costs of $13.6 million stem from large amounts of developer-contributed assets, an extensive capital works program, and an infrastructure asset valuation that reflects increasing future renewal requirements. These factors inflate depreciation expenses, making the underlying result appear worse than it may be from a cash flow perspective. If the previous year's projected depreciation figures were used, the underlying result would have been $0.6m surplus.

The forecast has been influenced by several factors including the timing of grants and related expenditure, timing of payment to developers for land equalisation payments and an increase in depreciation due to the revaluation of Council's assets.

The underlying result serves as a key measure of financial sustainability as it measures Council's operational position after excluding one-off type events and external funding. It provides a more accurate position based on the revenue generated and expenditure incurred in delivering Council's day-to-day services. The projected underlying result is expected to remain steady over the four year period to 2028/29.

8. Strategic objectives



1.1 Liveable places that are inclusive and accessible
1.2 A strong and diversified local economy
1.3 Safe and well-maintained places
2.1 Protection and enhancement of the natural environment
2.2 Reduction of carbon emissions and adaptation to climate change impacts
3.1 A community that promotes social justice and addresses inequalities
3.2 A healthy community with access to opportunities
3.3 An inclusive and socially connected community that celebrates diversity and culture
4.1 A high performing organisation that prioritises continuous improvement and accountability
4.2 An organisation that demonstrates leadership and strong advocacy
4.3 A responsive and engaged organisation that works with the community

The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the Budget to achieve the strategic objectives as set out in the Council Plan for the 2025/26 year.

This Budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed Budget information is available throughout this document.

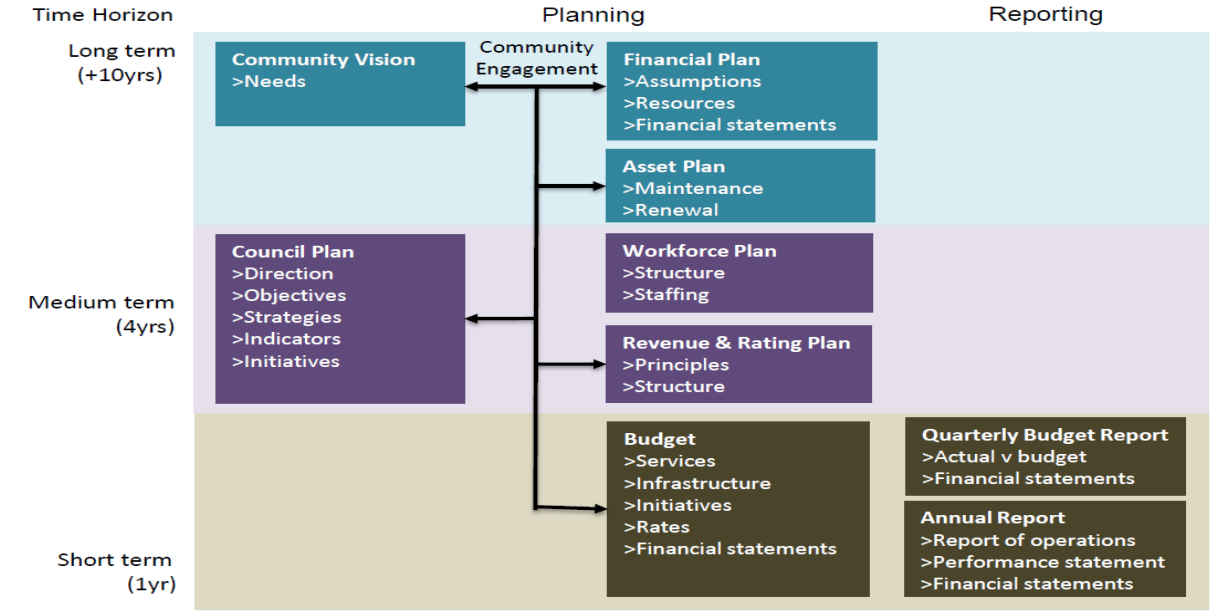
Sheena Frost
Chief Executive Officer

1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within our Strategic Planning Framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Legislative Planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Mark Davies (Financial Professional Solutions)

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services such as animal management, local roads, food safety and statutory planning most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works. Community consultation needs to be in line with a councils adopted Community Engagement Policy and Public Transparency Policy.

1.2 Our approach to strategic planning

Strategic Planning Framework

Our Strategic Planning Framework (Framework) shows how our high order strategic and operational planning documents align to collectively deliver Council's strategic direction and work towards the achievement of the Community Vision – 'a thriving community with a strong sense of belonging'.

The Framework responds to the Local Government Act 2020 by taking an integrated approach to strategic planning and reporting. This ensures we manage our resources effectively and adapt to the evolving community needs or our community, in turn delivering maximum impact to our community. The reporting component also ensures we provide transparency and accountability around our performance, delivery of the Council Plan and achievement of our strategic direction.

The Framework is underpinned by Council's long-standing commitment to advancing social justice in our city, as outlined in our Social Justice Charter.



Figure 1: *Hume City Council's Strategic Planning Framework (SPF)*

The Council Plan sets out the strategic direction for the organisation and what Council seeks to achieve over the four-year council term under four priorities:

- A liveable city of well-designed and connected places
- A climate resilient city with a healthy natural environment
- A healthy community that is inclusive and proud
- A well-governed Council that is strategic and trusted.

The priorities are supported by eleven strategic objectives, which together set the strategic context for all other strategies, plans and policies, and informing the prioritisation, allocation and management of our assets and resources, ensuring that Council's work, advocacy and decisions align to the Community Vision.

1.3 Strategic objectives

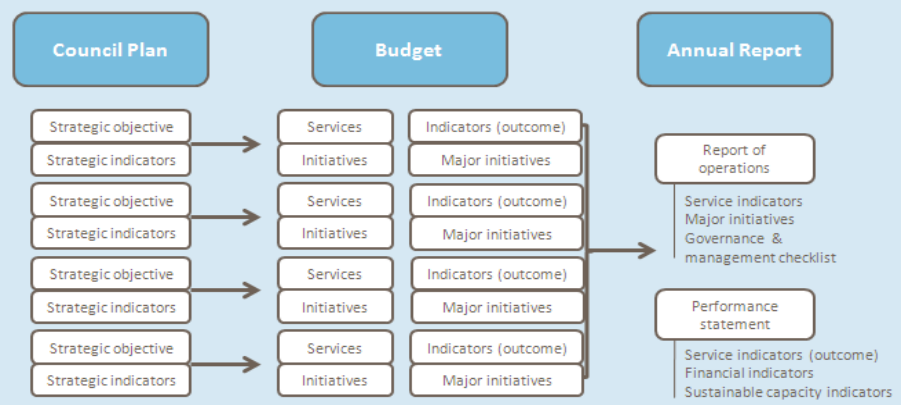
The delivery of Council's strategic direction is achieved through Council's work (services, projects and programs) our advocacy and decisions. This includes the delivery of core and strategic work under 25 service areas, funded through our annual budget.

The strategic actions and major initiatives that are to be delivered in this financial year are set out in the Council Annual Action Plan (CAAP).

Priority	Description
1. A liveable city of well-designed and connected places	**1.1. Strategic Objective -** Liveable places that are inclusive and accessible. **1.2. Strategic Objective -** A strong and diversified local economy. **1.3. Strategic Objective -** Safe and well-maintained places.
2. A climate resilient city with a healthy natural environment	**2.1. Strategic Objective -** Protection and enhancement of the natural environment. **2.2. Strategic Objective -** Reduction of carbon emissions and adaptation to climate change impacts.
3. A healthy community that is inclusive and proud	**3.1. Strategic Objective -** A community that promotes social justice and addresses inequalities. **3.2. Strategic Objective -** A healthy community with access to opportunities. **3.3. Strategic Objective -** An inclusive and socially connected community that celebrates diversity and culture.
4. A well-governed Council that is strategic and trusted	**4.1. Strategic Objective -** A high performing organisation that prioritises continuous improvement and accountability. **4.2. Strategic Objective -** An organisation that demonstrates leadership and strong advocacy. **4.3. Strategic Objective -** A responsive and engaged organisation that works with the community.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2025/26 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

2.1 Strategic Objective 1.1: Liveable places that are inclusive and accessible.

Services

Service area	Description of services provided		2023/24 Actual $'000	2024/25 Forecast $'000	2025/26 Budget $'000
Transport, Roads and Drainage	Is responsible for asphalt repairs, engineering investigations, civil and traffic design and underground drainage cleaning and stormwater drainage maintenance. In addition, the service manages transport planning and contracts with external service providers for road line marking. This service is also responsible for Council's Road Management Plan and compliance and enforcement of government regulations.	*Inc*	3,940	4,792	4,430
		Exp	11,024	8,851	8,889
		Surplus / (deficit)	**(7,084)**	**(4,059)**	**(4,459)**
Parks and Open Space	Provides maintenance and provision of parks, sports fields, forests, conservation reserves, play spaces and open spaces. In doing so, the service ensures Council is complying with legislation and risk management procedures for these public areas.	*Inc*	251	11	-
		Exp	9,909	10,773	11,390
		Surplus / (deficit)	**(9,658)**	**(10,762)**	**(11,390)**
Finance and Procurement Services	Ensures Council's procurement is undertaken in accordance with legislation and contract works and services provided meet best practice. This service also levies and collects general rates and special charge schemes. Accounting services analyse, review, monitor and report information about financial activity within Council, for use in planning, performance evaluation and operational control.	*Inc*	1,493	1,432	1,616
		Exp	70	475	508
		Surplus / (deficit)	**1,423**	**957**	**1,108**
Arts and Culture	Provides a range of programs and activities at leisure centres and community facilities including dance programs, active movement activities and an all abilities disco. This service also supports local artists by providing access to exhibition space and secures funding and partnerships for arts initiatives.	*Inc*	-	-	-
		Exp	234	155	182
		Surplus / (deficit)	**(234)**	**(155)**	**(182)**
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which	*Inc*	2	1	-
		Exp	385	434	443
		Surplus / (deficit)	**(383)**	**(433)**	**(443)**

	build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.				
Organisation and Community Intelligence	Provides an internal records management service to ensure organisational knowledge is maintained through the archiving, retrieval and storage of information in accordance with the Public Records, Freedom of Information and Information Privacy Acts. The Geographic Information System provides mapping and spatial assistance in undertaking social research and community consultation to inform service planning and strategy development.	*Inc*	-	23	24
		Exp	481	522	387
		Surplus / (deficit)	**(481)**	**(499)**	**(363)**
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	*Inc*	123	121	113
		Exp	76	104	88
		Surplus / (deficit)	**47**	**17**	**25**
Asset Management and Infrastructure Development	Is responsible for monitoring and management of Council assets (roads, drains, bridges etc.) to ensure infrastructure is maintained to appropriate standards. This includes efficient management, supply and control of Council fleet vehicles, plant and equipment and the development and delivery of Council's annual Capital Works Program.	*Inc*	10	78	-
		Exp	1,427	1,161	1,346
		Surplus / (deficit)	**(1,417)**	**(1,083)**	**(1,346)**
Economic Development	Economic Development supports existing business growth and encourages new business investment to promote jobs growth within Hume City. This includes attracting new and diverse business to the City, business training, promotion and networking events, job creation programs, tourism support and development and management of the Sunbury Visitors Information Centre.	*Inc*	5	3	3
		Exp	238	239	237
		Surplus / (deficit)	**(233)**	**(236)**	**(234)**
Indigenous Support	Provides assistance for the Aboriginal and Torres Strait Islander community through disability respite, holiday programs, planned activity groups, parent engagement programs and community engagement and recognition activities.	*Inc*	86	106	104
		Exp	165	176	125
		Surplus / (deficit)	**(79)**	**(70)**	**(21)**
Leisure, Health and Wellbeing	Manages leisure centres, aquatic facilities, sports stadiums and provides a range of activities and programs at these locations. This service is also responsible for initiatives targeting obesity, physical activity, nutrition, tobacco and alcohol through delivery of the Municipal Public Health and Wellbeing Plan.	*Inc*	313	472	483
		Exp	254	380	373
		Surplus / (deficit)	**59**	**92**	**110**
Aged Support Services	Provides support and maintenance services to assist the elderly and those with special needs through care and social inclusion programs. This includes active ageing activities, senior citizens groups, dementia support, a community safety register and personal care to assist older people to remain living in their own homes.	*Inc*	-	5	5
		Exp	113	293	179
		Surplus / (deficit)	**(113)**	**(288)**	**(174)**

City Development	Ensures that statutory planning, open space infrastructure assets and urban design of the City are conducted in accordance with legal specifications and responsible land management planning schemes. The service ensures social justice and environmental sustainability principles are embedded in Council's planning processes.	*Inc*	9,740	9,230	9,620
		Exp	16,302	18,608	18,050
		Surplus / (deficit)	**(6,562)**	**(9,378)**	**(8,430)**
Governance and Associated Statutory Services	Provides executive oversight and governance of Hume City Council, including divisional management, instruments of delegation and the management of legal and statutory responsibilities. This service ensures the effective and efficient allocation of Council resources, in accordance with the principles of the Local Government Act and legislative requirements.	*Inc*	-	-	-
		Exp	439	465	475
		Surplus / (deficit)	**(439)**	**(465)**	**(475)**

Service Performance Outcome Indicators

Service	Indicator	2023/24 Actual
Statutory planning	Service standard	50.18%
Roads	Condition	98.99%

* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

2.2 Strategic Objective 1.2: A strong and diversified local economy.

Services

Service area	Description of services provided		2023/24 Actual $'000	2024/25 Forecast $'000	2025/26 Budget $'000
Economic Development	Economic Development supports existing business growth and encourages new business investment to promote jobs growth within Hume City. This includes attracting new and diverse business to the City, business training, promotion and networking events, job creation programs, tourism support and development and management of the Sunbury Visitors Information Centre.	*Inc*	632	781	410
		Exp	2,961	3,442	2,857
		Surplus / (deficit)	**(2,329)**	**(2,661)**	**(2,447)**
Aged Support Services	Provides support and maintenance services to assist the elderly and those with special needs through care and social inclusion programs. This includes active ageing activities, senior citizens groups, dementia support, a community safety register and personal care to assist older people to remain living in their own homes.	*Inc*	27	-	-
		Exp	822	905	876
		Surplus / (deficit)	**(795)**	**(905)**	**(876)**

2.3 Strategic Objective 1.3: Safe and well-maintained places.

Services

Service area	Description of services provided		2023/24 Actual $'000	2024/25 Forecast $'000	2025/26 Budget $'000
Transport, Roads and Drainage	Is responsible for asphalt repairs, engineering investigations, civil and traffic design and underground drainage cleaning and stormwater	*Inc*	1,502	670	350
		Exp	1,162	1,183	959
		Surplus / (deficit)	**340**	**(513)**	**(609)**

	drainage maintenance. In addition, the service manages transport planning and contracts with external service providers for road line marking. This service is also responsible for Council's Road Management Plan and compliance and enforcement of government regulations.				
Parks and Open Space	Provides maintenance and provision of parks, sports fields, forests, conservation reserves, play spaces and open spaces. In doing so, the service ensures Council is complying with legislation and risk management procedures for these public areas.	*Inc*	91	54	-
		Exp	7,710	8,500	6,719
		Surplus / (deficit)	**(7,619)**	**(8,446)**	**(6,719)**
Council and Service Planning	Manages Council planning and reporting and legislative requirements under the Local Government Act. It develops and reports on progress and achievements of the Council Plan and Community Plan and supports Council's Audit Committee and Internal Audit contract. The service also provides strategic advice on emerging social issues and policy matters to inform Council's decision making and service planning processes and to advocate for improved community outcomes.	*Inc*	-	-	-
		Exp	480	385	427
		Surplus / (deficit)	**(480)**	**(385)**	**(427)**
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	*Inc*	1	7	-
		Exp	9,130	8,730	9,000
		Surplus / (deficit)	**(9,129)**	**(8,723)**	**(9,000)**
Waste Management	Provides household waste collection including garbage, recycling and green waste and supports local businesses with responsible waste disposal and litter management. It also includes community education and engagement programs through schools, anti-litter campaigns, hard waste collection and waste diversion from landfill or dumping.	*Inc*	2	-	-
		Exp	17,794	22,158	24,916
		Surplus / (deficit)	**(17,793)**	**(22,158)**	**(24,916)**
Asset Management and Infrastructure Development	Is responsible for monitoring and management of Council assets (roads, drains, bridges etc.) to ensure infrastructure is maintained to appropriate standards. This includes efficient management, supply and control of Council fleet vehicles, plant and equipment and the development and delivery of Council's annual Capital Works Program.	*Inc*	336	233	228
		Exp	5,170	5,627	5,347
		Surplus / (deficit)	**(4,834)**	**(5,394)**	**(5,119)**
Leisure, Health and Wellbeing	Manages leisure centres, aquatic facilities, sports stadiums and provides a range of activities and programs at these locations. This service is also responsible for initiatives targeting obesity, physical activity, nutrition, tobacco and alcohol through delivery of the Municipal Public Health and Wellbeing Plan.	*Inc*	532	-	-
		Exp	5,311	4,564	4,844
		Surplus / (deficit)	**(4,779)**	**(4,564)**	**(4,844)**
Community Safety	Provides a safe municipality through the provision of school crossing supervision, emergency response and recovery and enforcing City Laws and State Government legislation. This includes regulations for parking, litter, animal management, fire prevention, road rules, environmental protection and pollution.	*Inc*	6,191	6,281	6,404
		Exp	15,249	14,764	14,770
		Surplus / (deficit)	**(9,058)**	**(8,483)**	**(8,366)**

Governance and Associated Statutory Services	Provides executive oversight and governance of Hume City Council, including divisional management, instruments of delegation and the management of legal and statutory responsibilities. This service ensures the effective and efficient allocation of Council resources, in accordance with the principles of the Local Government Act and legislative requirements.	*Inc*	-	-	-
		Exp	661	511	502
		Surplus / (deficit)	**(661)**	**(511)**	**(502)**

Service Performance Outcome Indicators

Service	Indicator	2023/24 Actual
Animal Management	Health and safety	100%
Waste collection	Waste diversion	31.73%

* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

2.4 Strategic Objective 2.1: Protection and enhancement of the natural environment.

Services

Service area	Description of services provided		2023/24 Actual $'000	2024/25 Forecast $'000	2025/26 Budget $'000
Transport, Roads and Drainage	Is responsible for asphalt repairs, engineering investigations, civil and traffic design and underground drainage cleaning and stormwater drainage maintenance. In addition, the service manages transport planning and contracts with external service providers for road line marking. This service is also responsible for Council's Road Management Plan and compliance and enforcement of government regulations.	*Inc*	-	-	-
		Exp	3,802	701	1,043
		Surplus / (deficit)	**(3,802)**	**(701)**	**(1,043)**
Parks and Open Space	Provides maintenance and provision of parks, sports fields, forests, conservation reserves, play spaces and open spaces. In doing so, the service ensures Council is complying with legislation and risk management procedures for these public areas.	*Inc*	157	50	-
		Exp	20,350	22,069	24,138
		Surplus / (deficit)	**(20,193)**	**(22,019)**	**(24,138)**
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	*Inc*	-	-	-
		Exp	27	38	13
		Surplus / (deficit)	**(27)**	**(38)**	**(13)**
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	*Inc*	10	5	-
		Exp	3	4	4
		Surplus / (deficit)	**7**	**1**	**(4)**
Waste Management	Provides household waste collection including garbage, recycling and green waste and supports local businesses with responsible waste disposal and litter management. It also includes community education and engagement programs through schools, anti-litter campaigns, hard waste collection and waste diversion from landfill or dumping.	*Inc*	3,193	2,886	3,846
		Exp	25,255	34,985	33,623
		Surplus / (deficit)	**(22,063)**	**(32,099)**	**(29,777)**

City Development	Ensures that statutory planning, open space infrastructure assets and urban design of the City are conducted in accordance with legal specifications and responsible land management planning schemes. The service ensures social justice and environmental sustainability principles are embedded in Council's planning processes.	*Inc*	236	329	127
		Exp	2,357	2,652	2,913
		Surplus / (deficit)	**(2,121)**	**(2,323)**	**(2,786)**
Community Safety	Provides a safe municipality through the provision of school crossing supervision, emergency response and recovery and enforcing City Laws and State Government legislation. This includes regulations for parking, litter, animal management, fire prevention, road rules, environmental protection and pollution.	*Inc*	-	-	-
		Exp	5	6	6
		Surplus / (deficit)	**(5)**	**(6)**	**(6)**

2.5 Strategic Objective 2.2: Reduction of carbon emissions and adaptation to climate change impacts.

Services

Service area	Description of services provided		2023/24 Actual $'000	2024/25 Forecast $'000	2025/26 Budget $'000
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	*Inc*	-	-	-
		Exp	58	72	72
		Surplus / (deficit)	**(58)**	**(72)**	**(72)**
Council and Service Planning	Manages Council planning and reporting and legislative requirements under the Local Government Act. It develops and reports on progress and achievements of the Council Plan and Community Plan and supports Council's Audit Committee and Internal Audit contract. The service also provides strategic advice on emerging social issues and policy matters to inform Council's decision making and service planning processes and to advocate for improved community outcomes.	*Inc*	-	-	-
		Exp	108	303	345
		Surplus / (deficit)	**(108)**	**(303)**	**(345)**
City Development	Ensures that statutory planning, open space infrastructure assets and urban design of the City are conducted in accordance with legal specifications and responsible land management planning schemes. The service ensures social justice and environmental sustainability principles are embedded in Council's planning processes.	*Inc*	175	296	187
		Exp	658	906	821
		Surplus / (deficit)	**(483)**	**(610)**	**(634)**

2.6 Strategic Objective 3.1: A community that promotes social justice and addresses inequalities.

Services

Service area	Description of services provided		2023/24 Actual $'000	2024/25 Forecast $'000	2025/26 Budget $'000
Parks and Open Space	Provides maintenance and provision of parks, sports fields, forests, conservation reserves, play spaces and open spaces. In doing so, the service ensures Council is complying with legislation and risk management procedures for these public areas.	*Inc*	-	-	-
		Exp	17	35	-
		Surplus / (deficit)	**(17)**	**(35)**	**-**
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	*Inc*	77	50	-
		Exp	87	90	36
		Surplus / (deficit)	**(10)**	**(40)**	**(36)**
Council and Service Planning	Manages Council planning and reporting and legislative requirements under the Local Government Act. It develops and reports on progress and achievements of the Council Plan and Community Plan and supports Council's Audit Committee and Internal Audit contract. The service also provides strategic advice on emerging social issues and policy matters to inform Council's decision making and service planning processes and to advocate for improved community outcomes.	*Inc*	7	-	-
		Exp	137	130	99
		Surplus / (deficit)	**(130)**	**(130)**	**(99)**
People and Culture	Ensures that staff pay and conditions are in accordance with the Enterprise Agreement and Awards. The service also provides Organisational Development and Workplace Health, Safety and Wellbeing. It facilitates a positive workplace culture through training and development opportunities, staff reward and recognition, employee support schemes and industrial relations.	*Inc*	-	-	-
		Exp	903	866	954
		Surplus / (deficit)	**(903)**	**(866)**	**(954)**
Waste Management	Provides household waste collection including garbage, recycling and green waste and supports local businesses with responsible waste disposal and litter management. It also includes community education and engagement programs through schools, anti-litter campaigns, hard waste collection and waste diversion from landfill or dumping.	*Inc*	-	-	-
		Exp	-	50	141
		Surplus / (deficit)	**-**	**(50)**	**(141)**
Youth Services	Address the needs of young people (aged 12 – 24) across the municipality. Services including counselling, outreach activities and youth development programs and events are provided from Youth Centres, schools and community locations.	*Inc*	108	119	117
		Exp	327	376	367
		Surplus / (deficit)	**(219)**	**(257)**	**(250)**
Indigenous Support	Provides assistance for the Aboriginal and Torres Strait Islander community through disability respite, holiday programs, planned activity groups, parent engagement programs and community engagement and recognition activities.	*Inc*	-	-	-
		Exp	27	46	60
		Surplus / (deficit)	**(27)**	**(46)**	**(60)**

Leisure, Health and Wellbeing	Manages leisure centres, aquatic facilities, sports stadiums and provides a range of activities and programs at these locations. This service is also responsible for initiatives targeting obesity, physical activity, nutrition, tobacco and alcohol through delivery of the Municipal Public Health and Wellbeing Plan.	*Inc*	-	-	-
		Exp	119	154	150
		Surplus / (deficit)	**(119)**	**(154)**	**(150)**
Aged Support Services	Provides support and maintenance services to assist the elderly and those with special needs through care and social inclusion programs. This includes active ageing activities, senior citizens groups, dementia support, a community safety register and personal care to assist older people to remain living in their own homes.	*Inc*	847	1,081	1,261
		Exp	1,687	2,747	2,463
		Surplus / (deficit)	**(840)**	**(1,666)**	**(1,202)**
Family Support and Health	Provides programs and support in the areas of wellbeing, child safety, socialisation and connection to their community. The service offers Maternal and Child Health consultations, case management, immunisation, parenting education, in-home support and physical development assessments.	*Inc*	264	101	18
		Exp	301	162	9
		Surplus / (deficit)	**(37)**	**(61)**	**9**
Community Safety	Provides a safe municipality through the provision of school crossing supervision, emergency response and recovery and enforcing City Laws and State Government legislation. This includes regulations for parking, litter, animal management, fire prevention, road rules, environmental protection and pollution.	*Inc*	134	132	135
		Exp	223	226	195
		Surplus / (deficit)	**(89)**	**(94)**	**(60)**

Service Performance Outcome Indicators

Service	Indicator	2023/24 Actual
Maternal and Child Health	Participation	83.88% (Aboriginal)

* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

2.7 Strategic Objective 3.2: A healthy community with access to opportunities.

Services

Service area	Description of services provided		2023/24 Actual $'000	2024/25 Forecast $'000	2025/26 Budget $'000
Parks and Open Space	Provides maintenance and provision of parks, sports fields, forests, conservation reserves, play spaces and open spaces. In doing so, the service ensures Council is complying with legislation and risk management procedures for these public areas.	*Inc*	-	-	-
		Exp	2	-	-
		Surplus / (deficit)	**(2)**	**-**	**-**
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	*Inc*	-	-	-
		Exp	5	12	-
		Surplus / (deficit)	**(5)**	**(12)**	**-**
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	*Inc*	93	127	131
		Exp	141	177	157
		Surplus / (deficit)	**(48)**	**(50)**	**(26)**
Lifelong Learning	Inspires learning in Hume through the provision of public libraries, accessible computers and WiFi, educational programs and support to Neighbourhood Houses.	*Inc*	2,075	2,038	1,818
		Exp	8,487	9,205	8,999
		Surplus / (deficit)	**(6,412)**	**(7,167)**	**(7,181)**
Youth Services	Address the needs of young people (aged 12 – 24) across the municipality. Services including counselling, outreach activities and youth development programs and events are provided from Youth Centres, schools and community locations.	*Inc*	4	27	57
		Exp	1,564	1,808	1,902
		Surplus / (deficit)	**(1,560)**	**(1,781)**	**(1,845)**
Leisure, Health and Wellbeing	Manages leisure centres, aquatic facilities, sports stadiums and provides a range of activities and programs at these locations. This service is also responsible for initiatives targeting obesity, physical activity, nutrition, tobacco and alcohol through delivery of the Municipal Public Health and Wellbeing Plan.	*Inc*	14,944	16,607	18,195
		Exp	18,609	21,340	22,020
		Surplus / (deficit)	**(3,665)**	**(4,733)**	**(3,825)**
Aged Support Services	Provides support and maintenance services to assist the elderly and those with special needs through care and social inclusion programs. This includes active ageing activities, senior citizens groups, dementia support, a community safety register and personal care to assist older people to remain living in their own homes.	*Inc*	10,254	11,725	13,083
		Exp	10,542	13,948	13,915
		Surplus / (deficit)	**(288)**	**(2,223)**	**(832)**
Family Support and Health	Provides programs and support in the areas of wellbeing, child safety, socialisation and connection to their community. The service offers Maternal and Child Health consultations, case management, immunisation, parenting education, in-home support and physical development assessments.	*Inc*	7,374	7,146	7,181
		Exp	9,579	13,229	12,257
		Surplus / (deficit)	**(2,205)**	**(6,083)**	**(5,076)**

Early Childhood Education and Care	Provides preschool, day care, three year old activity groups and occasional care. It also supports children with additional needs, learning difficulties and developmental concerns to access and participate in education.	*Inc*	36,360	37,359	41,372
		Exp	33,977	39,162	39,630
		Surplus / (deficit)	**2,383**	**(1,803)**	**1,742**
Community Safety	Provides a safe municipality through the provision of school crossing supervision, emergency response and recovery and enforcing City Laws and State Government legislation. This includes regulations for parking, litter, animal management, fire prevention, road rules, environmental protection and pollution.	*Inc*	1,575	1,654	1,771
		Exp	1,118	1,094	1,137
		Surplus / (deficit)	**457**	**560**	**634**
Governance and Associated Statutory Services	Provides executive oversight and governance of Hume City Council, including divisional management, instruments of delegation and the management of legal and statutory responsibilities. This service ensures the effective and efficient allocation of Council resources, in accordance with the principles of the Local Government Act and legislative requirements.	*Inc*	-	-	-
		Exp	-	212	101
		Surplus / (deficit)	**-**	**(212)**	**(101)**

Service Performance Outcome Indicators

Service	Indicator	2023/24 Actual
Libraries	Participation	16.84%
Aquatic Facilities	Utilisation	4.99
Food safety	Health and safety	100.00%
Maternal and Child Health	Participation	73.41%

* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

2.8 Strategic Objective 3.3: An inclusive and socially connected community that celebrates diversity and culture.

Services

Service area	Description of services provided		2023/24 Actual $'000	2024/25 Forecast $'000	2025/26 Budget $'000
Parks and Open Space	Provides maintenance and provision of parks, sports fields, forests, conservation reserves, play spaces and open spaces. In doing so, the service ensures Council is complying with legislation and risk management procedures for these public areas.	*Inc*	-	-	-
		Exp	75	199	206
		Surplus / (deficit)	**(75)**	**(199)**	**(206)**
Finance and Procurement Services	Ensures Council's procurement is undertaken in accordance with legislation and contract works and services provided meet best practice. This service also levies and collects general rates and special charge schemes. Accounting services analyse, review, monitor and report information about financial activity within Council, for use in planning, performance evaluation and operational control.	*Inc*	1,004	1,031	1,057
		Exp	16	26	25
		Surplus / (deficit)	**988**	**1,005**	**1,032**
Arts and Culture	Provides a range of programs and activities at leisure centres and community facilities including dance programs, active movement activities and an all abilities disco. This service also supports local artists by providing access to exhibition space and secures funding and partnerships for arts initiatives.	*Inc*	8	-	-
		Exp	413	507	511
		Surplus / (deficit)	**(405)**	**(507)**	**(511)**

Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	*Inc*	128	53	63
		Exp	2,753	2,927	3,152
		Surplus / (deficit)	**(2,625)**	**(2,874)**	**(3,089)**
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	*Inc*	986	827	845
		Exp	1,894	1,769	1,505
		Surplus / (deficit)	**(908)**	**(942)**	**(660)**
Lifelong Learning	Inspires learning in Hume through the provision of public libraries, accessible computers and WiFi, educational programs and support to Neighbourhood Houses.	*Inc*	533	466	527
		Exp	3,334	3,759	4,106
		Surplus / (deficit)	**(2,801)**	**(3,293)**	**(3,579)**
Youth Services	Address the needs of young people (aged 12 – 24) across the municipality. Services including counselling, outreach activities and youth development programs and events are provided from Youth Centres, schools and community locations.	*Inc*	-	-	-
		Exp	10	12	14
		Surplus / (deficit)	**(10)**	**(12)**	**(14)**
Aged Support Services	Provides support and maintenance services to assist the elderly and those with special needs through care and social inclusion programs. This includes active ageing activities, senior citizens groups, dementia support, a community safety register and personal care to assist older people to remain living in their own homes.	*Inc*	1	-	-
		Exp	420	392	541
		Surplus / (deficit)	**(419)**	**(392)**	**(541)**
Family Support and Health	Provides programs and support in the areas of wellbeing, child safety, socialisation and connection to their community. The service offers Maternal and Child Health consultations, case management, immunisation, parenting education, in-home support and physical development assessments.	*Inc*	41	-	-
		Exp	8	41	-
		Surplus / (deficit)	**33**	**(41)**	**-**
Early Childhood Education and Care	Provides preschool, day care, three year old activity groups and occasional care. It also supports children with additional needs, learning difficulties and developmental concerns to access and participate in education.	*Inc*	362	261	391
		Exp	840	926	966
		Surplus / (deficit)	**(478)**	**(665)**	**(575)**
Governance and Associated Statutory Services	Provides executive oversight and governance of Hume City Council, including divisional management, instruments of delegation and the management of legal and statutory responsibilities. This service ensures the effective and efficient allocation of Council resources, in accordance with the principles of the Local Government Act and legislative requirements.	*Inc*	-	-	-
		Exp	-	102	117
		Surplus / (deficit)	**-**	**(102)**	**(117)**

2.9 Strategic Objective 4.1: A high performing organisation that prioritises continuous improvement and accountability.

Services

Service area	Description of services provided		2023/24 Actual $'000	2024/25 Forecast $'000	2025/26 Budget $'000
Finance and Procurement Services	Ensures Council's procurement is undertaken in accordance with legislation and contract works and services provided meet best practice. This service also levies and collects general rates and special charge schemes. Accounting services analyse, review, monitor and report information about financial activity within Council, for use in planning, performance evaluation and operational control.	*Inc*	18,714	14,615	11,675
		Exp	5,877	6,521	6,995
		Surplus / (deficit)	**12,837**	**8,094**	**4,680**
Organisation and Community Intelligence	Provides an internal records management service to ensure organisational knowledge is maintained through the archiving, retrieval and storage of information in accordance with the Public Records, Freedom of Information and Information Privacy Acts. The Geographic Information System provides mapping and spatial assistance in undertaking social research and community consultation to inform service planning and strategy development.	*Inc*	-	-	-
		Exp	1,121	1,143	1,108
		Surplus / (deficit)	**(1,121)**	**(1,143)**	**(1,108)**
Council and Service Planning	Manages Council planning and reporting and legislative requirements under the Local Government Act. It develops and reports on progress and achievements of the Council Plan and Community Plan and supports Council's Audit Committee and Internal Audit contract. The service also provides strategic advice on emerging social issues and policy matters to inform Council's decision making and service planning processes and to advocate for improved community outcomes.	*Inc*	31	55	23
		Exp	3,764	4,656	4,939
		Surplus / (deficit)	**(3,733)**	**(4,601)**	**(4,916)**
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	*Inc*	1,253	1,478	1,427
		Exp	981	1,094	1,135
		Surplus / (deficit)	**272**	**384**	**292**
People and Culture	Ensures that staff pay and conditions are in accordance with the Enterprise Agreement and Awards. The service also provides Organisational Development and Workplace Health, Safety and Wellbeing. It facilitates a positive workplace culture through training and development opportunities, staff reward and recognition, employee support schemes and industrial relations.	*Inc*	1,332	1,318	1,300
		Exp	8,061	8,851	9,118
		Surplus / (deficit)	**(6,729)**	**(7,533)**	**(7,818)**
Asset Management and Infrastructure Development	Is responsible for monitoring and management of Council assets (roads, drains, bridges etc.) to ensure infrastructure is maintained to appropriate standards. This includes efficient management, supply and control of Council fleet vehicles, plant and equipment and the development and delivery of Council's annual Capital Works Program.	*Inc*	-	-	-
		Exp	1,649	1,587	1,497
		Surplus / (deficit)	**(1,649)**	**(1,587)**	**(1,497)**
Customer Experience	Handles enquiries from the public from three Customer Service Centres via face-to-face interactions, telephone, email and web chat. Customer Service Centres receive payments, distribute information and connect people with Council services and activities.	*Inc*	3	2	-
		Exp	4,094	4,429	4,509
		Surplus / (deficit)	**(4,091)**	**(4,427)**	**(4,509)**

Leisure, Health and Wellbeing	Manages leisure centres, aquatic facilities, sports stadiums and provides a range of activities and programs at these locations. This service is also responsible for initiatives targeting obesity, physical activity, nutrition, tobacco and alcohol through delivery of the Municipal Public Health and Wellbeing Plan.	*Inc*	-	-	-
		Exp	594	548	649
		Surplus / (deficit)	**(594)**	**(548)**	**(649)**
Communications and advocacy	Provides support to the organisation in delivering information to Hume residents, businesses, visitors and employees through a range of communication channels. The service supports Councils advocacy and grants, print and digital media communications and is responsible for Council's corporate branding and reputation management.	*Inc*	-	-	-
		Exp	186	183	42
		Surplus / (deficit)	**(186)**	**(183)**	**(42)**
Governance and Associated Statutory Services	Provides executive oversight and governance of Hume City Council, including divisional management, instruments of delegation and the management of legal and statutory responsibilities. This service ensures the effective and efficient allocation of Council resources, in accordance with the principles of the Local Government Act and legislative requirements.	*Inc*	4	1	-
		Exp	3,990	4,137	4,448
		Surplus / (deficit)	**(3,986)**	**(4,136)**	**(4,448)**
Information Technology	Is an internal service that supports efficient and reliable access to information, communications and technology (ICT). This includes service support, maintenance, security and adherence to Council standards and procedures.	*Inc*	4	1	-
		Exp	13,137	15,056	15,591
		Surplus / (deficit)	**(13,133)**	**(15,055)**	**(15,591)**

Service Performance Outcome Indicators

Service	Indicator	2023/24 Actual
Governance	Consultation and engagement	56

* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

2.10 Strategic Objective 4.2: Strategic Objective - An organisation that demonstrates leadership and strong advocacy.

Services

Service area	Description of services provided		2023/24 Actual $'000	2024/25 Forecast $'000	2025/26 Budget $'000
People and Culture	Ensures that staff pay and conditions are in accordance with the Enterprise Agreement and Awards. The service also provides Organisational Development and Workplace Health, Safety and Wellbeing. It facilitates a positive workplace culture through training and development opportunities, staff reward and recognition, employee support schemes and industrial relations.	*Inc*	-	-	-
		Exp	175	351	464
		Surplus / (deficit)	**(175)**	**(351)**	**(464)**
Asset Management and Infrastructure Development	Is responsible for monitoring and management of Council assets (roads, drains, bridges etc.) to ensure infrastructure is maintained to appropriate standards. This includes efficient management, supply and control of Council fleet vehicles, plant and equipment and the development and delivery of Council's annual Capital Works Program.	*Inc*	-	-	-
		Exp	390	389	399
		Surplus / (deficit)	**(390)**	**(389)**	**(399)**

City Development	Ensures that statutory planning, open space infrastructure assets and urban design of the City are conducted in accordance with legal specifications and responsible land management planning schemes. The service ensures social justice and environmental sustainability principles are embedded in Council's planning processes.	*Inc*	211	218	218
		Exp	192	291	266
		Surplus / (deficit)	**19**	**(73)**	**(48)**
Communications and advocacy	Provides support to the organisation in delivering information to Hume residents, businesses, visitors and employees through a range of communication channels. The service supports Councils advocacy and grants, print and digital media communications and is responsible for Council's corporate branding and reputation management.	*Inc*	-	-	-
		Exp	43	348	459
		Surplus / (deficit)	**(43)**	**(348)**	**(459)**

2.11 Strategic Objective 4.3: Strategic Objective - A responsive and engaged organisation that works with the community.

Services

Service area	Description of services provided		2023/24 Actual $'000	2024/25 Forecast $'000	2025/26 Budget $'000
Organisation and Community Intelligence	Provides an internal records management service to ensure organisational knowledge is maintained through the archiving, retrieval and storage of information in accordance with the Public Records, Freedom of Information and Information Privacy Acts. The Geographic Information System provides mapping and spatial assistance in undertaking social research and community consultation to inform service planning and strategy development.	*Inc*	-	-	-
		Exp	555	549	833
		Surplus / (deficit)	**(555)**	**(549)**	**(833)**
Communications and advocacy	Provides support to the organisation in delivering information to Hume residents, businesses, visitors and employees through a range of communication channels. The service supports Councils advocacy and grants, print and digital media communications and is responsible for Council's corporate branding and reputation management.	*Inc*	-	-	-
		Exp	2,511	2,502	2,809
		Surplus / (deficit)	**(2,511)**	**(2,502)**	**(2,809)**
Governance and Associated Statutory Services	Provides executive oversight and governance of Hume City Council, including divisional management, instruments of delegation and the management of legal and statutory responsibilities. This service ensures the effective and efficient allocation of Council resources, in accordance with the principles of the Local Government Act and legislative requirements.	*Inc*	137	71	158
		Exp	1,600	2,553	1,109
		Surplus / (deficit)	**(1,463)**	**(2,482)**	**(951)**

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Libraries	Participation	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (The number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Food Safety	Health and Safety	Critical and major non-compliance outcome notifications (The percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service (The percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (The percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Animal Management	Health and Safety	Animal management prosecutions (The percentage of successful animal management prosecutions)	[Number of successful animal management prosecutions/ Number of animal management prosecutions]x100
Waste Management	Waste diversion	Kerbside collection waste diverted from landfill (The percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Statutory Planning	Service standard	Planning applications decided within required timeframes (percentage of regular and VicSmart planning application decisions made within legislated timeframes)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100
Roads	Condition	Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100
Governance	Consultation and engagement	Satisfaction with community consultation and engagement. (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement

2.12 Reconciliation with budgeted operating result

Strategic Objective	Surplus/ (Deficit) $'000	Revenue $'000	Expenditure $'000
1.1. Strategic Objective - Liveable places that are inclusive and accessible.	(26,275)	16,398	42,673
1.2. Strategic Objective - A strong and diversified local economy.	(3,322)	410	3,732
1.3. Strategic Objective - Safe and well-maintained places.	(60,500)	6,982	67,482
2.1. Strategic Objective - Protection and enhancement of the natural environment.	(57,767)	3,973	61,740
2.2. Strategic Objective - Reduction of carbon emissions and adaptation to climate change impacts.	(1,050)	187	1,237
3.1. Strategic Objective - A community that promotes social justice and addresses inequalities.	(2,942)	1,531	4,473
3.2. Strategic Objective - A healthy community with access to opportunities.	(16,510)	83,608	100,118
3.3. Strategic Objective - An inclusive and socially connected community that celebrates diversity and culture.	(8,259)	2,883	11,142
4.1. Strategic Objective - A high performing organisation that prioritises continuous improvement and accountability.	(35,605)	14,425	50,030
4.2. Strategic Objective - An organisation that demonstrates leadership and strong advocacy.	(1,370)	218	1,588
4.3. Strategic Objective - A responsive and engaged organisation that works with the community.	(4,593)	158	4,751
Total	**(218,193)**	**130,773**	**348,966**
Expenses added in:			
Depreciation and amortisation	89,951		
Finance costs	1,510		
Other items not attributable to a service	752		
Deficit before funding sources	**(310,406)**		
Funding sources added in:			
Rates and charges	273,339		
Other items not attributable to a service	24,058		
Total funding sources	**297,396**		
Underlying surplus / (deficit) for the year	**(13,010)**		
Add			
Grants - capital	9,513		
Contributions - developer	30,814		
Contributions - non-monetary	98,706		
Fair value adjustments for investment property	685		
Less			
Payment to ICP developers for land equalisation	14,558		
Reimbursement to developers for LIK/WIK projects	6,567		
Capital Works expensed	8,860		
Assets renewed	10,733		
Surplus for the year	**85,990**		

3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2025/26 has been supplemented with projections to 2028/29.

This section includes the following financial statements prepared in accordance with the *Local Government Act* 2020 and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

Comprehensive Income Statement

For the four years ending 30 June 2029

	NOTES	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Projections 2026/27 $'000	2027/28 $'000	2028/29 $'000
Income / Revenue						
Rates and charges	4.1.1 (i)	259,090	**273,339**	288,415	305,602	318,467
Statutory fees and fines	4.1.2	19,248	**19,937**	20,656	21,202	21,487
User fees	4.1.3	29,357	**31,641**	33,166	34,710	36,287
Grants - operating	4.1.4 (a)	82,480	**85,166**	89,180	93,322	97,544
Grants - capital	4.1.4 (b)	26,743	**9,513**	10,505	10,467	10,267
Contributions - monetary	4.1.5 (a)	1,026	**590**	593	596	599
Contributions - developer	4.1.5 (b)	33,165	**30,814**	46,510	57,943	55,764
Contributions - non-monetary	4.1.5 (c)	137,272	**98,706**	104,849	100,741	99,022
Fair value adjustments for investment property		514	**685**	869	886	908
Other income	4.1.6	20,615	**16,694**	15,836	15,482	15,132
Total income / revenue		**609,510**	**567,085**	**610,579**	**640,951**	**655,477**
Expenses						
Employee costs	4.1.7	167,265	**188,669**	196,435	204,521	212,736
Materials and services	4.1.8	189,964	**163,210**	173,112	178,658	185,297
Depreciation and amortisation	4.1.9	81,468	**89,951**	94,122	100,855	107,054
Finance costs	4.1.10	1,535	**1,510**	1,520	1,528	1,537
Other expenses	4.1.11	17,525	**16,630**	16,960	17,292	17,625
Reimbursement to developers for LIK/WIK projects	4.1.12	5,080	**6,567**	5,632	6,054	2,489
Payment to ICP developers for land equalisation	4.1.13	-	**14,558**	3,124	6,137	-
Total expenses		**462,837**	**481,095**	**490,905**	**515,045**	**526,738**
Surplus for the year		**146,673**	**85,990**	**119,674**	**125,906**	**128,739**
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation gain		117,932	**115,981**	120,832	126,162	131,029
Total other comprehensive income		**117,932**	**115,981**	**120,832**	**126,162**	**131,029**
Total comprehensive result		**264,605**	**201,971**	**240,506**	**252,068**	**259,768**

Balance Sheet

For the four years ending 30 June 2029

	NOTES	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Projections 2026/27 $'000	2027/28 $'000	2028/29 $'000
Current assets						
Cash and cash equivalents		299,716	**249,534**	201,915	200,000	220,297
Trade and other receivables		70,778	**72,262**	73,840	75,517	77,296
Other assets		3,901	**4,055**	4,166	4,281	4,388
Total current assets	4.2.1	**374,395**	**325,851**	**279,921**	**279,798**	**301,981**
Non-current assets						
Trade and other receivables		161	**161**	161	161	161
Property, plant, equipment and infrastructure		6,476,912	**6,725,185**	7,001,346	7,241,123	7,477,982
Right-of-use assets	4.2.3	3,507	**3,130**	2,747	2,369	2,000
Investment property		34,767	**35,452**	36,321	37,209	38,115
Total non-current assets	4.2.1	**6,515,347**	**6,763,928**	**7,040,575**	**7,280,862**	**7,518,258**
Total assets		**6,889,742**	**7,089,779**	**7,320,496**	**7,560,660**	**7,820,239**
Current liabilities						
Trade and other payables		34,761	**36,224**	38,300	32,018	31,731
Trust funds and deposits		636	**3,169**	569	1,264	840
Contract and other liabilities		1,236	**-**	-	-	-
Provisions		39,885	**41,785**	43,763	45,822	47,964
Lease liabilities	4.2.3	398	**420**	429	426	460
Total current liabilities	4.2.2	**76,916**	**81,598**	**83,061**	**79,530**	**80,995**
Non-current liabilities						
Trust funds and deposits		21,106	**19,403**	19,898	19,197	20,026
Provisions		79,449	**74,864**	63,459	56,134	54,041
Lease liabilities	4.2.3	3,271	**2,944**	2,602	2,254	1,864
Total non-current liabilities	4.2.2	**103,826**	**97,211**	**85,959**	**77,585**	**75,931**
Total liabilities		**180,742**	**178,809**	**169,020**	**157,115**	**156,926**
Net assets		**6,709,000**	**6,910,970**	**7,151,476**	**7,403,545**	**7,663,313**
Equity						
Accumulated surplus		2,829,065	**2,920,476**	3,025,076	3,124,370	3,228,750
Reserves		3,879,935	**3,990,494**	4,126,400	4,279,175	4,434,563
Total equity		**6,709,000**	**6,910,970**	**7,151,476**	**7,403,545**	**7,663,313**

Statement of Changes in Equity

For the four years ending 30 June 2029

	NOTES	Total $'000	Accumulated Surplus $'000	Revaluation Reserve $'000	Other Reserves $'000
2025 Forecast Actual					
Balance at beginning of the financial year		6,444,395	2,665,597	3,582,970	195,828
Surplus for the year		146,673	146,673	-	-
Net asset revaluation gain/loss		117,932	-	117,932	-
Transfers to other reserves		-	(33,204)	-	33,204
Transfers from other reserves		-	49,999	-	(49,999)
Balance at end of the financial year		**6,709,000**	**2,829,065**	**3,700,902**	**179,033**
2026 Budget					
Balance at beginning of the financial year		**6,709,000**	**2,829,065**	**3,700,902**	**179,033**
Surplus for the year		**85,990**	**85,990**	**-**	**-**
Net asset revaluation increment		**115,981**	**-**	**115,981**	**-**
Transfers to other reserves	4.3.1	**-**	**(30,814)**	**-**	**30,814**
Transfers from other reserves	4.3.1	**-**	**36,236**	**-**	**(36,236)**
Balance at end of the financial year		**6,910,971**	**2,920,477**	**3,816,883**	**173,611**
2027					
Balance at beginning of the financial year		6,910,971	2,920,477	3,816,883	173,611
Surplus for the year		119,674	119,674	-	-
Net asset revaluation gain/loss		120,832	-	120,832	-
Transfers to other reserves		-	(46,510)	-	46,510
Transfers from other reserves		-	31,435	-	(31,435)
Balance at end of the financial year		**7,151,477**	**3,025,076**	**3,937,715**	**188,686**
2028					
Balance at beginning of the financial year		7,151,477	3,025,076	3,937,715	188,686
Surplus for the year		125,906	125,906	-	-
Net asset revaluation gain/loss		126,162	-	126,162	-
Transfers to other reserves		-	(57,943)	-	57,943
Transfers from other reserves		-	31,331	-	(31,331)
Balance at end of the financial year		**7,403,545**	**3,124,370**	**4,063,877**	**215,298**
2029					
Balance at beginning of the financial year		7,403,545	3,124,370	4,063,877	215,298
Surplus for the year		128,739	128,739	-	-
Net asset revaluation gain/loss		131,029	-	131,029	-
Transfers to other reserves		-	(55,764)	-	55,764
Transfers from other reserves		-	31,405	-	(31,405)
Balance at end of the financial year		**7,663,313**	**3,228,750**	**4,194,906**	**239,657**

Statement of Cash Flows

For the four years ending 30 June 2029

	Notes	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Projections 2026/27 $'000	2027/28 $'000	2028/29 $'000
		Inflows (Outflows)	**Inflows (Outflows)**	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		247,177	**271,444**	286,429	303,518	316,283
Statutory fees and fines		19,344	**20,033**	20,751	21,297	21,581
User fees		28,980	**31,956**	33,479	35,022	36,597
Grants - operating		79,383	**85,166**	89,180	93,322	97,544
Grants - capital		21,254	**8,277**	10,505	10,467	10,267
Contributions - monetary		851	**590**	593	596	599
Contributions - developer		26,770	**30,814**	46,510	57,943	55,764
Interest received		14,000	**11,000**	10,000	9,500	9,000
Property rental		4,007	**4,046**	4,147	4,251	4,357
Other income		2,564	**1,648**	1,689	1,731	1,775
DCP equalisation trust		1,955	**1,549**	1,147	647	1,752
Employee costs		(168,432)	**(183,305)**	(194,044)	(207,234)	(210,917)
Materials and services		(169,632)	**(157,473)**	(163,020)	(168,236)	(174,130)
Grants, contributions and donations		(4,544)	**(3,740)**	(3,834)	(3,929)	(4,028)
Short-term, low value and variable lease payments		(533)	**(256)**	(264)	(271)	(278)
Utilities		(9,517)	**(9,650)**	(10,125)	(10,600)	(11,082)
Other payments		(1,848)	**(1,901)**	(1,996)	(2,090)	(2,180)
DCP equalisation trust payment		(3,179)	**(719)**	(3,252)	(652)	(1,348)
Net cash provided by operating activities	4.4.1	**88,600**	**109,479**	**127,895**	**145,282**	**151,556**
Cash flows from investing activities						
Payments for property, plant, equipment and infrastructure		(115,572)	**(138,713)**	(166,933)	(135,194)	(128,983)
Payment to developers for LIK/WIK		(5,080)	**(6,567)**	(5,632)	(6,054)	(2,489)
Payment to ICP developers for land equalisation		-	**(14,558)**	(3,124)	(6,137)	-
Proceeds from sales of property, plant, equipment and infrastructure		800	**800**	800	800	800
Proceeds from sale of financial assets		115,406	**-**	-	-	-
Net cash used in investing activities	4.4.2	**(4,446)**	**(159,038)**	**(174,889)**	**(146,585)**	**(130,672)**
Cash flows from financing activities						
Interest paid		(242)	**(225)**	(205)	(183)	(161)
Repayment of lease liabilities		(376)	**(398)**	(420)	(429)	(426)
Net cash used in financing activities	4.4.3	**(618)**	**(623)**	**(625)**	**(612)**	**(587)**
Net increase / (decrease) in cash and cash equivalents		**83,536**	**(50,182)**	**(47,619)**	**(1,915)**	**20,297**
Cash and cash equivalents at the beginning of the financial year		216,180	**299,716**	249,534	201,915	200,000
Cash and cash equivalents at the end		**299,716**	**249,534**	**201,915**	**200,000**	**220,297**

Statement of Capital Works

For the four years ending 30 June 2029

	NOTES	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Projections 2026/27 $'000	2027/28 $'000	2028/29 $'000
Property						
Land		393	**1,180**	18,885	1,722	3,185
Land improvements		24,745	**37,676**	40,213	26,843	36,633
Buildings		31,397	**38,154**	16,141	21,719	25,293
Total property		**56,535**	**77,010**	**75,239**	**50,284**	**65,111**
Plant and equipment						
Heritage		259	**84**	115	74	179
Plant and equipment		6,752	**10,349**	9,440	7,366	6,423
Furniture and equipment		20,001	**12,832**	18,605	16,175	8,946
Total plant and equipment		**27,012**	**23,265**	**28,160**	**23,615**	**15,548**
Infrastructure						
Roads		27,968	**31,827**	64,222	52,314	37,517
Bridges		45	**1,039**	537	112	495
Footpaths and cycleways		6,689	**7,271**	6,465	6,424	4,921
Car parks		5,852	**5,257**	1,601	2,851	6,378
Drainage		2,879	**3,376**	2,675	5,362	2,533
Total infrastructure		**43,433**	**48,770**	**75,500**	**67,063**	**51,844**
Total capital works expenditure	4.5.1	**126,980**	**149,045**	**178,899**	**140,962**	**132,503**
Represented by:						
New asset expenditure		28,569	**25,469**	50,699	31,514	48,068
Asset renewal expenditure		49,741	**66,249**	64,904	62,068	56,513
Asset upgrade expenditure		37,322	**43,325**	59,755	45,351	22,500
Asset expansion expenditure		11,348	**14,002**	3,540	2,030	5,422
Total capital works expenditure	4.5.1	**126,980**	**149,045**	**178,898**	**140,963**	**132,503**
Funding sources represented by:						
Grants		26,744	**9,513**	10,505	10,467	10,267
Contributions		247	**-**	-	-	-
Council cash and reserves		99,989	**139,532**	168,393	130,494	122,238
Total capital works expenditure	4.5.1	**126,980**	**149,045**	**178,898**	**140,961**	**132,505**

Statement of Human Resources

For the four years ending 30 June 2029

	Forecast Actual*	Budget	Projections		
	2024/25	2025/26	2026/27	2027/28	2028/29
	$'000	$'000	$'000	$'000	$'000
Staff expenditure					
Employee costs	167,265	**188,669**	196,435	204,521	212,736
Employee costs - capital	5,323	**6,856**	7,096	7,344	7,601
Total staff expenditure	**172,589**	**195,525**	**203,531**	**211,865**	**220,337**
	FTE	**FTE**	FTE	FTE	FTE
Staff numbers					
Employees	1,420	**1,570**	1,579	1,588	1,596
Total staff numbers*	**1,420**	**1,570**	**1,579**	**1,588**	**1,596**

** Forecast total staff numbers for 2024/25 do not include vacancies. (2024/25 budgeted FTE was 1,544)*

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget	Comprises	
		Permanent Full/Part time	Casual
	2025/26		
	$'000	$'000	$'000
Active Living	**19,118**	11,571	7,547
Assets	**9,564**	9,532	31
CEO	**658**	658	-
Chief Financial Officer	**376**	376	-
Chief People Officer	**484**	484	-
City Lifestyle	**13,169**	11,978	1,191
City Parks and Open Spaces	**8,788**	8,788	-
City Safety	**5,131**	5,131	-
City Strategy	**2,681**	2,681	-
Climate Action Integration	**967**	953	14
Community Health and Wellbeing	**17,728**	17,601	127
Customer Experience	**4,293**	4,293	-
Director City Planning and Places	**475**	475	-
Director City Services and Living	**802**	802	-
Director Customer and Strategy	**505**	505	-
Director Infrastructure and Assets	**504**	480	24
Economic Development	**2,234**	2,223	11
Family Youth and Children	**44,996**	44,914	82
Finance	**4,912**	4,797	115
Governance	**2,487**	2,487	-
Government Relations and Advocacy	**319**	319	-
Grants and Projects	**363**	363	-
Information Technology	**6,108**	6,108	-
Infrastructure Delivery	**1,181**	1,181	-
Organisational Capability	**1,144**	1,144	-
Organisational Performance and Strategy	**1,678**	1,678	-
People and Culture	**6,129**	6,129	-
Planning and Development	**12,274**	12,253	21
Project Management Office	**856**	856	-
Property and Leasing	**1,030**	1,030	-
Strategic Communications and Advocacy	**2,446**	2,446	-
Strategic Projects and Places	**894**	894	-
Waste and Sustainability	**14,375**	14,375	-
Total staff expenditure - operating	**188,669**	**179,507**	**9,162**
Total staff expenditure - capital	**6,856**	6,856	**-**
Total expenditure	**195,525**	**186,363**	**9,162**

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included

Department	Budget 2025/26	Comprises Permanent Full/Part time	Casual
Active Living	**162.3**	84.5	77.8
Assets	**89.6**	89.1	0.5
CEO	**2.0**	2.0	-
Chief Financial Officer	**1.0**	1.0	-
Chief People Officer	**2.0**	2.0	-
City Lifestyle	**105.7**	93.2	12.5
City Parks and Open Spaces	**73.0**	73.0	-
City Safety	**42.5**	42.5	-
City Strategy	**20.2**	20.2	-
Climate Action Integration	**7.6**	7.4	0.2
Community Health and Wellbeing	**154.2**	152.9	1.3
Customer Experience	**36.7**	36.7	-
Director City Planning and Places	**2.0**	2.0	-
Director City Services and Living	**4.0**	4.0	-
Director Customer and Strategy	**6.0**	6.0	-
Director Infrastructure and Assets	**2.1**	2.0	0.1
Economic Development	**16.9**	16.8	0.1
Family Youth and Children	**409.2**	408.6	0.6
Finance	**35.5**	34.5	1.0
Governance	**16.4**	16.4	-
Government Relations and Advocacy	**2.0**	2.0	-
Grants and Projects	**2.0**	2.0	-
Information Technology	**40.4**	40.4	-
Infrastructure Delivery	**39.6**	39.6	-
Organisational Capability	**5.0**	5.0	-
Organisational Performance and Strategy	**10.5**	10.5	-
People and Culture	**28.4**	28.4	-
Planning and Development	**91.0**	84.8	6.2
Project Management Office	**5.0**	5.0	-
Property and Leasing	**7.0**	7.0	-
Strategic Communications and Advocacy	**17.6**	17.6	-
Strategic Projects and Places	**9.5**	9.5	-
Waste and Sustainability	**122.6**	122.6	-
Total staff*	**1,569.5**	**1,469.2**	**100.3**

**Note total staff includes 56 FTE relating to delivery of the capital works program.*

Summary of Planned Human Resources Expenditure

For the four years ending 30 June 2029

	2025/26 $'000	2026/27 $'000	2027/28 $'000	2028/29 $'000
Chief Executive Officer				
Permanent - Full time & Part time	657.55	684.62	712.80	741.43
Women	657.55	684.62	712.80	741.43
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
Total Chief Executive Officer	657.55	684.62	712.80	741.43
Customer and Strategy				
Permanent - Full time & Part time	15,348.50	15,980.27	16,638.08	17,306.38
Women	8,566.36	8,918.96	9,286.10	9,659.09
Men	6,782.14	7,061.31	7,351.98	7,647.29
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
Total Customer and Strategy	15,348.50	15,980.27	16,638.08	17,306.38
City Services and Living				
Permanent - Full time & Part time	91,997.61	95,784.39	99,727.24	103,732.99
Women	78,271.37	81,493.16	84,847.72	88,255.80
Men	13,405.76	13,957.57	14,532.11	15,115.83
Persons of self-described gender	320.48	333.67	347.40	361.36
Casuals	8,946.32	9,314.57	9,697.99	10,087.53
Total City Services and Living	100,943.93	105,098.96	109,425.23	113,820.51
Infrastructure and Assets				
Permanent - Full time & Part time	36,165.45	37,654.08	39,204.07	40,778.78
Women	8,523.85	8,874.71	9,240.03	9,611.17
Men	27,641.60	28,779.37	29,964.04	31,167.61
Persons of self-described gender	-	-	-	-
Casuals	69.28	72.13	75.10	78.12
Total Infrastructure and Assets	36,234.73	37,726.22	39,279.17	40,856.90
City Planning and Places				
Permanent - Full time & Part time	18,526.43	19,289.01	20,083.02	20,889.69
Women	10,570.62	11,005.72	11,458.76	11,919.02
Men	7,955.81	8,283.29	8,624.26	8,970.67
Persons of self-described gender	-	-	-	-
Casuals	31.67	32.97	34.33	35.71
Total City Planning and Places	18,558.10	19,321.98	20,117.35	20,925.40
Finance and Governance				
Permanent - Full time & Part time	9,053.46	9,426.12	9,814.13	10,208.34
Women	5,965.59	6,211.14	6,466.82	6,726.57
Men	3,087.87	3,214.97	3,347.31	3,481.77
Persons of self-described gender	-	-	-	-
Casuals	114.96	119.69	124.62	129.62
Total Finance and Governance	9,168.42	9,545.81	9,938.75	10,337.96
People & Culture				
Permanent - Full time & Part time	7,757.84	8,077.17	8,409.65	8,747.44
Women	6,651.71	6,925.50	7,210.58	7,500.21
Men	1,106.13	1,151.66	1,199.07	1,247.23
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
Total People & Culture	7,757.84	8,077.17	8,409.65	8,747.44
Total staff expenditure - operating	**188,669.07**	**196,435.02**	**204,521.02**	**212,736.02**
Capitalised labour costs	6,855.80	7,096.00	7,344.00	7,601.00
Total staff expenditure	**195,524.87**	**203,531.02**	**211,865.02**	**220,337.02**

Summary of Planned Human Resources Expenditure

For the four years ending 30 June 2029

	2025/26 FTE	2026/27 FTE	2027/28 FTE	2028/29 FTE
Chief Executive Officer				
Permanent - Full time & Part time	2.00	2.01	2.02	2.03
Women	2.00	2.01	2.02	2.03
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
Total Chief Executive Officer	2.00	2.01	2.02	2.03
Customer and Strategy				
Permanent - Full time & Part time	113.20	113.88	114.56	115.14
Women	63.18	63.56	63.94	64.26
Men	50.02	50.32	50.62	50.88
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
Total Customer and Strategy	113.20	113.88	114.56	115.14
City Services and Living				
Permanent - Full time & Part time	785.70	790.51	795.26	799.23
Women	668.47	672.58	676.62	680.00
Men	114.49	115.18	115.87	116.45
Persons of self-described gender	2.74	2.75	2.77	2.78
Casuals	92.20	92.75	93.31	93.78
Total City Services and Living	877.90	883.27	888.57	893.01
Infrastructure and Assets				
Permanent - Full time & Part time	338.70	340.73	342.78	344.49
Women	79.83	80.31	80.79	81.19
Men	258.87	260.42	261.99	263.30
Persons of self-described gender	-	-	-	-
Casuals	0.80	0.80	0.81	0.81
Total Infrastructure and Assets	339.50	341.54	343.59	345.30
City Planning and Places				
Permanent - Full time & Part time	133.30	134.10	134.90	135.58
Women	76.06	76.51	76.97	77.36
Men	57.24	57.59	57.93	58.22
Persons of self-described gender	-	-	-	-
Casuals	6.30	6.34	6.38	6.41
Total City Planning and Places	139.60	140.44	141.28	141.99
Finance and Governance				
Permanent - Full time & Part time	60.90	61.27	61.63	61.94
Women	40.13	40.37	40.61	40.81
Men	20.77	20.90	21.02	21.13
Persons of self-described gender	-	-	-	-
Casuals	1.00	1.01	1.01	1.02
Total Finance and Governance	61.90	62.27	62.65	62.96
Casuals and temporary staff				
People & Culture				
Permanent - Full time & Part time	35.40	35.61	35.83	36.01
Women	30.35	30.53	30.72	30.87
Men	5.05	5.08	5.11	5.13
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
Total People & Culture	35.40	35.61	35.83	36.01
Total staff numbers	**1,569.50**	**1,579.02**	**1,588.49**	**1,596.43**

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

As per the *Local Government Act* 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2025/26 the FGRS cap has been set at 3.00%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 3.00% in line with the rate cap.

This will raise total rates and charges for 2025/26 to $274.25 million (excluding rebates).

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Change $'000	%
General rates*	175,997	**186,018**	10,021	5.69%
Kerbside waste management charge	35,949	**38,242**	2,293	6.38%
Public waste service rates and charges (refer 4.1.1(h))	25,455	**27,353**	1,898	7.46%
Service rates and charges (refer 4.1.1(h))	534	**392**	(142)	(26.59%)
Special rates and charges (refer 4.1.1(h))	5	**5**	-	-
Supplementary rates	3,120	**3,000**	(120)	-
Interest on rates and charges	1,260	**992**	(268)	(21.27%)
Rates in lieu	17,474	**18,248**	774	4.43%
Total rates and charges	**259,794**	**274,250**	**14,456**	**5.56%**

**These items are subject to the rate cap established under the FGRS.*

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the *Local Government Act 1989* for each type or class of land compared with the previous financial year.

Type or class of land	2024/25 cents/$CIV	2025/26 cents/$CIV*	Change
Uniform General rate for all rateable properties	0.23285	**0.22749**	(2.30%)

** Subject to ministers declaration under s.7AF of the Valuation of Land Act 1960.*

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2024/25 $'000	2025/26 $'000	Change $'000	%
Residential	132,636	**141,457**	8,821	6.65%
Commercial	9,095	**9,521**	426	4.68%
Industrial	24,427	**25,498**	1,071	4.38%
Rural	9,839	**9,542**	(297)	(3.02%)
Total amount to be raised by general rates	**175,997**	**186,018**	**10,021**	**5.69%**

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2024/25 Number	2025/26 Number	Change $'000	Change %
Residential	94,089	**97,474**	3,385	3.60%
Commercial	3,002	**3,107**	105	3.50%
Industrial	5,724	**5,845**	121	2.11%
Rural	1,383	**1,356**	(27)	(1.95%)
Total number of assessments	**104,198**	**107,782**	**3,584**	**3.44%**

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2024/25 $'000	2025/26 $'000	Change $'000	Change %
Residential	56,960,630	**61,466,150**	4,505,520	7.91%
Commercial	3,906,043	**4,201,089**	295,046	7.55%
Industrial	10,490,230	**11,852,576**	1,362,346	12.99%
Rural	4,225,504	**4,250,641**	25,137	0.59%
Total value of land	**75,582,407**	**81,770,456**	**6,188,049**	**8.19%**

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Kerbside waste management charge

Type of Charge	Per Rateable Property 2024/25 $	Per Rateable Property 2025/26 $	Change $	Change %
Rate for all rateable properties	401.63	**414.97**	13.34	3.32%

Public waste service rates and charges (refer 4.1.1(h))

Type of Charge/Rate	Per Rateable Property 2024/25 $	Per Rateable Property 2025/26 $/(cents/$CIV)	Change $	Change %
Residential charge	222.99	**229.67**	6.68	2.99%
Residential - pension concession charge ($50 discount)	172.99	**179.67**	6.68	3.86%
Uniform service rate for all rateable Non-Residential properties	0.0336790	**0.0334518**	(0.0002)	(0.67%)

Type of Charge	Per Rateable Property 2024/25 $	Per Rateable Property 2025/26 $	Change $	Change %
Optional Garbage Charges				
Garbage (upgrade from 140L to 240L)	124.30	**128.00**	3.70	2.98%
Garbage (additional service 240L)	287.10	**295.70**	8.60	3.00%
Garbage (additional service140L)	165.80	**170.70**	4.90	2.96%
Garbage (additional 80L)	95.50	**98.30**	2.80	2.93%
Garbage discount (80L first service)	22.10 discount	**22.70 discount**	0.60	2.71%
Optional Recycling Charges				
Recycle (additional 140L or 240L)	75.50	**77.70**	2.20	2.91%
Recycle (upgrade from 140L to 360L)	36.80	**37.90**	1.10	2.99%
Recycle (additional 360L)	113.10	**116.40**	3.30	2.92%
Optional Organics Charges				
Organics 140L additional service	92.00	**94.70**	2.70	2.93%
Organics 240L additional service	117.10	**120.60**	3.50	2.99%

4.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2024/25 $'000	2025/26 $'000	Change $'000	%
Kerbside waste service charge	35,949	**38,242**	2,293	6.38%

Type of Charge	2024/25 $'000	2025/26 $'000	Change $'000	%
Public waste service rates and charges	25,455	**27,353**	1,898	7.46%

Type of Charge	2024/25 $'000	2025/26 $'000	Change $'000	%
Garbage	490	**360**	(130)	(26.53%)
Organic	44	**32**	(12)	(27.27%)
Total	**534**	**392**	**(142)**	**(26.59%)**

4.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

Type of Charge	2024/25 $'000	2025/26 $'000	Change $'000	%
General rates and service charges	241,390	**255,091**	13,701	5.68%

Type of Charge	2024/25 $'000	2025/26 $'000	Change $'000	%
General rates	175,997	**186,017**	10,020	5.69%
Less primary producer rebate	(150)	**(195)**	(45)	30.00%
Less Councils pension rebate	(554)	**(715)**	(161)	-
Total general rates	175,293	**185,107**	9,814	5.60%
Kerbside waste service charge	35,949	**38,242**	2,293	6.38%
Public waste service rates and charges	25,455	**27,353**	1,898	7.46%
Add service charge - recycling and garbage	490	**360**	(130)	(26.53%)
Add service charge - organics	44	**32**	(12)	(27.27%)
Add special rates and charges	5	**5**	-	-
Add projected supplementary rate income	3,120	**3,000**	(120)	(0)
Add interest on rates and charges	1,260	**992**	(268)	(21.27%)
Total general rates and service charges	241,616	**255,092**	13,476	5.58%
Add rates in lieu from Commonwealth properties	17,474	**18,247**	773	4.43%
Total	**259,090**	**273,339**	**14,249**	**5.50%**

4.1.1(j) Fair Go Rates System Compliance

Hume City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

		2024/25	2025/26
Total general rates	$	175,997,376	$ 186,017,036
Number of rateable properties		104,198	107,782
Base average rates	$	1,643.93	$ 1,675.68
Maximum rate increase (set by the State Government)		2.75%	3.00%
Capped average rate	$	1,689.14	$ 1,725.95
Maximum general rates revenue	$	176,004,809	$ 186,026,023
Budgeted general rates revenue	$	175,997,376	$ 186,017,036
Comprising of:			
General Rates*	$	175,997,376	$ 186,017,036
Kerbside waste management charge^	$	35,948,853	$ 38,241,663
Public waste management rates and charges^	$	25,455,367	$ 27,353,654
Budgeted supplementary rates	$	3,000,000	$ 3,000,000
Budgeted total rates and waste revenue	$	240,401,596	$ 254,612,353

** Note variance to amount 4.1.1 (c) is due to rounding and Subject to ministers declaration under s.7AF of the Valuation of Land Act 1960.*

^These items are not subject to the rate cap established under the FGRS.

4.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The raising of supplementary valuations (2024/25: $3m and 2025/26: estimated $3 million);
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.2 Statutory fees and fines

	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Change $'000	Change %
Building	1,639	**1,665**	26	1.59%
Town planning	2,190	**2,200**	10	0.46%
Subdivisions	5,084	**5,340**	256	5.04%
City laws - animal / traffic	4,925	**5,599**	674	13.69%
Asset protection	1,955	**1,700**	(255)	(13.04%)
Health registrations	1,608	**1,721**	113	7.03%
Land information certificates	232	**297**	65	28.02%
Other / miscellaneous	1,615	**1,415**	(200)	(12.38%)
Total statutory fees and fines	**19,248**	**19,937**	**689**	**3.58%**

Statutory fees mainly relate to fees and fines levied in accordance with legislation and include animal registrations, Food Act registrations and parking fines. Changes in statutory fees are made in accordance with legislative requirements.

Statutory fees and fines are forecast to increase by 3.58% or $0.7 million compared to 2024/25. This is due to an increase in the level of city laws animal and traffic infringements and subdivision applications.

4.1.3 User fees

	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Change $'000	Change %
Recreational facilities	17,585	**19,211**	1,626	9.25%
Landfill / Waste	2,447	**3,290**	843	34.45%
Community services	4,426	**4,001**	(425)	(9.60%)
Asset protection	1,586	**1,956**	370	23.33%
Community facilities	1,677	**1,779**	102	6.08%
Building	435	**475**	40	9.20%
Other / miscellaneous	1,201	**929**	(272)	(22.65%)
Total user fees	**29,357**	**31,641**	**2,284**	**7.78%**

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, community facilities, landfill operations and the provision of human services such as family day care and home help services.

User fees are projected to increase by 7.78% or $2.28 million over 2024/25. The main reason is due to expected increased utilisation across Council leisure centres primarily in aquatic fees (learn to swim) and fitness fees and in waste services at Councils Resource Recovery Centres.

In addition, Council plans to increase user fees for all areas with at least expected inflationary trends over the Budget period to maintain parity of user fees with the costs of service delivery.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Change $'000	Change %
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	43,798	**35,810**	(7,988)	(18.24%)
State funded grants	65,425	**58,869**	(6,556)	(10.02%)
Total grants received	**109,223**	**94,679**	**(14,544)**	**(13.32%)**
(a) Operating Grants				
Recurrent - Commonwealth Government				
Victorian Grants Commission - general purpose	3,650	**3,759**	109	2.99%
Victorian Grants Commission - local roads	18,954	**19,523**	569	3.00%
Home and community support	5,542	**5,724**	182	3.28%
Community capacity building	260	**215**	(45)	(17.33%)
Population health and social policy	50	**50**	-	-
Youth engagement and pathways	27	**54**	27	100.00%
Libraries	30	**-**	(30)	(100.00%)
Early years operations	3,786	**3,895**	109	2.88%
Maternal child health	30	**-**	(30)	(100.00%)
Economic development	240	**-**	(240)	(100.00%)
Recurrent - State Government				
Home and community support	5,128	**6,967**	1,839	35.86%
Population health and social policy	338	**168**	(170)	(50.31%)
City safety	242	**195**	(47)	(19.42%)
City laws	775	**753**	(22)	(2.84%)
Public health	28	**32**	4	-
Libraries	1,436	**1,436**	-	-
Community centres and venues	106	**102**	(4)	(3.77%)
Early years operations	30,336	**34,079**	3,743	12.34%
Maternal and child health	8,904	**6,224**	(2,680)	(30.10%)
Youth engagement and pathways	117	**102**	(15)	(12.73%)
Inclusion and service planning	1,874	**1,888**	14	0.75%
City parks and open spaces	50	**-**	(50)	(100.00%)
Waste and sustainability	92	**-**	(92)	(100.00%)
Economic development	350	**-**	(350)	(100.00%)
Active living	3	**-**	(3)	(100.00%)
Climate action integration	132	**-**	(132)	(100.00%)
Total recurrent grants	**82,480**	**85,166**	**2,686**	**3.26%**
(b) Capital Grants				
Non-recurrent - Commonwealth Government				
Infrastructure delivery	11,229	**2,590**	(8,639)	(76.93%)
Non-recurrent - State Government				
Infrastructure delivery	15,514	**6,923**	(8,591)	(55.38%)
Total non-recurrent grants	**26,743**	**9,513**	**(17,230)**	**(64.43%)**
Total Grants	**109,223**	**94,679**	**(14,544)**	**(13.32%)**

Grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers.

Operating grants are expected to increase by 3.26% or $2.7 million compared to the 2024/25 forecast. This is primarily due to the expected increase from the Victorian Grants Commission for 2025/26, $3.3 million in early years learning associated with continued growth in services and growth in community support packages.

Offsetting this are a number of one-off grants received in 2024/25 including but not limited to Strengthening Pathways to Economic Participation, Multiversity Program, Integrated Water Management, Kerbside Support Reform and Home Energy Upgrades Program.

Capital grants are expected to decrease by 64.43% or $17.23 million compared to the 2024/25 forecast due to specific funding for capital works projects in 2024/25.

4.1.5 Contributions

	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Change $'000	Change %
Monetary - operating	779	**590**	(189)	(24.26%)
Monetary - capital	247	**-**	(247)	(100.00%)
(a) Total monetary	1,026	**590**	(436)	(42.50%)
(b) Developer	33,165	**30,814**	(2,351)	(7.09%)
(c) Non-monetary	137,272	**98,706**	(38,566)	(28.09%)
Total contributions	**171,463**	**130,110**	**(41,353)**	**(24.12%)**

This includes all cash contributions received by Council from developers, State, Federal and community sources and contributions from other parties towards property development costs.

Contributions monetary are expected to decrease by 42.5% or $0.4 million compared to the 2024/25 forecast due to specific funding for capital works projects received in 2024/25.

Contributions developer includes all monies received from developers for the purposes of funding development costs. They are expected to decrease by 7.09% or $2.4 million compared to 2024/25 due to the expected timing of the receipt of contributions.

Contributions non-monetary include roads, footpaths, drainage and land contributed by developers as part of the developer contribution scheme. They are expected to decrease by 28.09% or $38.6 million due to the timing of when infrastructure assets will be transferred to Council from developers.

4.1.6 Other income

	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Change $'000	Change %
Interest	14,000	**11,000**	(3,000)	(21.43%)
Investment property rental	1,078	**1,113**	35	3.25%
Other rent	2,929	**2,933**	4	0.14%
Recoupment and reimbursements	2,608	**1,648**	(960)	(36.81%)
Total other income	**20,615**	**16,694**	**(3,921)**	**(19.02%)**

Other income predominately includes interest on investments, property rental and the recoupments of costs.

The expected decrease is a result of reduced investment interest earnings from maintaining lower cash balances, coupled with a number of one off recoupments in 2024/25 relating to emergency damages.

4.1.7 Employee costs

	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Change $'000	Change %
Salaries and wages	125,150	**141,868**	(16,718)	(13.36%)
Superannuation	14,827	**18,183**	(3,356)	(22.63%)
Workcover	6,068	**7,489**	(1,421)	(23.42%)
Annual leave and long service leave	13,143	**13,198**	(55)	(0.42%)
Fringe benefits tax	99	**101**	(2)	(2.02%)
Other employee related expenses	7,978	**7,830**	148	1.86%
Total employee costs	**167,265**	**188,669**	**(21,404)**	**(12.80%)**

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, etc.

Employee costs are expected to increase by 12.8% or $21.4 million compared to the 2024/25 forecast. This increase relates to the following key factors:

- The implementation of the terms of the EBA which will result in an expected increase on 1 July 2025;
- Anticipated non-EBA wages growth to keep pace with the growing demands in service delivery, maintenance of open space, roads and infrastructure needs. Additional funding will be available to cover some of these costs;
- The fulfilment of current unfilled advertised positions which has resulted in expected savings of $8.73 million in the 2024/25 forecast when compared to the 2024/25 Budget. Budget on budget employee costs are expected to increase by $12.54 million or 7.2%;
- Superannuation Guarantee Contribution (SGC) increases from 11.5% to 12%;
- Workcover premium increase; and
- In accordance with Australian Accounting Standards $6.9 million of salary costs for staff who are directly attributable to the construction of a project will be capitalised, these costs are included in Councils Capital works program.

4.1.8 Materials and services

	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Change $'000	Change %
Materials	24,478	**20,325**	4,153	16.97%
Capital works expensed	14,483	**8,860**	5,623	38.82%
Fleet expenses	3,620	**3,311**	309	8.54%
Contractors and consultants	134,136	**116,859**	17,277	12.88%
Insurance	3,730	**4,205**	(475)	(12.73%)
Building and utility charges	9,517	**9,650**	(133)	(1.40%)
Total materials and services	**189,964**	**163,210**	**26,754**	**14.08%**

Materials and services include the purchase of consumables and payments to contractors for the provision of services and are forecast to decrease by 14.1% or $26.8 million compared to 2024/25 forecast.

The materials forecast includes $1.5 million relating to due to a non-cash book entry associated with the decrease in the landfill provision as a result of the Sunbury landfill closure.

Included within contractors and consultants are agency staff expenses which are expected to decrease by 59% or $9.1 million as a full complement of staff is budgeted for in 2025/26. Also contributing to the decrease are reductions in legal services, consultants and professional services across the organisation, Council election costs in 2024/25 and expenditure related to unbudgeted grants and grants carried forward from previous years.

The 2024/25 and 2025/26 Capital works expensed budget includes $10.5 million and $4.9 million of expenditure relating to Councils Digital Transformation Project which cannot be capitalsied as it is a cloud-based software.

Partially offsetting this is an increase in parks maintenance growth in open space areas, an increase in Council insurances and an increase in utility charges due to price escalations.

4.1.9 Depreciation and amortisation

	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Change $'000	Change %
Depreciation				
Property	22,063	**24,505**	(2,442)	(11.07%)
Plant and equipment	9,028	**12,148**	(3,120)	(34.56%)
Infrastructure	49,909	**52,828**	(2,919)	(5.85%)
Total depreciation	**81,000**	**89,481**	**(8,481)**	**(10.47%)**
Depreciation - right of use assets				
Property	382	**393**	(11)	(2.88%)
Plant and equipment	86	**77**	9	10.47%
Total depreciation - right of use assets	**468**	**470**	**(2)**	**(0.43%)**
Total depreciation and amortisation	**81,468**	**89,951**	**(8,483)**	**(10.41%)**

Depreciation is an accounting charge which attempts to measure the usage of Council's property, plant, equipment and infrastructure assets such as roads and drains. The increase of 10.41% or $8.48 million for 2025/26 is due to the completion of the 2024/25 capital works program during the year and expected developer contributed assets.

A right-of-use asset is a lessee's right to use an asset over the life of a lease. Rather than being shown as rent, or as leasing costs, it will be recognised as amortisation on the 'right-of-use' asset, and an interest charge on the lease liability. The interest charge will be calculated using the effective interest method, which will result in a gradual reduction of interest expense over the lease term. Depreciation - right of use assets are projected to increase by 0.43% or $0.002 million.

4.1.10 Finance costs

	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Change $'000	Change %
Employee benefits - leave provision interest	385	**448**	(63)	16.36%
Landfill interest	908	**837**	71	7.82%
Leases	242	**225**	17	7.02%
Total finance costs	**1,535**	**1,510**	**25**	**1.63%**

The decrease of 1.6% or $0.03 million for 2025/26 is primarily due to a non-cash book entry associated with the net present value (NPV) of its future liabilities for employee benefits and landfill rehabilitation and aftercare costs.

4.1.11 Other expenses

	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Change $'000	Change %
Grants, contributions and donations	4,544	**3,741**	803	17.67%
Auditors' remuneration	444	**428**	16	3.60%
Councillors' allowances	572	**612**	(40)	(6.99%)
Operating rentals	533	**256**	277	51.97%
Bank charges	832	**860**	(28)	(3.37%)
Written down value of infrastructure assets renewed	10,600	**10,733**	(133)	(1.25%)
Total other expenses	**17,525**	**16,630**	**895**	**5.11%**

Other expenses relate to a range of expenses including contributions to community groups, bank charges, operating leases and councillor allowances. Other expenses are expected to decrease by 5.11% or $0.9 million compared to the 2024/25 forecast. This is mainly due to a number of one-off financial incentive grants and a number of grants to external parties funded by grants income in 2024/25.

4.1.12 Reimbursement to developers for LIK/WIK projects

	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Change $'000	Change %
Land-in-kind/works-in-kind	5,080	**6,567**	(1,487)	(29.27%)
Total reimbursement to developers for LIK/WIK projects	**5,080**	**6,567**	**(1,487)**	**(29.27%)**

Under the Developer Contribution Plan (DCP) regime, developers can contribute Land-in-kind (LIK) or Works-in-kind (WIK) items to Council in lieu of paying the developer levies in cash. In some cases, the value of the LIK or WIK items are more than the levies the developer is obliged to pay Council. When this occurs, Council is required to reimburse the developer the difference between the total value of the LIK or WIK items and the liability of the development contribution levies owed to Council.

4.1.13 Payment to ICP developers for land equalisation

	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000	Change $'000	Change %
Payment to ICP developers for land equalisation	-	**14,558**	(14,558)	100.00%
Loss on disposal of financial assets	**-**	**14,558**	**(14,558)**	**100.00%**

The Infrastructure Contribution Plan (ICP) sets a target percentage for public purpose land contributions for each property in the ICP. Developers that provide a lower percentage of public purpose land must pay an equalisation contribution to Council and conversely a compensation payment is required to be made by Council to the developer(s) that provide a higher percentage of public purpose land than the target specified in the ICP.

4.2 Balance Sheet

4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by $49.46 million in line with spending of the 2025/26 capital works program.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and other revenues due to be received in the next 12 months.

Property, plant, equipment and infrastructure is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by the Council over many years. The increase in this balance includes the net result of the capital works program, developer contributed assets, the revaluation of Council's assets, the disposal of property, plant and equipment and the depreciation of non-current assets.

4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June.

Provisions include accrued long service leave, annual leave, rostered days off owing to employees and landfill rehabilitation works. Employee entitlements are expected to decrease marginally due to more active management of entitlements.

Grants in advance are expected to decrease in line with the recognition of revenue in accordance with the new accounting standards AASB15 (Revenue from Contracts with Customers) and AASB1058 (Income of Not-for-Profit Entities). These grant payments will be recognised as revenue in future years after Council fulfils its performance obligations under the funding agreements.

4.2.3 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2024/25 $'000	Budget 2025/26 $'000
Right-of-use assets		
Property	3,318	**3,018**
Plant and equipment	189	**112**
Total right-of-use assets	**3,507**	**3,130**
Lease liabilities		
Current lease Liabilities		
Land and buildings	320	**350**
Plant and equipment	78	**70**
Total current lease liabilities	**398**	**420**
Non-current lease liabilities		
Land and buildings	3,147	**2,891**
Plant and equipment	124	**53**
Total non-current lease liabilities	**3,271**	**2,944**
Total lease liabilities	**3,669**	**3,364**

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 6.5%.

4.2.4 Borrowings

Council has no planned borrowings in 2025/26.

4.3 Statement of changes in Equity

4.3.1 Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations;
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the accumulated surplus of the Council to be separately disclosed; and
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time.

4.4 Statement of Cash Flows

4.4.1 Net cash flows from operating activities

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. The increase in cash provided from operating activities is mainly due to an increase revenue as a result of continued strong growth throughout the City. Offset by an increase in employee costs as a result of the EBA increase, Superannuation Guarantee Contribution (SGC) increases, increase in the workcover premium and new positions created to cater for growth.

The net cash provided by operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. These include items such as depreciation and non-monetary developer contributions.

4.4.2 Net cash flows from investing activities

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of financial assets and other assets such as vehicles, property, equipment, etc. The decline in net cash flows from investing activities is due to the proceedes received from term deposits which matured in 2024/25.

Capital works expenditure is disclosed in Section 4.5 of this report.

4.4.3 Net cash flows from financing activities

Financing activities refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. This is due the repayment of lease liabilities.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2025/26 year, classified by expenditure type and funding source.

4.5.1 Summary

	Forecast Actual 2024/25	Budget 2025/26	Change	
	$'000	$'000	$'000	%
Property	56,535	**77,010**	20,475	**36.22%**
Plant and equipment	27,012	**23,265**	(3,747)	**(13.87%)**
Infrastructure	43,433	**48,770**	5,337	**12.29%**
Total	**126,980**	**149,045**	**22,065**	**17.38%**

The capital works program for the 2025/26 year is expected to be $149.04 million.

Property $77.01 million
The property category comprises various assets such as land, land improvements (including playground equipment and sports surfaces), buildings, and building enhancements (such as community centers, council offices, and sports facilities). Notable highlights of the 2025/26 budget include the construction of the Jacksons Hill Arts and Cultural Precinct, Willowbrook Recreation Reserve pavilion expansion, Vic Foster Reserve pavilion upgrade, Sunbury Senior Citizens Centre redevelopment and the pavilion extension and second pitch at the Hume Hockey Centre. Continued investment is allocated for the revitalization and enhancement of open spaces and play areas across the municipality and the upgrade of streetlighting for major roads.

Plant and Equipment $23.27 million
The plant and equipment class includes scheduled replacement of Councils fleet and plant items, furniture and equipment including computers and telecommunications, library books and additional kerbside bins and items purchased or constructed which are of historical or cultural significance.

Infrastructure $48.77 million
The Infrastructure class includes roads, bridges, footpaths and cycleways, drainage, off street car parks and other structures. Highlights of the 2025/26 budget include the reconstruction initiatives for Mitchells Lane in Sunbury and Mitchell Street in Kalkallo. The budget also emphasises sustained investment in the renewal of infrastructure assets throughout the city. This commitment is demonstrated through ongoing annual programs such as local road resurfacing and resealing, footpath restoration, car park refurbishment, and enhancements to drainage infrastructure. Furthermore, continuous works at the Sport Stadium car park in Craigieburn, alongside the construction of new footpaths, walking trails, and cycling routes across the urban landscape. Additionally, continued budget allocated to construct the indented parking spaces on narrow streets throughout the municipality underscores the city's commitment to enhancing accessibility and convenience for its residents.

	Project Cost	Asset Expenditure Types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Property	**77,010**	14,179	19,781	31,874	11,176	(5,523)	-	(71,487)	-
Plant and Equipment	**23,265**	3,512	13,864	5,890	-	(30)	-	(23,235)	-
Infrastructure	**48,770**	7,778	32,604	5,561	2,826	(3,960)	-	(44,810)	-
Total	**149,045**	**25,468**	**66,250**	**43,325**	**14,002**	**(9,513)**	**-**	**(139,532)**	**-**

Of the $149.04 million in capital funding required, $139.53 million will come from Council cash and reserves and $9.51 million from external capital grants.

4.5.2 Current Budget

Capital Works Area	Locality	Project Cost	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
PROPERTY										
Land										
Somerton Rd & Section Rd -Signalised T-Intersection - Land Purchase	Greenvale	114	114	-	-	-	-	-	(114)	-
Merlynston Creek Crossing (Land And Civil Works)	Broadmeadows	1,066	1,066	-	-	-	-	-	(1,066)	-
Land		**1,180**	**1,180**	**-**	**-**	**-**	**-**	**-**	**(1,180)**	**-**
Land Improvements										
Broadmeadows Valley Park Management Plan Implementation	Broadmeadows	60	60	-	-	-	-	-	(60)	-
Jack Roper Reserve Master Plan Implementation	Broadmeadows	635	635	-	-	-	-	-	(635)	-
Integrated Water Management Plan Actions 2020-2025	Citywide	1,850	-	1,850	-	-	(1,129)	-	(721)	-
Sports Ground Lighting Audit And Upgrade Program 2020-2024	Citywide	342	-	342	-	-	-	-	(342)	-
Open Space And Play Space Upgrades	Citywide	3,000	-	-	3,000	-	-	-	(3,000)	-
Hume's Places Program - Local Shopping Centre Upgrades and Urban Renewal	Citywide	337	-	-	337	-	-	-	(337)	-
Sportsground Surfaces, Drainage And Irrigation Renewal Program	Citywide	1,175	1,175	-	-	-	-	-	(1,175)	-
Children's Services Yard Refurbishment And Redevelopment	Citywide	191	-	191	-	-	-	-	(191)	-
Tennis Facility Surface Replacement Program	Citywide	1,350	-	1,350	-	-	-	-	(1,350)	-
Sports Ground Lighting Audit And Upgrade Program	Citywide	50	-	50	-	-	-	-	(50)	-
Annual Sportsground Fence Upgrade Program	Citywide	147	-	147	-	-	-	-	(147)	-
Greenvale Recreation Reserve Master Plan	Greenvale	45	-	-	45	-	-	-	(45)	-
Hume Central Public Realm Works	Broadmeadows	100	100	-	-	-	-	-	(100)	-
Bulla Parklands Master Plan	Bulla	147	-	147	-	-	-	-	(147)	-
Gladstone Park Bowling Club - 2nd green construction	Gladstone Park	300	300	-	-	-	-	-	(300)	-
Bradford Avenue Sports Ground Upgrade	Greenvale	1,207	-	-	1,207	-	-	-	(1,207)	-
Tennis Courts Greenvale Recreation Reserve	Greenvale	681	681	-	-	-	-	-	(681)	-
Progress Reserve Master Plan Review and Implementation	Coolaroo	1,423	-	-	1,423	-	-	-	(1,423)	-
Derby Street Reserve Site Development Plan	Tullamarine	501	-	-	501	-	-	-	(501)	-
Ellscott Blvd Recreation Reserve - Construction of Playing Field 2	Mickleham	300	300	-	-	-	-	-	(300)	-
Alexo Rd Recreation Reserve - Eastern sports ground Construction	Mickleham	100	100	-	-	-	-	-	(100)	-
Bolinda Rd Resource Recovery Facility - Leachate Management Upgrade	Campbellfield	518	-	-	518	-	-	-	(518)	-
Riddell Road Landfill Leachate Management Upgrade	Sunbury	259	-	-	259	-	-	-	(259)	-
Riddell Road Landfill Gas Management	Sunbury	166	-	-	166	-	-	-	(166)	-
Riddell Road Landfill Capping	Sunbury	2,950	-	-	2,950	-	-	-	(2,950)	-
Sports Reserves Car Park Lighting Program	Citywide	615	-	-	615	-	-	-	(615)	-
Hume Hockey Centre - Second Pitch	Craigieburn	3,288	-	-	-	3,288	-	-	(3,288)	-
Kalkallo Grassland Restoration Project	Kalkallo	40	40	-	-	-	-	-	(40)	-
Jacksons Creek Regional Park	Sunbury	281	281	-	-	-	(296)	-	15	-
Merri Creek Regional Park	Citywide	557	-	-	557	-	(298)	-	(259)	-
Skate, Scooter, BMX Strategy Implementation	Citywide	169	169	-	-	-	-	-	(169)	-
Construction Of Jacksons Creek Sports Fields	Sunbury	50	50	-	-	-	-	-	(50)	-
Aitken Creek Master Plan	Craigieburn	127	-	127	-	-	-	-	(127)	-
Johnstone Street Reserve Site Redevelopment	Jacana	1,794	-	1,794	-	-	-	-	(1,794)	-
Centennial Park Drive Reserve Site Redevelopment	Craigieburn	112	-	112	-	-	-	-	(112)	-
Merlynston Creek Masterplan	Dallas	188	-	-	188	-	-	-	(188)	-
Parks Landscape Enhancements	Citywide	281	-	-	281	-	-	-	(281)	-
Bolinda Rd Landfill Aftercare	Campbellfield	129	-	129	-	-	-	-	(129)	-
EPA Requirement - Closed Landfill Rehabilitation -Craigieburn Road	Craigieburn	567	-	567	-	-	-	-	(567)	-
LED Streetlighting Upgrade For Major Roads And T5S	Citywide	3,114	-	-	3,114	-	-	-	(3,114)	-
Tullamarine Reserve Masterplan	Tullamarine	60	-	-	60	-	-	-	(60)	-
Westmeadows Public Space Plan	Westmeadows	750	-	-	750	-	-	-	(750)	-
Gibb Reserve Development	Dallas	109	-	109	-	-	-	-	(109)	-
John Coutts Reserve Open Space Development	Gladstone Park	670	670	-	-	-	-	-	(670)	-
SALC - Outdoor Functional Training Area	Sunbury	80	80	-	-	-	-	-	(80)	-
Bolinda & Mahoneys Road - Closed Landfill Gas Management	Campbellfield	1,537	-	-	1,537	-	-	-	(1,537)	-
Installation Of A New Sports Oval Lighting System At John Mcmahon Recreation Reserve Oval 2	Sunbury	350	350	-	-	-	-	-	(350)	-
John Ilhan Memorial Reserve - Renew synthetic soccer pitch and LED lighting upgrade	Meadow Heights	1,265	-	1,265	-	-	-	-	(1,265)	-
Dog Park Upgrade At John Ilhan Reserve	Meadow Heights	239	239	-	-	-	-	-	(239)	-
Goonawarra Golf Course Hole 8 Safety Netting	Sunbury	25	25	-	-	-	-	-	(25)	-
Goonawarra Golf Course Master Plan	Sunbury	100	100	-	-	-	-	-	(100)	-

Capital Works Area	Locality	Project Cost	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Sunbury Town Centre Key Development Site	Sunbury	297	297	-	-	-	-	-	(297)	-
Emu Bottom Wetlands Master Plan Implementation	Sunbury	110	-	-	110	-	-	-	(110)	-
Street tree canopy increase in vulnerable areas	Citywide	1,313	1,313	-	-	-	-	-	(1,313)	-
Riddell Road Landfill Aftercare	Sunbury	26	-	26	-	-	-	-	(26)	-
Westmeadows War Memorial	Westmeadows	44	-	-	44	-	-	-	(44)	-
Goal cage for Roxburgh Park United Soccer Club	Roxburgh Park	35	35	-	-	-	-	-	(35)	-
Employee costs capitalised under Land Improvements		1,519	294	345	742	138	-	-	(1,519)	-
Land Improvements		**37,676**	**7,294**	**8,552**	**18,404**	**3,426**	**(1,723)**	**-**	**(35,953)**	**-**
Buildings										
Public Toilet Program	Citywide	448	-	-	448	-	-	-	(448)	-
Disability Action Plan	Citywide	390	-	-	390	-	-	-	(390)	-
Climate Action Plan	Citywide	636	-	-	636	-	-	-	(636)	-
Leisure Centre Pool Plant And Capital Projects Upgrade	Citywide	725	-	725	-	-	-	-	(725)	-
Bolinda Road Resource Recovery Centre Master Plan	Campbellfield	100	-	100	-	-	-	-	(100)	-
Bolinda Road Resource Recovery Centre	Campbellfield	500	500	-	-	-	-	-	(500)	-
Craigieburn Community Centre - (141 Highlander Dr)	Craigieburn	1,395	1,395	-	-	-	-	-	(1,395)	-
Riddell Road Landfill Resource Recovery Centre Master Plan And Implementation	Sunbury	195	195	-	-	-	-	-	(195)	-
Progress Reserve Sports And Community Centre Upgrade	Coolaroo	230	-	-	230	-	-	-	(230)	-
Construct Pavilion1&2 On Active Playing Field 2 -Merrifield West (Ellscott Blvd Reserve Mickleham)	Mickleham	99	99	-	-	-	-	-	(99)	-
Vic Foster Reserve Pavilion Upgrade	Craigieburn	3,450	-	-	3,450	-	(1,000)	-	(2,450)	-
Ginifer Reserve Pavilion	Gladstone Park	25	-	-	25	-	-	-	(25)	-
Gladstone Park Tennis Club Pavilion	Gladstone Park	51	-	-	51	-	-	-	(51)	-
Greenvale Tennis Club Pavilion	Greenvale	2,655	-	-	2,655	-	(1,000)	-	(1,655)	-
Bradford Avenue Reserve Pavilion	Greenvale	22	-	-	22	-	-	-	(22)	-
Antares Pde Recreation Reserve - Construct Pavilion 1&2	Kalkallo	2,049	2,049	-	-	-	-	-	(2,049)	-
Jacksons Hill Arts And Cultural Precinct	Sunbury	7,637	-	7,637	-	-	-	-	(7,637)	-
Hume Hockey Centre - Pavilion Extension	Craigieburn	2,656	-	-	-	2,656	(800)	-	(1,856)	-
Construction of Jacksons Creek Community Centre (Vilana Dr Sunbury)	Sunbury	756	756	-	-	-	-	-	(756)	-
Jacksons Creek Recreation Reserve - Construction of Pavilion	Sunbury	30	30	-	-	-	-	-	(30)	-
Splash - Renewal of Sauna and Steamroom	Craigieburn	210	-	210	-	-	-	-	(210)	-
Sunbury Aquatic and Leisure Centre - Pool Concourse Renewal	Sunbury	135	-	135	-	-	-	-	(135)	-
Dryland Blvd Recreation Reserve - construction of pavilion	Mickleham	150	150	-	-	-	-	-	(150)	-
Sunbury Senior Citizens Centre Redevelopment	Sunbury	3,200	-	-	3,200	-	-	-	(3,200)	-
Willowbrook Recreation Reserve Pavilion Expansion	Westmeadows	4,710	-	-	-	4,710	(1,000)	-	(3,710)	-
Maffra Street Depot Expansion	Coolaroo	190	-	-	190	-	-	-	(190)	-
Gibb Reserve Pavilion Upgrade	Dallas	176	-	-	176	-	-	-	(176)	-
Lakeside Drive Reserve Changeroom Upgrade	Roxburgh Park	1,294	-	1,294	-	-	-	-	(1,294)	-
HGLC-Craigieburn - Arts Centre Upgrade	Craigieburn	50	-	-	50	-	-	-	(50)	-
Community Infrastructure Plan Actions - Planning and Investigations for future Capital Works	Citywide	390	-	-	390	-	-	-	(390)	-
Craigieburn Sports Stadium - Stage 2	Craigieburn	210	-	210	-	-	-	-	(210)	-
Broadmeadows Community Hub bathroom conversion	Broadmeadows	10	-	-	10	-	-	-	(10)	-
Hume Leisure Pool Balance Tank Upgrades	Citywide	280	-	280	-	-	-	-	(280)	-
Leisure Centres Locker Replacements	Citywide	100	-	-	100	-	-	-	(100)	-
SALC Masterplan	Sunbury	80	-	80	-	-	-	-	(80)	-
Sunbury Operations Centre Refurbishment	Sunbury	120	-	-	120	-	-	-	(120)	-
Broadmeadows Community Hub Safety Review Construction	Broadmeadows	301	-	-	301	-	-	-	(301)	-
Greenvale West Community Meeting Room Soundproofing	Greenvale	35	-	-	35	-	-	-	(35)	-
HGLC Broadmeadows Safety Upgrades	Broadmeadows	50	-	-	50	-	-	-	(50)	-
Newbury Child and Community Centre Children's Bathroom	Craigieburn	50	-	-	50	-	-	-	(50)	-
Town Hall Broadmeadows Facility Review	Broadmeadows	70	-	-	70	-	-	-	(70)	-
Community Facilities Minor Upgrade Program	Citywide	150	-	-	150	-	-	-	(150)	-
New portable changeroom facilities for Upfield Soccer Club at Gibb Reserve	Dallas	250	250	-	-	-	-	-	(250)	-
Employee costs capitalised under Buildings		1,894	282	559	670	385	-	-	(1,894)	-
Buildings		**38,154**	**5,705**	**11,229**	**13,470**	**7,750**	**(3,800)**	**-**	**(34,354)**	**-**
TOTAL PROPERTY		**77,010**	**14,179**	**19,781**	**31,874**	**11,176**	**(5,523)**	**-**	**(71,486)**	**-**

Capital Works Area	Locality	Project Cost	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
PLANT AND EQUIPMENT										
Heritage										
Public Art Project	Citywide	64	64	-	-	-	-	-	(64)	-
Art Installations Sculptures and Mural Program	Citywide	20	20	-	-	-	-	-	(20)	-
Heritage		**84**	**84**	**-**	**-**	**-**	**-**	**-**	**(84)**	**-**
Plant and Equipment										
Fleet Capital Replacement Program	Citywide	8,106	-	8,106	-	-	-	-	(8,106)	-
Solar Array Installation on Council Buildings	Citywide	972	972	-	-	-	-	-	(972)	-
Sports Reserve Community Safety Action Plan	Citywide	105	105	-	-	-	-	-	(105)	-
Leisure Centre 24 Hour Gym & Access Gates	Citywide	292	-	-	292	-	-	-	(292)	-
BALC Stadium FIP and Security Upgrades	Citywide	120	-	-	120	-	-	-	(120)	-
HVAC Asset Renewal and Upgrades Program	Citywide	110	-	110	-	-	-	-	(110)	-
Leisure Centre and Stadium Asset Management Plan	Citywide	100	-	100	-	-	-	-	(100)	-
Electric Vehicle (EV) recharging stations for Hume Fleet	Citywide	51	51	-	-	-	-	-	(51)	-
Mapbox Implementation	Citywide	102	102	-	-	-	-	-	(102)	-
SharePoint File Storage Configuration	Citywide	144	144	-	-	-	-	-	(144)	-
Employee costs capitalised under Plant and Equipment		247	-	247	-	-	-	-	(247)	-
Plant and Equipment		**10,349**	**1,374**	**8,563**	**412**	**-**	**-**	**-**	**(10,349)**	**-**
Furniture and Equipment										
Kerbside Bins - New and Maintenance	Citywide	1,468	-	1,468	-	-	-	-	(1,468)	-
Litter Bin Infrastructure Replacement	Citywide	122	-	122	-	-	-	-	(122)	-
Library Stock Replacement	Citywide	1,077	-	1,077	-	-	-	-	(1,077)	-
Sports Pavilion Bin Cage Program	Citywide	22	22	-	-	-	-	-	(22)	-
Basketball Stadium Asset Renewal Program	Citywide	45	-	45	-	-	-	-	(45)	-
Premier's Reading Challenge	Citywide	30	-	-	30	-	(30)	-	-	-
IT Device Replacement Annual Program	Citywide	2,300	-	2,300	-	-	-	-	(2,300)	-
Leisure Centre Fitness Upgrade Program	Citywide	400	-	-	400	-	-	-	(400)	-
Community Centre Furniture Renewal	Citywide	11	-	11	-	-	-	-	(11)	-
Digital Transformation Program	Citywide	4,860	-	-	4,860	-	-	-	(4,860)	-
Greenvale Recreation Reserve - New Sight Screens On Main Oval	Greenvale	157	-	157	-	-	-	-	(157)	-
Electronic Timesheet System	Citywide	136	136	-	-	-	-	-	(136)	-
Stadiums - Basketball Backboard Rolling Replacement Program	Citywide	105	-	105	-	-	-	-	(105)	-
Group Fitness Area Flooring Upgrades	Citywide	36	-	-	36	-	-	-	(36)	-
Cyber, Information Governance, Risk And Compliance	Citywide	1,895	1,895	-	-	-	-	-	(1,895)	-
Broadmeadows Community Hub upgrade for the safety of staff and community	Broadmeadows	53	-	-	53	-	-	-	(53)	-
CCTV Upgrades at Broadmeadows and Sunbury Aquatic and Leisure Centre	Citywide	88	-	-	88	-	-	-	(88)	-
Library furniture replacement	Citywide	16	-	16	-	-	-	-	(16)	-
Goonawarra Neighbourhood House community pantry	Sunbury	10	-	-	10	-	-	-	(10)	-
Furniture and Equipment		**12,832**	**2,053**	**5,301**	**5,478**	**-**	**(30)**	**-**	**(12,802)**	**-**
TOTAL PLANT AND EQUIPMENT		**23,265**	**3,512**	**13,864**	**5,890**	**-**	**(30)**	**-**	**(23,235)**	**-**

Capital Works Area	Locality	Project Cost	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
INFRASTRUCTURE										
Roads										
Local Roads Spray Resealing	Citywide	1,676	-	1,676	-	-	-	-	(1,676)	-
Local Road Asphalt Resurfacing	Citywide	6,825	-	6,825	-	-	-	-	(6,825)	-
Kerb And Channel Rehabilitation	Citywide	510	-	510	-	-	-	-	(510)	-
Kerb And Channel Rehabilitation Associated With Road Asphalt Resurfacing	Citywide	1,050	-	1,050	-	-	-	-	(1,050)	-
Traffic Management Facilities	Citywide	967	967	-	-	-	-	-	(967)	-
Local Area Traffic Management Facilities	Citywide	462	462	-	-	-	(70)	-	(392)	-
Annual Road Humps Replacement	Citywide	300	300	-	-	-	-	-	(300)	-
Road Management Plan Rehabilitation	Citywide	794	-	794	-	-	-	-	(794)	-
Yirrangan Road, Jacksons Hill to Watsons Road, Road Construction	Sunbury	200	200	-	-	-	-	-	(200)	-
Belfast Street Road Reconstruction	Dallas	30	-	30	-	-	-	-	(30)	-
Somerton Road and Section Road Greenvale Central Intersection construction	Greenvale	422	422	-	-	-	-	-	(422)	-
Construct Pedestrian Signals At Mickleham Road	Greenvale	775	-	-	775	-	-	-	(775)	-
Road Rehabilitation For Cuthbert St Broadmeadows Between Joffre St And Beulah St	Broadmeadows	1,773	-	1,773	-	-	-	-	(1,773)	-
Sydney Road Service Road east side between Somerset Rd & Bolinda Road, Road Reconstruction	Campbellfield	112	-	112	-	-	-	-	(112)	-
Cobden Street between Barry Road and Russell Street, Road Rehabilitation	Campbellfield	350	-	350	-	-	-	-	(350)	-
Waranga Crescent between Blair Street and Gosford Crescent, Road Rehabilitation	Broadmeadows	850	-	850	-	-	-	-	(850)	-
Hanson Rd Reconstruction And A Roundabout At Creekwood Dr And Malcolm Creek Prd	Craigieburn	1,801	1,801	-	-	-	-	-	(1,801)	-
Road Design For Capital Works Program	Citywide	162	-	162	-	-	-	-	(162)	-
Mahoneys Rd Service Road between Onslow Avenue and End, Road Reconstruction	Campbellfield	40	-	40	-	-	-	-	(40)	-
Dallas Dr Reconstruction, Broadmeadows Between Belfast St To Riggall St	Broadmeadows	100	-	100	-	-	-	-	(100)	-
Blackwood Court between Somerset Road and Sycamore Crescent, Road Rehabilitation	Campbellfield	40	-	40	-	-	-	-	(40)	-
Construct A New Pedestrian Bridge-Knox Court, Sunbury (At Rear)	Sunbury	200	-	-	200	-	-	-	(200)	-
Mitchell St Rural Road Reconstruction And Malcolm St Bridge Over Kalkallo Creek	Kalkallo	2,799	-	2,799	-	-	-	-	(2,799)	-
Mitchells Lane between Horne Street and Wilsons Lane, Road Reconstruction	Sunbury	3,704	-	3,704	-	-	(2,590)	-	(1,115)	-
Saleyard Lane, Sunbury Town Centre - Laneway Streetscape	Sunbury	799	-	799	-	-	-	-	(799)	-
Major Repairs To Reservoir Road, Adjacent To Calder Fwy	Sunbury	267	-	267	-	-	-	-	(267)	-
Carrick Drive between Elmburst Rd & Samara Gr and between South Circular Rd & Pyke Dr, Road Reconstruction	Gladstone Park	54	-	54	-	-	-	-	(54)	-
Oaklands Road Reconstruction Between No. 365 & No. 395 Vehicle Crossings	Oaklands Junction	89	-	89	-	-	-	-	(89)	-
Mount Ridley Road between Grand Blvd and Excesior Heights Road, Road Reconstruction	Craigieburn	56	-	56	-	-	-	-	(56)	-
Aquila Nature Reserve Maintenance Track	Sunbury	40	40	-	-	-	-	-	(40)	-
Section Road Upgrade - Greenvale Central	Greenvale	125	-	-	125	-	-	-	(125)	-
Craigieburn Rd, Between Mickleham Rd & Oaklands Rd, Yuroke - Road Reconstruction	Yuroke	59	-	-	59	-	-	-	(59)	-
Broadmeadows-Deviation Road, North Side Between Campbell St & Pascoe St, Westmeadows - Construct Pedestrian Path	Westmeadows	185	185	-	-	-	-	-	(185)	-
Elizabeth Dve at Charter Rd East and at school crossing - Upgrade intersection and construct Road Safety	Sunbury	450	-	-	450	-	-	-	(450)	-
Dwyer Street and Mulgrave Bvd, Kalkallo - Intersection Safety Improvements	Kalkallo	70	-	-	70	-	-	-	(70)	-
Forest Red Gum Drive Road Upgrade, between Mt Ridley Road and Torrance Street, Mickleham	Mickleham	150	-	-	150	-	-	-	(150)	-
Mason Street Campbellfield, Salvator Drive to Barry Rd - Road Reconstruction	Somerton	35	-	35	-	-	-	-	(35)	-
Railway Crescent, Broadmeadows - 'Wombat' Crossing	Broadmeadows	235	-	-	235	-	(100)	-	(135)	-
Safe Local Roads and Streets Program	Citywide	1,200	-	-	1,200	-	(1,200)	-	-	-
Windrock Avenue, north of Craigieburn Road at Shopping Centre Car Park Access Road - Roundabout	Sunbury	40	-	-	40	-	-	-	(40)	-
Blair St and Riggall St Roundabout - Cycling and Pedestrian Safety Upgrade	Broadmeadows	80	-	-	80	-	-	-	(80)	-
Employee costs capitalised under Roads		1,949	286	1,442	221	-	-	-	(1,949)	-
Roads		**31,827**	**4,664**	**23,558**	**3,605**	**-**	**(3,960)**	**-**	**(27,867)**	**-**

Capital Works Area	Locality	Project Cost	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
		$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Bridges										
Vaughan St Pedestrian Bridge over Jacksons Creek and Footpath	Sunbury	510	-	510	-	-	-	-	(510)	-
Riggall Road Bridge - Repair Footpath Retaining Wall	Dallas	215	-	215	-	-	-	-	(215)	-
Bridge Renewal Program	Citywide	150	-	150	-	-	-	-	(150)	-
The Nook - Pedestrian Bridge East Reconstruction	Sunbury	100	-	100	-	-	-	-	(100)	-
Employee costs capitalised under Bridges		64	-	64	-	-	-	-	(64)	-
Bridges		**1,039**	**-**	**1,039**	**-**	**-**	**-**	**-**	**(1,039)**	**-**
Footpaths and Cycleways										
Footpath Rehabilitation	Citywide	5,067	-	5,067	-	-	-	-	(5,067)	-
Walking & Cycling Program	Citywide	285	285	-	-	-	-	-	(285)	-
Annual New Footpath Construction Program	Citywide	500	500	-	-	-	-	-	(500)	-
Mt Holden Masterplan Implementation	Sunbury	485	485	-	-	-	-	-	(485)	-
Malcolm Creek Trail Enhancement Program	Craigieburn	66	-	-	66	-	-	-	(66)	-
65 Carroll Lane - Shared Path Construction	Greenvale	11	11	-	-	-	-	-	(11)	-
120 Section Road - Shared Path Construction	Greenvale	6	6	-	-	-	-	-	(6)	-
Arena Ave - Property Access Remediation	Roxburgh Park	100	-	-	100	-	-	-	(100)	-
Employee costs capitalised under Footpaths and Cycleways		751	149	583	19	-	-	-	(751)	-
Footpaths and Cycleways		**7,271**	**1,436**	**5,650**	**185**	**-**	**-**	**-**	**(7,271)**	**-**
Car Parks										
Carpark Resurfacing	Citywide	334	-	334	-	-	-	-	(334)	-
Indented Parking On Narrow Streets	Citywide	926	926	-	-	-	-	-	(926)	-
Broadmeadows Town Centre - Carpark Construction	Broadmeadows	578	578	-	-	-	-	-	(578)	-
Upgrade Car Park For 2nd Oval At Mcmahon Recreation Reserve	Sunbury	420	-	-	420	-	-	-	(420)	-
Emu Bottom Wetlands - Car Park Extension	Sunbury	18	-	-	-	18	-	-	(18)	-
Craigieburn Sports Stadium - Car Park & Access Road	Craigieburn	2,686	-	-	-	2,686	-	-	(2,686)	-
HGLC Craigieburn Carpark Upgrade	Craigieburn	70	-	-	70	-	-	-	(70)	-
Employee costs capitalised under Car Parks		225	67	15	22	121	-	-	(225)	-
Car Parks		**5,257**	**1,571**	**349**	**512**	**2,825**	**-**	**-**	**(5,257)**	**-**
Drainage										
Drainage Rehabilitation Works	Citywide	887	-	887	-	-	-	-	(887)	-
Drainage Infrastructure Upgrade	Citywide	500	-	-	500	-	-	-	(500)	-
Spavin Drive Lake-Stabilize Lake Bank Embankment And Renew Spillway	Sunbury	165	-	165	-	-	-	-	(165)	-
Craigieburn Golf Course - Drainage System	Craigieburn	645	-	-	645	-	-	-	(645)	-
Sports Reserves - External Open Space Drainage around Pavilions	Citywide	100	100	-	-	-	-	-	(100)	-
Oliver Ct, Kathryn St, Janice Ct & Riviera Ct - Drainage Network Servicing	Fawkner	38	-	-	38	-	-	-	(38)	-
Water Sensitive Urban Design (WSUD) Rectifications	Citywide	834	-	834	-	-	-	-	(834)	-
Employee costs capitalised under Drainage		207	7	123	77	-	-	-	(207)	-
Drainage		**3,376**	**107**	**2,009**	**1,259**	**-**	**-**	**-**	**(3,376)**	**-**
TOTAL INFRASTRUCTURE		**48,770**	**7,778**	**32,604**	**5,561**	**2,825**	**(3,960)**	**-**	**(44,811)**	**-**
TOTAL CAPITAL WORKS 2025/26		**149,045**	**25,468**	**66,250**	**43,325**	**14,002**	**(9,513)**	**-**	**(139,532)**	**-**

4.6 Summary of Planned Capital Works Expenditure
For the years ending 30 June 2027, 2028 and 2029

TOTAL NEW CAPITAL WORKS 2026/27									
Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
PROPERTY									
Land	18,885	17,175	-	-	1,710	-	-	(18,885)	-
Land Improvements	40,213	9,665	5,946	24,075	527	(400)	-	(39,813)	-
Buildings	16,140	8,981	1,064	5,182	913	(4,000)	-	(12,140)	-
Total Property	**75,238**	**35,821**	**7,010**	**29,257**	**3,150**	**(4,400)**	**-**	**(70,838)**	**-**
PLANT AND EQUIPMENT									
Heritage	115	115	-	-	-	-	-	(115)	-
Plant and Equipment	9,440	1,631	7,809	-	-	-	-	(9,440)	-
Furniture and Equipment	18,605	6,232	5,202	7,171	-	(30)	-	(18,575)	-
Total Plant and Equipment	**28,160**	**7,978**	**13,011**	**7,171**	**-**	**(30)**	**-**	**(28,130)**	**-**
INFRASTRUCTURE									
Roads	64,222	4,922	36,823	22,345	132	(6,075)	-	(58,147)	-
Bridges	537	-	537	-	-	-	-	(537)	-
Footpaths and Cycleways	6,465	994	5,471	-	-	-	-	(6,465)	-
Car Parks	1,601	982	362	-	257	-	-	(1,601)	-
Drainage	2,675	-	1,692	983	-	-	-	(2,675)	-
TOTAL INFRASTRUCTURE	**75,500**	**6,898**	**44,885**	**23,328**	**389**	**(6,075)**	**-**	**(69,425)**	**-**
TOTAL NEW CAPITAL WORKS 2026/27	**178,898**	**50,697**	**64,906**	**59,756**	**3,539**	**(10,505)**	**-**	**(168,393)**	**-**

TOTAL NEW CAPITAL WORKS 2027/28									
Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
PROPERTY									
Land	1,722	1,722	-	-	-	-	-	(1,722)	-
Land Improvements	26,842	6,919	4,005	15,918	-	(200)	-	(26,642)	-
Buildings	21,721	8,001	664	11,133	1,923	(3,800)	-	(17,921)	-
Total Property	**50,285**	**16,642**	**4,669**	**27,051**	**1,923**	**(4,000)**	**-**	**(46,285)**	**-**
PLANT AND EQUIPMENT									
Heritage	74	74	-	-	-	-	-	(74)	-
Plant and Equipment	7,366	200	7,166	-	-	-	-	(7,366)	-
Furniture and Equipment	16,175	7,054	5,268	3,853	-	(30)	-	(16,145)	-
Total Plant and Equipment	**23,615**	**7,328**	**12,434**	**3,853**	**-**	**(30)**	**-**	**(23,585)**	**-**
INFRASTRUCTURE									
Roads	52,313	4,302	33,884	14,020	107	(6,437)	-	(45,876)	-
Bridges	112	-	112	-	-	-	-	(112)	-
Footpaths and Cycleways	6,423	765	5,658	-	-	-	-	(6,423)	-
Car Parks	2,851	2,477	374	-	-	-	-	(2,851)	-
Drainage	5,362	-	4,936	426	-	-	-	(5,362)	-
TOTAL INFRASTRUCTURE	**67,061**	**7,544**	**44,964**	**14,446**	**107**	**(6,437)**	**-**	**(60,624)**	**-**
TOTAL NEW CAPITAL WORKS 2027/28	**140,961**	**31,514**	**62,067**	**45,350**	**2,030**	**(10,467)**	**-**	**(130,494)**	**-**

TOTAL NEW CAPITAL WORKS 2028/29									
Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
PROPERTY									
Land	3,185	-	-	-	3,185	-	-	(3,185)	-
Land Improvements	36,635	18,789	6,249	11,597	-	(1,000)	-	(35,635)	-
Buildings	25,293	15,352	498	7,305	2,138	(3,000)	-	(22,293)	-
Total Property	**65,113**	**34,141**	**6,747**	**18,902**	**5,323**	**(4,000)**	**-**	**(61,113)**	**-**
PLANT AND EQUIPMENT									
Heritage	179	179	-	-	-	-	-	(179)	-
Plant and Equipment	6,423	-	6,423	-	-	-	-	(6,423)	-
Furniture and Equipment	8,946	3,374	5,242	330	-	(30)	-	(8,916)	-
Total Plant and Equipment	**15,548**	**3,553**	**11,665**	**330**	**-**	**(30)**	**-**	**(15,518)**	**-**
INFRASTRUCTURE									
Roads	37,517	3,344	31,755	2,418	-	(6,237)	-	(31,280)	-
Bridges	495	253	142	-	100	-	-	(495)	-
Footpaths and Cycleways	4,920	783	4,137	-	-	-	-	(4,920)	-
Car Parks	6,379	5,994	385	-	-	-	-	(6,379)	-
Drainage	2,533	-	1,682	851	-	-	-	(2,533)	-
TOTAL INFRASTRUCTURE	**51,844**	**10,374**	**38,101**	**3,269**	**100**	**(6,237)**	**-**	**(45,607)**	**-**
TOTAL NEW CAPITAL WORKS 2028/29	**132,505**	**48,068**	**56,513**	**22,501**	**5,423**	**(10,267)**	**-**	**(122,238)**	**-**

4.6 Summary of Planned Capital Works Expenditure Continued
4-year Capital Works Program

Capital Works Area	Locality	25/26	26/27	27/28	28/29
		$'000	$'000	$'000	$'000
PROPERTY					
Land					
Land Purchase For Open Space Provision	Campbellfield	-	-	1,722	-
Land Purchase For Open Space Provision	Dallas	-	-	-	3,185
Land Purchase For Open Space Provision	Broadmeadows	-	1,710	-	-
Land For Community Centre	Mickleham	-	1,562	-	-
Land For Sports Reserve	Mickleham	-	15,613	-	-
Somerton Rd & Section Rd -Signalised T-Intersection - Land Purchase	Greenvale	114	-	-	-
Merlynston Creek Crossing (Land And Civil Works)	Broadmeadows	1,066	-	-	-
Land		**1,180**	**18,885**	**1,722**	**3,185**
Land Improvements					
Broadmeadows Valley Park Management Plan Implementation	Broadmeadows	60	65	-	-
Jack Roper Reserve Master Plan Implementation	Broadmeadows	635	-	-	-
Integrated Water Management Plan 2020-2025	Citywide	1,850	800	-	1,100
North West FM Antenna	Coolaroo	-	20	-	-
Sports Ground Lighting Audit And Upgrade Program 2020-2024	Citywide	342	1,035	-	-
Open Space And Play Space Upgrades	Citywide	3,000	3,300	3,630	3,993
Hume's Places Program - Local Shopping Centre Upgrades and Urban Renewal	Citywide	337	351	365	380
Sportsground Surfaces, Drainage And Irrigation Renewal Program	Citywide	1,175	1,360	800	1,062
Children's Services Yard Refurbishment And Redevelopment	Citywide	191	195	199	203
Tennis Facility Surface Replacement Program	Citywide	1,350	200	-	-
Sports Ground Lighting Audit And Upgrade Program	Citywide	50	340	380	218
Annual Sportsground Fence Upgrade Program	Citywide	147	273	345	338
Greenvale Recreation Reserve Master Plan	Greenvale	45	-	-	-
Hume Central Public Realm Works	Broadmeadows	100	797	-	-
Buchan Street Reserve Master Plan Implementation	Meadow Heights	-	253	351	973
Bulla Parklands Master Plan	Bulla	147	100	-	-
Gladstone Park Bowling Club - 2nd Green Construction	Gladstone Park	300	664	-	-
Bradford Avenue Sports Ground Upgrade	Greenvale	1,207	2,597	-	-
Tennis Courts Greenvale Recreation Reserve	Greenvale	681	-	-	-
Progress Reserve Master Plan Review And Implementation	Coolaroo	1,423	117	758	1,265
Derby Street Reserve Site Development Plan	Tullamarine	501	-	-	-
Ellscott Blvd Recreation Reserve - Construction of Playing Field 2	Mickleham	300	-	3,395	7,940
Alexo Rd Recreation Reserve - Eastern sports ground Construction	Mickleham	100	500	-	-
Bolinda Rd Resource Recovery Facility - Leachate Management Upgrade	Campbellfield	518	300	-	478
Nicholas Street Neighbourhood Park	Broadmeadows	-	120	647	633
Riddell Road Landfill Leachate Management Upgrade	Sunbury	259	964	1,386	2,639
Riddell Road Landfill Gas Management	Sunbury	166	2,839	-	-
Riddell Road Landfill Capping	Sunbury	2,950	8,157	6,946	-
Sports Reserves Car Park Lighting Program	Citywide	615	-	-	-
Hume Hockey Centre - Second Pitch	Craigieburn	3,288	500	-	-
Kalkallo Grassland Restoration Project	Kalkallo	40	222	-	-
Jacksons Creek Regional Park	Sunbury	281	421	608	-
Merri Creek Regional Park	Citywide	557	234	608	-
Skate, Scooter, BMX Strategy Implementation	Citywide	169	506	-	-
Construction Of Jacksons Creek Sports Fields	Sunbury	50	-	400	6,300
Aitken Creek Master Plan	Craigieburn	127	100	300	500
Johnstone Street Reserve Site Redevelopment	Jacana	1,795	1,491	-	-
Centennial Park Drive Reserve Site Redevelopment	Craigieburn	112	-	112	567
Merlynston Creek Masterplan	Dallas	188	-	-	-
Sprint Athletics Centre - Synthetic Track Resurfacing	Craigieburn	-	-	-	1,660
Parks Landscape Enhancements	Citywide	281	-	-	-
Mahoneys Rd Closed Landfill Rehabilitation - EPA Requirement	Campbellfield	-	191	-	592
Bolinda Rd Landfill Aftercare	Campbellfield	129	134	-	-
EPA Requirement - Closed Landfill Rehabilitation -Craigieburn Road	Craigieburn	567	500	500	500
Northcorp Blvd Closed Landfill Rehabilitation - EPA Requirement	Broadmeadows	-	189	196	-
Led Streetlighting Upgrade For Major Roads And T5S	Citywide	3,115	3,386	-	-
Tullamarine Reserve Masterplan	Tullamarine	60	-	-	-
Barry Road Shopping Centre Streetscape Design and Upgrade	Dallas	-	-	50	200
Westmeadows Public Space Plan	Westmeadows	750	-	-	-
Broadmeadows Town Square	Broadmeadows	-	-	50	774
Gibb Reserve Development	Dallas	109	-	-	-
Mahoneys Road Streetscape Upgrade	Campbellfield	-	63	1,700	-
John Coutts Reserve Open Space Development	Gladstone Park	670	2,083	-	-
SALC - Outdoor Functional Training Area	Sunbury	80	-	-	-
Greenvale Recreation Centre Master Plan	Greenvale	-	160	-	-
SALC Outdoor Water Play Area regular schedule for flooring replacement	Sunbury	-	-	-	140
Bolinda & Mahoneys Road - Closed Landfill Gas Management	Campbellfield	1,537	-	-	-
Installation Of A New Sports Oval Lighting System At John Mcmahon Recreation Reserve Oval 2	Sunbury	350	-	-	-
John Ilhan Memorial Reserve - Renew synthetic soccer pitch and LED lighting upgrade	Broadmeadows	1,265	-	-	-
Dog Park Upgrade At John Ilhan Reserve	Meadow Heights	239	-	-	-
Bridges Recreation Reserve Craigieburn Playspace	Craigieburn	-	-	30	470
Goonawarra Golf Course Hole 8 Safety Netting	Sunbury	25	475	-	-
Goonawarra Golf Course Master Plan	Sunbury	100	-	-	-
Sunbury Town Centre Key Development Site	Sunbury	297	165	215	-
Emu Bottom Wetlands Master Plan Implementation	Sunbury	110	360	1,200	1,320
Street tree canopy increase in vulnerable areas	Citywide	1,313	1,352	-	-
Riddell Road Landfill Aftercare	Sunbury	26	27	28	29
Westmeadows War Memorial	Westmeadows	44	220	-	-
Goal cage for Roxburgh Park United Soccer Club	Roxburgh Park	35	-	-	-
Employee costs capitalised under Land Improvements		1,518	2,087	1,644	2,361
Land Improvements		**37,676**	**40,213**	**26,843**	**36,635**

4.6 Summary of Planned Capital Works Expenditure Continued
4-year Capital Works Program

Capital Works Area	Locality	25/26	26/27	27/28	28/29
		$'000	$'000	$'000	$'000
Buildings					
Public Toilet Program	Citywide	448	410	424	439
Disability Action Plan	Citywide	390	350	362	375
Climate Action Plan	Citywide	636	755	947	1,594
Leisure Centre Pool Plant And Capital Projects Upgrade	Citywide	725	488	502	466
Bolinda Road Resource Recovery Centre Master Plan	Campbellfield	100	-	-	-
Bolinda Road Resource Recovery Centre	Campbellfield	500	617	-	-
Craigieburn Community Centre - (141 Highlander Dr)	Craigieburn	1,395	-	-	-
Riddell Road Landfill Resource Recovery Centre Master Plan And Implementation	Sunbury	195	-	-	-
Progress Reserve Sports And Community Centre Upgrade	Coolaroo	230	2,427	6,282	1,000
Construct Pavilion1&2 On Active Playing Field 2 -Merrifield West (Ellscott Blvd Reserve Mickleham)	Mickleham	99	-	534	3,380
Vic Foster Reserve Pavilion Upgrade	Craigieburn	3,451	-	-	-
Ginifer Reserve Pavilion	Gladstone Park	25	-	-	-
Gladstone Park Tennis Club Pavilion	Gladstone Park	51	-	-	-
Greenvale Tennis Club Pavilion	Greenvale	2,655	-	-	-
Bradford Avenue Reserve Pavilion	Greenvale	22	117	1,217	3,176
Antares Pde Recreation Reserve - Construct Pavilion 1&2	Kalkallo	2,049	3,037	-	-
Alexo Rd Recreation Reserve - Construction Eastern Sports Ground Pavilion	Mickleham	-	300	-	-
Jacksons Hill Arts And Cultural Precinct	Sunbury	7,637	-	-	-
Hume Hockey Centre - Pavilion Extension	Craigieburn	2,656	500	-	-
Construction of Jacksons Creek Community Centre (Vilana Dr Sunbury)	Sunbury	756	1,000	2,598	8,134
Jacksons Creek Recreation Reserve - Construction of Pavilion	Sunbury	30	111	2,290	2,750
Broadmeadows GLC Redevelopment	Broadmeadows	-	365	1,806	2,000
Splash - Replacement of Aquaplay polysoft flooring	Craigieburn	-	-	120	-
Splash - Renewal of Sauna and Steamroom	Craigieburn	210	-	-	-
Broadmeadows Aquatic & Leisure Centre - 25M Pool Façade Replacement	Broadmeadows	-	371	-	-
Sunbury Aquatic And Leisure Centre - Pool Concourse Renewal	Sunbury	135	-	-	-
Dryland Blvd Recreation Reserve - construction of pavilion	Mickleham	150	3,450	2,089	-
Sunbury Senior Citizens Centre Redevelopment	Sunbury	3,200	-	-	-
Willowbrook Recreation Reserve Pavilion Expansion	Westmeadows	4,710	-	-	-
Maffra Street Depot Expansion	Coolaroo	190	-	-	-
Gibb Reserve Pavilion Upgrade	Dallas	176	-	-	-
Lakeside Drive Reserve Changeroom Upgrade	Roxburgh Park	1,294	-	-	-
HGLC-Craigieburn - Arts Centre Upgrade	Craigieburn	50	-	-	-
Merrifield Town Centre Creative Hub	Mickleham	-	-	-	100
Community Infrastructure Plan Actions - Planning and Investigations for future Capital Works	Citywide	390	405	170	100
Craigieburn Sports Stadium - Stage 2	Craigieburn	210	-	-	-
Broadmeadows Community Hub bathroom conversion	Broadmeadows	10	-	-	-
Hume Leisure Pool Balance Tank Upgrades	Citywide	280	150	-	-
Leisure Centres Locker Replacements	Citywide	100	-	-	-
SALC Masterplan	Sunbury	80	-	-	-
Sunbury Operations Centre Refurbishment	Sunbury	120	300	900	-
Broadmeadows Community Hub Safety Review Construction	Broadmeadows	301	-	-	-
Greenvale West Community Meeting Room Soundproofing	Greenvale	35	-	-	-
HGLC Broadmeadows Safety Upgrades	Broadmeadows	50	-	-	-
Newbury Child And Community Centre Children's Bathroom	Craigieburn	50	-	-	-
Town Hall Broadmeadows Facility Review	Broadmeadows	70	-	-	-
Community Facilities Minor Upgrade Program	Citywide	150	150	150	150
New portable changeroom facilities for Upfield Soccer Club at Gibb Reserve	Dallas	250	-	-	-
Employee costs capitalised under Buildings		1,893	837	1,330	1,629
Buildings		**38,154**	**16,140**	**21,721**	**25,293**
TOTAL PROPERTY		**77,011**	**75,238**	**50,285**	**65,113**

PLANT AND EQUIPMENT

Heritage					
Public Art Program	Citywide	64	95	54	159
Art Installations Sculptures and Mural Program	Citywide	20	20	20	20
Heritage		**84**	**115**	**74**	**179**
Plant and Equipment					
Fleet Capital Replacement Program	Citywide	8,106	7,554	6,902	6,149
Solar Array Installation on Council Buildings	Citywide	972	1,331	-	-
Sports Reserve Community Safety Action Plan	Citywide	105	-	-	-
Leisure Centre 24 Hour Gym & Access Gates	Citywide	292	-	-	-
BALC Stadium FIP and Security Upgrades	Broadmeadows	120	-	-	-
HVAC Asset Renewal and Upgrades Program	Citywide	110	-	-	-
Leisure Centre And Stadium Asset Management Plan	Citywide	100	-	-	-
Electric Vehicle (EV) recharging stations for Hume Fleet	Citywide	51	300	200	-
Mapbox Implementation	Citywide	102	-	-	-
SharePoint File Storage Configuration	Citywide	144	-	-	-
Employee costs capitalised under Plant and Equipment		247	255	264	274
Plant and Equipment		**10,349**	**9,440**	**7,366**	**6,423**

4.6 Summary of Planned Capital Works Expenditure Continued
4-year Capital Works Program

Capital Works Area	Locality	25/26	26/27	27/28	28/29
		$'000	$'000	$'000	$'000
Furniture and Equipment					
Kerbside Bins - New and Maintenance	Citywide	1,468	1,504	1,542	1,581
Litter Bin Infrastructure Replacement	Citywide	122	125	128	131
Library Stock Replacement	Citywide	1,077	1,105	1,132	1,161
Sports Pavilion Bin Cage Program	Citywide	22	23	24	24
Basketball Stadium Asset Renewal Program	Citywide	45	46	47	48
Premier's Reading Challenge	Citywide	30	30	30	30
IT Device Replacement Annual Program	Citywide	2,300	2,300	2,300	2,300
Leisure Centre Fitness Upgrade Program	Citywide	400	460	300	300
Community Centre Furniture Renewal Program	Citywide	11	11	12	12
Recycling Victoria - Glass Bins Rollout	Citywide	-	3,159	4,380	-
Digital Transformation Program	Citywide	4,861	6,681	3,524	-
Greenvale Recreation Reserve - New Sight Screens On Main Oval	Greenvale	157	-	-	-
Electronic Timesheet System	Citywide	136	-	-	-
Stadiums - Basketball Backboard Rolling Replacement Program	Citywide	105	101	97	-
Group Fitness Area Flooring Upgrades	Citywide	36	-	-	-
Cyber, Information Governance, Risk and Compliance	Citywide	1,895	2,050	-	-
Recycling Victoria - Kerbside Bin Standardisation	Citywide	-	350	2,500	3,200
Broadmeadows Community Hub upgrade for the safety of staff and community	Broadmeadows	53	-	-	-
CCTV Upgrades at Broadmeadows and Sunbury Aquatic and Leisure Centre	Citywide	88	-	-	-
Technology Solutions For Aquatic Supervision	Citywide	-	650	150	150
Library furniture replacement	Citywide	16	10	10	10
Goonawarra Neighbourhood House community pantry	Sunbury	10	-	-	-
Furniture and Equipment		**12,832**	**18,605**	**16,175**	**8,946**
TOTAL PLANT AND EQUIPMENT		**23,265**	**28,160**	**23,615**	**15,548**

INFRASTRUCTURE

Roads

Local Roads Spray Resealing	Citywide	1,676	1,718	1,761	1,805
Local Roads Asphalt Resurfacing	Citywide	6,826	6,996	7,171	7,350
Kerb And Channel Rehabilitation	Citywide	510	520	530	540
Kerb & Channel Rehabilitation Associated With Road Asphalt Resurfacing	Citywide	1,050	1,076	1,103	1,131
Traffic Management Facilities	Citywide	967	848	869	891
Local Area Traffic Management Facilities	Citywide	462	474	485	498
Annual Road Humps Replacement	Citywide	300	150	154	158
Road Management Plan Rehabilitation	Citywide	794	814	834	855
Yirrangan Road, Jacksons Hill to Watsons Road, Road Construction	Sunbury	200	-	-	732
Belfast Street Road Reconstruction	Dallas	30	-	-	-
Somerton Road and Section Road Greenvale Central Intersection construction	Greenvale	422	2,450	2,450	-
Mickleham Rd and Providence Rd Greenvale Central Intersection Construction	Greenvale	-	70	80	850
Construct Pedestrian Signals At Mickleham Road	Greenvale	775	-	-	-
Bardwell Dr and Konagaderra Rd - Intersection Upgrade	Mickleham	-	-	-	50
Freight Rd between Mickleham Rd & Court Bowl End - Road Rehabilitation	Tullamarine	-	-	56	-
Road Rehabilitation For Cuthbert St Broadmeadows Between Joffre St And Beulah St	Broadmeadows	1,773	-	-	-
Sydney Road Service Road east side between Somerset Rd & Bolinda Road, Road Reconstruction	Campbellfield	112	-	-	936
Cobden Street between Barry Road and Russell Street, Road Rehabilitation	Campbellfield	350	-	-	-
Werribee St between Avenel St & Ambrose St, Road Rehabilitation	Dallas	-	40	840	-
Hudson Circuit between Malmsbury Dr & Papworth Pl, Road Reconstruction	Meadow Heights	-	990	-	-
Waranga Crescent between Blair Street and Gosford Crescent, Road Rehabilitation	Broadmeadows	850	-	-	-
Hanson Rd Reconstruction And A Roundabout At Creekwood Dr And Malcolm Creek Prd	Craigieburn	1,801	-	-	-
Road Design For Capital Works Program	Citywide	162	117	122	127
Smiley Rd between Stevenson St & Trethowan St, Road Rehabilitation	Campbellfield	-	-	-	20
Mahoneys Rd Service Road between Onslow Avenue and End, Road Reconstruction	Campbellfield	40	600	-	-
Dallas Dr Reconstruction, Broadmeadows Between Belfast St To Riggall St	Broadmeadows	100	1,980	-	-
Emu Pde between Bannister St & Bilburg St, Road Rehabilitation	Jacana	-	-	15	134
Palmers Rd (145 - 170), Road Reconstruction	Sunbury	-	-	35	666
Blackwood Court between Somerset Road and Sycamore Crescent, Road Rehabilitation	Campbellfield	40	1,660	-	-
Dianne Ave between Cimberwood Dr & Spur St, Road Rehabilitation	Craigieburn	-	-	117	1,317
Dalrymple Rd between Chainages 85M-2065M, Road Reconstruction	Sunbury	-	30	30	1,340
Stockdale Ave between Railway Cr & Corinella Cr, Road Rehabilitation	Dallas	-	-	20	364
Antwerp St between Lismore St & Kiewa Cr, Road Rehabilitation	Dallas	-	-	20	427
Kingston Heath Crt, Road Rehabilitation	Craigieburn	-	-	20	332
Riversdale St between Medway Rd & No.27-31, Road Rehabilitation	Craigieburn	-	-	20	411
Pines Way between Riversdale St & Keysborough St, Road Rehabilitation	Campbellfield	-	-	20	619
Old Sydney Rd between Donnybrook Rd & Carawa Dr, Road Rehabilitation	Mickleham	-	-	122	1,927
Amstel St & Eastern St, Road Rehabilitation	Craigieburn	-	-	61	-
Echuca St between Kaniva St & Barry Rd, Road Rehabilitation	Dallas	-	-	-	20
Gosford Cr between Kitchener St & No. 44 Bend, Road Rehabilitation	Broadmeadows	-	-	-	20
Morwell Cr between Warrugal St & Kaniva St, Road Rehabilitation	Dallas	-	-	-	20
Housden St between Graham St to Court Bowl End, Road Rehabilitation	Broadmeadows	-	-	-	20
Gentles Ave between Sydney Rd & Dunstan Pde, Road Rehabilitation	Campbellfield	-	-	-	40
Construct A New Pedestrian Bridge-Knox Court, Sunbury (At Rear)	Sunbury	200	-	-	-
Mitchell St Rural Road Reconstruction And Malcolm St Bridge Over Kalkallo Creek	Kalkallo	2,799	3,000	-	-
Medway Road between Hanson Rd & Cimberwood Dr, Road Reconstruction	Craigieburn	-	3,165	3,165	-
Mitchells Lane between Horne Street and Wilsons Lane, Road Reconstruction	Sunbury	3,705	7,900	6,000	-
Pasley St between Mitchells Ln & Neill St, Road Reconstruction	Sunbury	-	912	-	-
Saleyard Lane, Sunbury Town Centre - Laneway Streetscape	Sunbury	799	900	-	-
Raleigh St And Wills St Intersection, Rounadabout Construction	Westmeadows	-	470	-	-
Major Repairs To Reservoir Road, Adjacent To Calder Fwy	Sunbury	267	-	-	-
Shadforth St & Johnstone St Intersection, Road Widening at Road Bend	Westmeadows	-	430	-	-
Carrick Drive between Elmburst Rd & Samara Gr and between South Circular Rd & Pyke Dr, Road Reconstruction	Gladstone Park	54	2,390	2,980	-
Oaklands Road Reconstruction Between No. 365 & No. 395 Vehicle Crossings	Fawkner	89	-	-	-
Mount Ridley Road between Grand Blvd and Excesior Heights Road, Road Reconstruction	Craigieburn	56	50	3,334	2,000
Emu Pde between Bliburgh St & Bamburgh St	Jacana	-	-	-	251
Mildura Cr between No. 31 To Kaniva St, Road Reconstruction	Dallas	-	20	631	-
Wildwood Rd From Gellies Rd To 2.4Km, Road Upgrade	Wildwood	-	56	-	1,613
Aquila Nature Reserve Maintenance Track	Sunbury	40	205	-	-
Aitken Blvd Btw Craigieburn Rd And Somerton Rd, Road Duplication	Craigieburn	-	125	100	-
Section Road Upgrade - Greenvale Central	Greenvale	125	4,310	4,000	-
Craigieburn Rd, Between Mickleham Rd & Oaklands Rd, Yuroke - Road Reconstruction	Yuroke	59	8,000	2,541	-
Evans St between Station St & Shields St , Road Reconstruction And Widening For On-Street Parking	Sunbury	-	-	-	117

4.6 Summary of Planned Capital Works Expenditure Continued
4-year Capital Works Program

Capital Works Area	Locality	25/26	26/27	27/28	28/29
		$'000	$'000	$'000	$'000
Huntingdale Crt, Road Reconstrution	Craigieburn	-	-	20	405
Waverley Crt, Road Reconstruction	Craigieburn	-	-	20	405
Boardman Reserve, Reconstruct Internal Access Road And Upgrade Car Park	Sunbury	-	-	58	803
Central Park Ave Splash Acquatic Centre - Intersection between Car Park Access And Craigieburn Central Shopping Centre	Craigieburn	-	-	70	547
Broadmeadows-Deviation Road, North Side Between Campbell St & Pascoe St, Westmeadows - Construct Pedestrian Path	Westmeadows	185	-	-	-
Elizabeth Dve at Charter Rd East and at school crossing - Upgrade intersection and construct Road Safety	Sunbury	450	-	-	-
Curtis Avenue, Sunbury #21 To Rolling Meadows Dr, Road Upgrade	Sunbury	-	-	50	50
Dwyer Street and Mulgrave Bvd, Kalkallo - Intersection Safety Improvements	Kalkallo	70	430	-	-
Forest Red Gum Drive Road Upgrade, between Mt Ridley Road and Torrance Street, Mickleham	Mickleham	150	6,500	6,500	-
Mason Street Campbellfield, Salvator Drive to Barry Rd - Road Reconstruction	Somerton	35	35	2,507	-
Railway Crescent, Broadmeadows - 'Wombat' Crossing	Broadmeadows	235	-	-	-
Safe Local Roads and Streets Program	Citywide	1,200	800	-	-
Windrock Avenue, north of Craigieburn Road at Shopping Centre Car Park Access Road - Roundabout	Sunbury	40	260	-	-
Joffre Street between Camp Road And Cuthbert Street, Broadmeadows, Road Renewal Reconstruction	Broadmeadows	-	-	50	800
Riches Street between Hampden St And Garner Pde, Dallas, Road Renewal Reconstruction	Dallas	-	-	50	1,310
Southern Crescent , B/W Medway Rd and Spur St, Craigieburn, Road Renewal Reconstruction	Craigieburn	-	-	50	1,500
The Garlands, Craigieburn, Road Renewal Reconstruction	Craigieburn	-	-	50	1,700
Blair St and Riggall St Roundabout - Cycling and Pedestrian Safety Upgrade	Broadmeadows	80	400	-	-
Employee costs capitalised under Roads		1,949	3,331	3,202	2,416
Roads		**31,827**	**64,222**	**52,313**	**37,517**

Bridges

Gunns Gully Rd Interim Bridge Construction	Kalkallo	-	-	-	127
Train Station Connector Rd 2 Lane Bridge Construction	Kalkallo	-	-	-	127
Vaughan St Pedestrian Bridge over Jacksons Creek and Footpath	Sunbury	510	-	-	-
Riggall Rd Bridge - Repair Footpath Retaining Wall	Dallas	215	-	-	-
Bridge Renewal Program	Citywide	150	101	105	110
The Nook - Pedestrian Bridge East Reconstruction	Sunbury	100	409	-	-
Bulla-Diggers Rest Road, Bulla - New 2-Lane Bridge over Jacksons Creek including road approaches improved grades	Bulla	-	-	-	100
Employee costs capitalised under Bridges		64	27	7	31
Bridges		**1,039**	**537**	**112**	**495**

Footpaths & Cycleways

Footpath Rehabilitation	Citywide	5,067	5,187	5,312	3,871
Walking & Cycling Program	Citywide	285	187	208	217
Annual New Footpath Construction Program	Citywide	500	505	510	515
Donnybrook Road Shared Path Construction	Mickleham	-	92	-	-
Mt Holden Masterplan Implementation	Sunbury	485	-	-	-
Malcolm Creek Trail Enhancement Program	Craigieburn	66	-	-	-
65 Carroll Lane - Shared Path Construction	Greenvale	11	105	-	-
120 Section Road - Shared Path Construction	Greenvale	6	54	-	-
Arena Ave - Property Access Remediation	Roxburgh Park	100	-	-	-
Employee costs capitalised under Footpaths and Cycleways		751	335	393	317
Footpaths & Cycleways		**7,271**	**6,465**	**6,423**	**4,920**

Car Parks

Carpark Resurfacing	Citywide	334	342	351	360
Indented Parking On Narrow Streets	Citywide	926	932	955	979
Broadmeadows Town Centre - Carpark Construction	Broadmeadows	578	-	1,371	4,629
Upgrade Car Park For 2nd Oval At Mcmahon Recreation Reserve	Sunbury	420	-	-	-
Emu Bottom Wetlands - Car Park Extension	Sunbury	18	244	-	-
Craigieburn Sports Stadium - Car Park & Access Road	Craigieburn	2,686	-	-	-
HGLC Craigieburn Carpark Upgrade	Craigieburn	70	-	-	-
Employee costs capitalised under Car Parks		225	83	174	411
Car Parks		**5,257**	**1,601**	**2,851**	**6,379**

Drainage

Drainage Rehabilitation Works	Citywide	887	909	931	955
Drainage Infrastructure Upgrade	Citywide	500	390	400	410
Spavin Drive Lake Stabilize Lake Embankment And Renew Spillway	Sunbury	165	-	3,000	-
Craigieburn Golf Course - Drainage System	Craigieburn	645	-	-	-
Sports Reserves - External Open Space Drainage around Pavilions	Citywide	100	-	-	-
Oliver Ct, Kathryn St, Janice Ct & Riviera Ct - Drainage Network Servicing	Fawkner	38	542	-	-
Medinah Close Rd - Stormwater Upgrade	Sunbury	-	-	-	386
Water Sensitive Urban Design (WSUD) Rectifications	Citywide	834	695	703	619
Employee costs capitalised under Drainage		207	139	328	163
Drainage		**3,376**	**2,675**	**5,362**	**2,533**

TOTAL INFRASTRUCTURE		**48,770**	**75,500**	**67,061**	**51,844**
TOTAL CAPITAL WORKS		**149,045**	**178,898**	**140,961**	**132,505**

4.7 Proposals to Lease Council Land

This section presents a summary of Council's proposals to lease council land to external parties in the 2025/26 financial year.

Land Address	Proposed Tenant	Permitted Use	Term	Rental Fee p.a
258-274 Mitchells Lane, Sunbury	Amplitel Pty Ltd	Telecommunications	10 years plus (2 x 5 years)	$25,000 plus GST

5a. Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.
The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

Targeted performance indicators - Service

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	+/o/-
Governance									
Consultation and engagement Council decisions made and implemented with community input	**Satisfaction with community consultation and engagement** Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	1	56	56	**56**	56.00	56.00	56.00	o
Roads									
Condition Sealed local roads are maintained at the adopted condition standard	**Sealed local roads below the intervention level** Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	2	98.99%	99.00%	**99.00%**	99.00%	99.00%	99.00%	o
Statutory planning									
Service standard Planning application processing and decisions are in accordance with legislative requirements	**Planning applications decided within the relevant required time** Number of planning application decisions made within the relevant required time / Number of planning application decisions made	3	50.18%	54.00%	**60.00%**	60.00%	60.00%	60.00%	o
Waste management									
Waste diversion Amount of waste diverted from landfill is maximised	**Kerbside collection waste diverted from landfill** Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	4	31.73%	43.00%	**50.00%**	50.00%	50.00%	50.00%	o

Targeted performance indicators - Financial

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	+/o/-
Liquidity									
Working Capital Sufficient working capital is available to pay bills as and when they fall due	**Current assets compared to current liabilities** Current assets / current liabilities	5	423.58%	486.76%	**399.33%**	337.01%	351.80%	372.84%	-
Obligations									
Asset renewal Assets are renewed as planned	**Asset renewal compared to depreciation** Asset renewal and upgrade expense / Asset depreciation	6	85.27%	107.48%	**122.46%**	133.11%	106.99%	74.11%	-
Stability									
Rates concentration Revenue is generated from a range of sources	**Rates compared to adjusted underlying revenue** Rate revenue / adjusted underlying revenue	7	61.14%	57.98%	**59.30%**	57.94%	57.36%	57.96%	o
Efficiency									
Expenditure level Resources are used efficiently in the delivery of services)	**Expenses per property assessment** Total expenses / no. of property assessments		$4,157	$4,294	**$4,363**	$4,348	$4,461	$4,464	+

5b. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.
The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations* 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	+/o/-
Operating position									
Adjusted underlying result An adjusted underlying surplus is generated in the ordinary course of business	**Adjusted underlying surplus (or deficit)** Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	(10.58%)	(3.57%)	**(4.37%)**	1.39%	3.34%	4.13%	+
Liquidity									
Unrestricted cash Sufficient cash that is free of restrictions is available to pay bills as and when they fall due	**Unrestricted cash compared to current liabilities** Unrestricted cash / current liabilities		(16.22%)	151.14%	**81.20%**	5.08%	(31.75%)	(36.69%)	-
Obligations									
Loans and borrowings Level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities	**Loans and borrowings compared to rates** Interest bearing loans and borrowings / rate revenue	2	0.00%	0.00%	**0.00%**	0.00%	0.00%	0.00%	o
Loans and borrowings Level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities	**Loans and borrowings repayments compared to rates** Interest and principal repayments on interest bearing loans and borrowings / rate revenue		0.00%	0.00%	**0.00%**	0.00%	0.00%	0.00%	o
Indebtedness Level of long term liabilities is appropriate to the size and nature of a Council's activities	**Non-current liabilities compared to own-source revenue** Non-current liabilities / own source revenue		32.39%	31.57%	**28.40%**	23.95%	20.53%	19.36%	+
Stability									
Rates effort Rating level is set based on the community's capacity to pay	**Rates compared to property values** Rate revenue / CIV of rateable properties in the municipal district		0.32%	0.32%	**0.32%**	0.33%	0.33%	0.34%	o
Efficiency									
Revenue level Resources are used efficiently in the delivery of services	**Average rate per property assessment** General rates and municipal charges / no. of property assessments		$ 1,633.82	$ 1,661.84	**$ 1,714.36**	$ 1,754.14	$ 1,807.65	$ 1,845.66	+

Key to Forecast Trend:
+ Forecasts improvement in Council's financial performance/financial position indicator
o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

5a

1. Satisfaction with community consultation and engagement

Increased consultation and engagement in provision of new Community Vision and Council Plan will see Council aim to maintain satisfaction at the current rate, or higher.

2. Sealed local roads below the intervention level

Sealed local roads relates to the road surface and at Hume local road surfaces are a mix of asphalt and spray seal. Asphalt has an average useful life of 25 years and spray seal has an average useful life of 12 years. As the road surface ages, its condition deteriorates and when this happens maintenance is performed on the road to enable it to reach its full useful life. Towards the end of this life however, further maintenance becomes uneconomical and the road surface is renewed, i.e. the surface is replaced. When this happens the roads condition rating moves from very poor to excellent which explains the improvement on this measure year on year.

Road condition is independently assessed every four to five years with the next assessment due in 2026/27. When this happens there will be a reset in the condition rating of all roads.

3. Planning applications decided within the relevant required time

Percentage of Planning applications decided within required timeframes are expected to increase within the next few years due to the improvements and technological changes achieved in 2024/25 and improvements in recruiting.

4. Kerbside collection waste diverted from landfill

Council continues to implement the Waste and Resource Recovery Strategy 2022-2030 and work towards an increase in diversion from landfill. The introduction of FOGO services in 2024/25 will contribute towards achieving an ongoing increase in diversion from landfill.

5. Working Capital

The proportion of current liabilities represented by current assets. Working capital is forecast to decrease over the projected periods.

6. Asset renewal

This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

7. Rates concentration

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council reliance on rate revenue compared to all other revenue sources remains steady.

5b

1. Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance is expected over the period.

2. Debt compared to rates

No new loans are expected to be required over the projected periods.

6. Schedule of Fees and Charges

This section presents the fees and charges of a statutory/non-statutory (set fee) nature which will be charged in respect to various goods and services during the 2025/26 year.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

BUDGET 2025 - 2026 FEES & CHARGES

PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
CHIEF INFORMATION OFFCIER					
GIS MAP SALES	GIS Map Sales	Per Item	Set	Variable	Variable
HOME AND COMMUNITY SUPPORT					
COMMUNITY CARE (CHSP/HACCPYP)					
Domestic Assistance, Personal Care, Respite Care & Individual Social Support	Low Rate	Per Hour	Set	6.30	6.50
	Medium Rate	Per Hour	Set	15.70	16.15
	High Rate	Per Hour	Set	51.75	53.30
Social Support Programs	Outings	Per Activity	Set	4.75	4.90
	Standard Centre Based	Per Activity	Set	14.25	14.70
	Shorter Centre Based	Per Activity	Set	5.90	6.10
Centre Based Respite	All activities	Per Activity	Set	19.45	20.05
Meals	Delivered Meals - Low/Medium Rate	Per Meal	Set	9.40	9.70
	Delivered Meals - High Rate	Per Meal	Set	27.05	27.85
	Centre Based Meals Program	Per Meal	Set	9.40	9.70
Property Maintenance	Low Rate	Per Hour	Set	12.60	13.00
	Medium Rate	Per Hour	Set	18.80	19.35
	High Rate	Per Hour	Set	53.70	55.30
	Materials	Per Activity	Set	-	Variable
	Gutter Cleaning	Per Activity	Set	-	52.50
	Gardening	Per Activity	Set	-	36.85
	Window Cleaning	Per Activity	Set	-	16.75
COMMUNITY TRANSPORT					
Transport Service	Weekdays	Return Trip per Client	Set	4.20	4.35
BUS HIRE FEES					
	Bond		Set	216.30	216.30
	Daily Hire Rate Priority Group 1 (does not include a driver)	Per Day	Set	86.50	89.10
	Daily Hire Rate Priority Group 2 (does not include a driver)	Per Day	Set	129.80	133.70
	Cancellation Fee Priority Group 1	Per Day	Set	86.50	89.10
	Cancellation Fee Priority Group 2	Per Day	Set	129.80	133.70
	Penalty For Unclean Vehicle.	Per vehicle	Set	216.30	222.80
	Penalty For Late Return Of Vehicle Priority Group 1	Extra Day Hire	Set	86.50	89.10
	Penalty For Late Return Of Vehicle Priority Group 2	Extra Day Hire	Set	129.80	133.70
GLADSTONE PK SENIOR CITIZENS CENTRE	Hall Hire	Per Hour	Set	31.50	32.45
LYNDA BLUNDELL CENTRE	Hall Hire	Per Hour	Set	31.50	32.45
SUNBURY SENIOR CITIZENS	Hall Hire	Per Hour	Set	31.50	32.45
HOME CARE PACKAGES					
Care Management Fees					
	Level 1	Quarterly	Statutory	-	275.00
	Level 2	Quarterly	Statutory	-	400.00
	Level 3	Quarterly	Statutory	-	550.00
	Level 4	Quarterly	Statutory	-	750.00
	Level 5	Quarterly	Statutory	-	1,000.00
	Level 6	Quarterly	Statutory	-	1,200.00
	Level 7	Quarterly	Statutory	-	1,450.00
	Level 8	Quarterly	Statutory	-	1,950.00
	Hourly Rate	Per Hour	Statutory		120.00
Care Management Fees	Grandfathered Home Care Package				
(Clients eligible for a Home Care Package on or before 12 September 2024)	Level 1	Quarterly	Statutory	-	264.70
	Level 2	Quarterly	Statutory	-	465.55
	Level 3	Quarterly	Statutory	-	1,013.25
	Level 4	Quarterly	Statutory	-	1,536.00
	Hourly Rate	Per Hour	Statutory	-	120.00
INDEPENDENCE					
	Personal Care	Per Hour	Statutory	-	90.00
	Group Social Support	Per Hour	Statutory	-	93.00
	Respite	Per Hour	Statutory	-	90.00
	Individual Social Support	Per Hour	Statutory	-	90.00
	Home Modifications	Per Hour	Statutory	-	120.00
EVERYDAY LIVING					
	Domestic Assistance	Per Hour	Statutory	-	90.00
	Home Maintenance	Per Hour	Statutory	-	120.00
	Delivered Meals	Per Meal	Statutory	-	27.85
CLIENT CONTRIBUTIONS (FULL PENSIONER FOR SUPPORT AT HOME CLIENTS)					
Figures based on full pensioner rates	Personal Care	Per Hour	Statutory	-	4.50
Part pensioner & self funded retirees rates will be set by dept	Group Social Support	Per Hour	Statutory	-	4.65
	Respite	Per Hour	Statutory	-	4.50
	Individual Social Support	Per Hour	Statutory	-	4.50
	Home Modifications	Per Hour	Statutory	-	17.95
	Domestic Assistance	Per Hour	Statutory	-	15.75
	Home Maintenance	Per Hour	Statutory	-	17.95
	Delivered Meals	Per Meal	Statutory	-	4.85

BUDGET 2025 - 2026 FEES & CHARGES

PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
FULL COST RECOVERY RATES (EXTERNAL HCP)					
Home Care		Per Hour	Set	103.10	106.20
Personal Care		Per Hour	Set	103.10	106.20
Respite Care		Per Hour	Set	103.10	106.20
Home Maintenance - all services		Per Hour	Set	103.10	106.20
Social Support Programs	Weekdays	Per Session	Set	152.70	157.30
POPULATION HEALTH AND SOCIAL POLICY					
VACCINE SALES	Adult hepatitis B (dose) - Engerix	Per Vaccination	Set	35.00	28.00
	Adecel (boostrix)	Per Vaccination	Set	45.00	38.00
	Varilrix	Per Vaccination	Set	73.00	65.00
	Influenza (Fluarix)	Per Vaccination	Set	14.00	14.00
	Bexsero	Per Vaccination	Set	145.00	131.00
	Meningococcal AWXY	Per Vaccination	Set	84.00	73.00
	Human Papilloma Virus (HPV)	Per Vaccination	Set	267.00	240.00
	Shingrix	Per Vaccination	Set	267.00	302.00
CITY LAWS					
PARKING SERVICES	Parking Infringement Notice	Pin	Statutory	variable	variable
	Abandoned Vehicles (Minimum)	Each	Set	561.00	748.00
	Impounded Vehicles (Heavy)	Each	Set	variable	variable
PROPERTY CLEARANCE	Failure To Comply To Cut Grass (Fine).	Each	Statutory	962.00	variable
	Up To 1000 Sq. M	Each	Set	539.00	variable
	1000 To 2000 Sq. M	Each	Set	561.00	variable
	2001 To 5000 Sq. M	Each	Set	682.00	variable
	5001 To 2 Hectares	Each	Set	variable	variable
	Greater Than 2 Hectares	Each	Set	variable	variable
	Rubbish removal	Each	Set	variable	variable
SOLICITOR COSTS & FINES	Legal Fees	Each	Set	variable	variable
ICE CREAM VANS	Ice Cream Vendors Permit (Per Annum)	Per Annum	Set	975.00	1,004.00
DISPLAY GOODS	Display Goods	Each	Set	160.00	165.00
OUTDOOR EATING	Outdoor Eating Facilities	Each	Set	220.00	226.00
ROADSIDE VENDING	Itinerant Trader	Per Annum	Set	980.00	1,009.00
ANIMAL CONTROL	Animal Infringements	Each	Statutory	variable	variable
NEW REQUIREMENT OF DOMESTIC ANIMALS ACT 1994	Schedule 1 Cats	Each	Set	75.00	77.00
	Concessional Rebate 50%	Each	Set	37.00	38.00
	Schedule 2 Cats	Each	Set	25.00	26.00
	Concessional Rebate 50%	Each	Set	12.00	13.00
	Schedule 1 Dogs	Each	Set	111.00	114.00
	Concessional Rebate 50%	Each	Set	55.00	57.00
	Schedule 2 Dogs	Each	Set	37.00	38.00
	Concessional Rebate 50%	Each	Set	18.00	19.00
	Domestic Animal Business	Each	Set	370.00	400.00
	Schedule 3 Dogs	Each	Set	360.00	380.00
	Foster Care Dog/Cat	Per Animal	Set	8.00	8.00
	Inspect Animal registration Register	Per Animal	Set	15.00	15.50
MORE THAN 2 ANIMALS	Annual Permit	Per Annum	Set	70.00	72.00
	Impounded Stock	Per Animal	Set	379.50	430.10
	Impounded Stock (O:T)	Per Animal	Set	638.00	722.70
HEAVY MOTOR VEHICLE	Heavy Motor Vehicle Permit	Each	Set	260.00	300.00
LOCAL LAW INFRINGEMENTS					
	Impound small items	Each	Set	125.00	129.00
	Impound large items	Each	Set	variable	variable
	Litter Infringement Notices	Each	Statutory	variable	variable
PUBLIC HEALTH					
PUBLIC HEALTH:	Request for Information/Health Orders (Solicitor Info)	Per Request	Set	580.00	610.00
SEPTIC TANK APPLICATION FEES:	Application to install	Per Application	Statutory	777.00	798.00
	Application for Minor Application	Per Application	Statutory	592.00	608.00
	Transfer a permit	Per Application	Statutory	158.00	162.00
	Amend a permit	Per Application	Statutory	165.00	170.00
	Renew a permit	Per Application	Statutory	132.00	136.00
FOOD PREMISES - NOT MORE THAN 5 PERSONS ARE EMPLOYED.	New Registration Class 1 Q1	No of Emp.	Statutory	830.00	855.00
	New Registration Class 1 Q2	No of Emp.	Statutory	620.00	640.00
	New Registration Class 1 Q3	No of Emp.	Statutory	1,290.00	1,330.00
	New Registration Class 1 Q4	No of Emp.	Statutory	1,070.00	1,105.00
	New Registration Class 2 Q1	No of Emp.	Statutory	770.00	800.00
	New Registration Class 2 Q2	No of Emp.	Statutory	580.00	600.00
	New Registration Class 2 Q3	No of Emp.	Statutory	1,160.00	1,200.00
	New Registration Class 2 Q4	No of Emp.	Statutory	960.00	990.00
	New Registration Class 3 Q1	No of Emp.	Statutory	660.00	680.00
	New Registration Class 3 Q2	No of Emp.	Statutory	520.00	540.00
	New Registration Class 3 Q3	No of Emp.	Statutory	960.00	990.00
	New Registration Class 3 Q4	No of Emp.	Statutory	800.00	825.00
FOOD PREMISES - CLASS 1 REGISTRATION	Class 1 Renewal	No of Emp.	Statutory	930.00	960.00
	Per Person Increase	No of Emp.	Statutory	30.00	31.00
FOOD PREMISES - CLASS 2 REGISTRATION	Class 2 Renewal	No of Emp.	Statutory	800.00	825.00
	Class 2 Renewal (Private School Canteen)	No of Emp.	Statutory	400.00	412.50
	Per Person Increase	No of Emp.	Statutory	30.00	31.00
FOOD PREMISES - CLASS 3 REGISTRATION	Class 3 Renewal	No of Emp.	Statutory	600.00	620.00
	Class 3 Renewal (Private School Canteen)	No of Emp.	Statutory	300.00	310.00
	Per Person Increase	No of Emp.	Statutory	30.00	31.00
	Streatrader -Class 2 Renewal	Per Temp/Mobile	Statutory	800.00	825.00
	Streatrader -Class 3 Renewal	Per Temp/Mobile	Statutory	600.00	620.00
	Streatrader - Community Group	Per Temp/Mobile	Statutory	170.00	175.00

BUDGET 2025 - 2026 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
	Streatrader - Component Community Group	Per Temp/Mobile	Statutory	95.00	100.00
	Streatrader -Business- Short Term	Per Temp/Mobile	Statutory	320.00	330.00
	Streatrader - Component	Per Temp/Mobile	Statutory	310.00	330.00
	New Registration Class 2 Q1	No of Emp.	Statutory	770.00	800.00
	New Registration Class 2 Q2	No of Emp.	Statutory	580.00	600.00
	New Registration Class 2 Q3	No of Emp.	Statutory	1,160.00	1,200.00
	New Registration Class 2 Q4	No of Emp.	Statutory	960.00	990.00
	New Registration Class 3 Q1	No of Emp.	Statutory	660.00	680.00
	New Registration Class 3 Q2	No of Emp.	Statutory	520.00	540.00
	New Registration Class 3 Q3	No of Emp.	Statutory	960.00	990.00
	New Registration Class 3 Q4	No of Emp.	Statutory	800.00	825.00
	Community group	No of Emp.	Statutory	170.00	175.00
	Community group - 6 month trade	No of Emp.	Statutory	85.00	90.00
PUBLIC HEALTH AND WELLBEING ACT	Application fee	Per Premises	Statutory	270.00	280.00
	Annual Registration Renewal Fee	Per Premises	Statutory	225.00	235.00
	Transfer Fee	Per Premises	Statutory	112.50	117.50
PER NUMBER OF PERSONS/CAPACITY					
	Application fee	No of Persons	Statutory	270.00	280.00
UP TO 10 PERSONS	Annual Registration Renewal Fee	No of Persons	Statutory	380.00	395.00
	Transfer of Registration	No of Persons	Statutory	190.00	197.50
	Additional beds over 10		Statutory	8.50	9.00
CARAVAN PARK ACT FEES:	Long term site	No of Persons	Statutory	1,637.00	1,682.00
	Short term site	No of Persons	Statutory	1,081.00	1,110.00
	Application Fee	Per Premises	Statutory	330.00	345.00
Up to 2 Pools	Annual Registration Renewal Fee	Per Premises	Statutory	330.00	345.00
3 or more pools	Annual Registration Renewal Fee	Per Premises	Statutory	440.00	460.00
Up to 2 Pools	Transfer Fee	Per Premises	Statutory	165.00	172.50
3 or more pools	Transfer Fee	Per Premises	Statutory	220.00	230.00
LIBRARIES					
LEARNING COMMUNITIES	Replacement Library Card	Per item	Set	2.00	2.00
	Lost/Damaged Items	Per Item	Set	41.80	41.80
	Merchandise - USB	Per Item	Set	7.45	7.00
	Merchandise - Library Bags	Per Item	Set	0.50	0.50
	Merchandise - Headphones	Per Item	Set	1.50	1.50
	Photocopying (Black & White) A4	Per Page	Set	0.20	0.20
	Photocopying (Black & White) A3	Per Page	Set	0.40	0.40
	Photocopying (Colour) A4	Per Page	Set	1.50	1.50
	Photocopying (Colour) A3	Per Page	Set	3.00	3.00
COMMUNITY CENTRES & VENUES					
HUME GLOBAL LEARNING CENTRE - CRAIGIEBURN					
	Meeting Room 3 - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room 3 - Community	Per Hour	Set	8.75	8.75
	Meeting Room 4 - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room 4 - Community	Per Hour	Set	8.75	8.75
	Meeting Rooms 3 & 4 Combined - Commercial	Per Hour	Set	35.00	35.00
	Meeting Rooms 3 & 4 Combined - Community	Per Hour	Set	17.50	17.50
	Computer Training Room 5 - Commercial	Per Hour	Set	17.50	17.50
	Computer Training Room 5 - Community	Per Hour	Set	8.75	8.75
`	Conference Room 1 - Commercial	Per Hour	Set	140.00	140.00
	Conference Room 1 - Community	Per Hour	Set	70.00	70.00
`	Conference Room 2 - Commercial	Per Hour	Set	140.00	140.00
	Conference Room 2 - Community	Per Hour	Set	70.00	70.00
	Conference Rooms 1 & 2 Combined - Commercial	Per Hour	Set	280.00	280.00
	Conference Rooms 1 & 2 Combined - Community	Per Hour	Set	140.00	140.00
	The Pod - Commercial	Per Hour	Set	17.50	17.50
	The Pod - Community	Per Hour	Set	8.75	8.75
	Kitchen - Commercial	Per Hour	Set	50.00	17.50
	Kitchen - Community	Per Hour	Set	50.00	8.75
	Tablecloth Hire - White	Per Cloth	Set	5.50	5.50
	Tablecloth Hire - Grey	Per Cloth	Set	15.00	5.50
	After Hour Staff Surcharge	Per Hour	Set	71.00	71.00
	Biscuits	2 pack	Set	0.55	0.55
	Mints	Per Person	Set	-	0.50
HUME GLOBAL LEARNING CENTRE - SUNBURY					
	Conference Room 1 - Commercial	Per Hour	Set	70.00	70.00
	Conference Room 1 - Community	Per Hour	Set	35.00	35.00
	Conference Room 2 - Commercial	Per Hour	Set	70.00	70.00
	Conference Room 2 - Community	Per Hour	Set	35.00	35.00
	Conference Room 3 - Commercial	Per Hour	Set	70.00	70.00
	Conference Room 3 - Community	Per Hour	Set	35.00	35.00
	Conference Room 4 - Commercial	Per Hour	Set	70.00	70.00
	Conference Room 4 - Community	Per Hour	Set	35.00	35.00
	Conference Rooms 1 & 3 Combined - Commercial	Per Hour	Set	140.00	140.00
	Conference Rooms 1 & 3 Combined - Community	Per Hour	Set	70.00	70.00
	Conference Rooms 2 & 4 Combined - Commercial	Per Hour	Set	140.00	140.00
	Conference Rooms 2 & 4 Combined - Community	Per Hour	Set	70.00	70.00
	Conference Room ALL - Commercial	Per Hour	Set	280.00	280.00

BUDGET 2025 - 2026 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
	Conference Room ALL - Community	Per Hour	Set	140.00	140.00
	Meeting Room 6 (IT Training) - Commercial	Per Hour	Set	35.00	35.00
	Meeting Room 6 (IT Training) - Community	Per Hour	Set	17.50	17.50
	Meeting Room 5 (Multiversity) - Commercial	Per Hour	Set	35.00	35.00
	Meeting Room 5 (Multiversity) - Community	Per Hour	Set	17.50	17.50
	Meeting Room 1 - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room 1 - Community	Per Hour	Set	8.75	8.75
	Meeting Room 2 - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room 2 - Community	Per Hour	Set	8.75	8.75
	Meeting Room 3 - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room 3 - Community	Per Hour	Set	8.75	8.75
	Meeting Room 4 - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room 4 - Community	Per Hour	Set	8.75	8.75
	Kitchen - Commercial	Per Hour	Set	50.00	17.50
	Kitchen - Community	Per Hour	Set	50.00	8.75
	After Hour Staff Surcharge	Per Hour	Set	71.00	71.00
	Tablecloth Hire - White	Per Cloth	Set	5.50	5.50
	Tablecloth Hire - Grey	Per Cloth	Set	15.00	15.00
	Biscuits 2 pack	2 pack	Set	0.55	0.55
	Mints	Per Person	Set	-	0.50
HUME GLOBAL LEARNING CENTRE - BROADMEADOWS					
	Room 3 (Community Room) - Commercial	Per Hour	Set	35.00	35.00
	Room 3 (Community Room) - Community	Per Hour	Set	17.50	17.50
	Room 5 (Council Chamber) - Community	Per Hour	Set	8.75	8.75
	Room 5 (Council Chamber) - Commercial	Per Hour	Set	17.50	17.50
	Room 6 (Council Chamber Gallery) - Community	Per Hour	Set	35.00	35.00
	Room 6 (Council Chamber Gallery) - Commercial	Per Hour	Set	70.00	70.00
	Room 5 and 6 (Chambers and Gallery) - Community	Per Hour	Set	70.00	70.00
	Room 5 and 6 (Chambers and Gallery) - Commercial	Per Hour	Set	140.00	140.00
	Kitchen - Commercial	Per Hour	Set	50.00	17.50
	Kitchen - Community	Per Hour	Set	50.00	8.75
	Tablecloth Hire - White	Per Cloth	Set	5.50	5.50
	Tablecloth Hire - Grey	Per Cloth	Set	15.00	5.50
	After Hour Staff Surcharge	Per Hour	Set	71.00	71.00
	Biscuits	2 pack	Set	0.55	0.55
	Mints	Per Person	Set	-	0.50
TOWN HALL BROADMEADOWS					
	Main Hall including gold room and blue lounge (Weekday) - Commercial	Per Hour	Set	445.25	445.25
	Main Hall including gold room and blue lounge (Weekday) - Community	Per Hour	Set	270.25	270.25
	Main Hall including gold room and blue lounge (Weekend) - Commercial	Per Hour	Set	472.00	472.00
	Main Hall including gold room and blue lounge (Weekend) - Community	Per Hour	Set	297.00	297.00
	Meeting Room 1.01 (1st Floor) - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room 1.01 (1st Floor) - Community	Per Hour	Set	8.75	8.75
	Meeting Room 1.02 (1st Floor) - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room 1.02 (1st Floor) - Community	Per Hour	Set	8.75	8.75
	Meeting Room 2.01 (2nd Floor) - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room 2.01 (2nd Floor) - Community	Per Hour	Set	8.75	8.75
	Meeting Room 2.02 (2nd Floor) - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room 2.02 (2nd Floor) - Community	Per Hour	Set	8.75	8.75
	Blue Lounge - Commercial	Per Hour	Set	35.00	35.00
	Blue Lounge - Community	Per Hour	Set	17.50	17.50
	Gold Room - Commercial	Per Hour	Set	17.50	17.50
	Gold Room - Community	Per Hour	Set	8.75	8.75
	Kitchen - Commercial	Per Hour	Set	50.00	17.50
	Kitchen - Community	Per Hour	Set	50.00	8.75
	After Hour Staff Surcharge	Per Hour	Set	71.00	71.00
	Tablecloth Hire - White	Per Cloth	Set	5.50	5.50
	Tablecloth Hire - Black	Per Cloth	Set	15.00	5.50
	Biscuits	2 pack	Set	0.55	0.55
	Mints	Per Person	Set	-	0.50
CRAIGIEBURN GUIDE HALL					
	Hall & Kitchen - Commercial	Per Hour	Set	17.50	17.50
	Hall & Kitchen - Community	Per Hour	Set	8.75	8.75
	Bond	Per Booking	Set	200.00	200.00
CRAIGIEBURN COMMUNITY HALL					
	Hall - Commercial	Per Hour	Set	-	35.00
	Hall - Community	Per Hour	Set	-	17.50
	Bond	Per Booking	Set	-	200.00
COMMUNITY HALL TULLAMARINE					
	Main Hall - Commercial	Per Hour	Set	-	70.00
	Main Hall - Community	Per Hour	Set	-	35.00
	Meeting Room - Commercial	Per Hour	Set	-	8.75
	Meeting Room - Community	Per Hour	Set	-	4.40
	Bond	Per Booking	Set	200.00	200.00
ROXBURGH PARK YOUTH AND RECREATION CENTRE					

BUDGET 2025 - 2026 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
	Activity Room - Commercial	Per Hour	Set	35.00	35.00
	Activity Room - Community	Per Hour	Set	17.50	17.50
	Function Room - Commercial	Per Hour	Set	35.00	35.00
	Function Room - Community	Per Hour	Set	17.50	17.50
	Combined Rooms - Activity & Function - Commercial	Per Hour	Set	70.00	70.00
	Combined Rooms - Activity & Function - Community	Per Hour	Set	35.00	35.00
	Bond	Per Booking	Set	200.00	200.00
	Kitchen Fee - Commercial	Per Hour	Set	14.00	14.00
	Kitchen Fee - Community	Per Hour	Set	7.00	7.00
	Kitchen Fee	Per Booking	Set	-	55.00
JACK McKENZIE (BULLA HALL)					
	Meeting Room - Commercial	Per Hour	Set	8.75	8.75
	Meeting Room - Community	Per Hour	Set	4.40	4.40
	Function Room - Commercial	Per Hour	Set	70.00	70.00
	Function Room - Community	Per Hour	Set	35.00	35.00
	Bond	Per Booking	Set	200.00	200.00
	Kitchen - Commercial	Per Hour	Set	50.00	8.75
	Kitchen - Community	Per Hour	Set	50.00	4.40
MEADOW HEIGHTS COMMUNITY CENTRE					
	Court Hire - Commercial	Per Hour	Set	70.00	70.00
	Court Hire - Community	Per Hour	Set	35.00	35.00
	Bond	Per Booking	Set	200.00	200.00
	Kitchen Fee - Commercial	Per Hour	Set	14.00	8.75
	Kitchen Fee - Community	Per Hour	Set	7.00	4.40
DALLAS TENNIS HALL					
	Hall & Kitchen - Commercial	Per Hour	Set	17.50	17.50
	Hall & Kitchen - Community	Per Hour	Set	8.75	8.75
	Bond	Per Booking	Set	200.00	200.00
SUNBURY COMMUNITY CENTRE					
	Function Lounge - Commercial	Per Hour	Set	35.00	35.00
	Function Lounge - Community	Per Hour	Set	17.50	17.50
	Meeting Room - Commercial	Per Hour	Set	8.75	8.75
	Meeting Room - Community	Per Hour	Set	4.40	4.40
	Activity Lounge - Commercial	Per Hour	Set	35.00	35.00
	Activity Lounge - Community	Per Hour	Set	17.50	17.50
	Sun Lounge - Commercial	Per Hour	Set	8.75	8.75
	Sun Lounge - Community	Per Hour	Set	4.40	4.40
	Multipurpose Room - Commercial	Per Hour	Set	8.75	8.75
	Multipurpose Room - Community	Per Hour	Set	4.40	4.40
	Bond	Per Booking	Set	200.00	200.00
GOONAWARRA COMMUNITY CENTRE					
	Meeting Room - Commercial	Per Hour	Set	8.75	8.75
	Meeting Room - Community	Per Hour	Set	4.40	4.40
	Hall Left - Commercial	Per Hour	Set	35.00	35.00
	Hall Left - Community	Per Hour	Set	17.50	17.50
	Hall Right - Commercial	Per Hour	Set	35.00	35.00
	Hall Right - Community	Per Hour	Set	17.50	17.50
	Combined Rooms - Hall Left & Right - Commercial	Per Hour	Set	70.00	70.00
	Combined Rooms - Hall Left & Right - Community	Per Hour	Set	35.00	35.00
	Whole Venue - Commercial	Per Hour	Set	70.00	70.00
	Whole Venue - Community	Per Hour	Set	35.00	35.00
	Bond	Per Booking	Set	200.00	200.00
	Kitchen Fee - Commercial	Per Hour	Set	14.00	14.00
	Kitchen Fee - Community	Per Hour	Set	7.00	7.00
SUNBURY MEMORIAL HALL					
	Hall & Kitchen - Commercial	Per Hour	Set	70.00	70.00
	Hall & Kitchen - Community	Per Hour	Set	35.00	35.00
	Super Room - Commercial	Per Hour	Set	8.75	8.75
	Super Room - Community	Per Hour	Set	4.40	4.40
	Entire Facility - Community	Per Hour	Set	-	31.80
	Bond	Per Booking	Set	200.00	200.00
	Kitchen Fee - Commercial	Per Hour	Set	14.00	14.00
	Kitchen Fee - Community	Per Hour	Set	7.00	7.00
CAMPBELLFIELD COMMUNITY CENTRE					
	Main Hall & Alcove - Commercial	Per Hour	Set	35.00	35.00
	Main Hall & Alcove - Community	Per Hour	Set	17.50	17.50
	Meeting Room - Commercial	Per Hour	Set	8.75	8.75
	Meeting Room - Community	Per Hour	Set	4.40	4.40
	Bond	Per Booking	Set	200.00	200.00
	Kitchen Fee - Commercial	Per Hour	Set	14.00	14.00

BUDGET 2025 - 2026 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
	Kitchen Fee - Community	Per Hour	Set	7.00	7.00
EVANS STREET ENVIRONMENT CENTRE	Meeting Room - Commercial	Per Hour	Set	9.65	8.75
	Meeting Room - Community	Per Hour	Set	4.40	4.40
	Bond	Per Booking	Set	200.00	200.00
GLADSTONE PARK COMMUNITY CENTRE	Bookings - Playgroup / BIH	Per Hour	Set	9.45	9.45
	Casual Bookings - Commercial	Per Hour	Set	50.00	50.00
	Casual Bookings - Community	Per Hour	Set	25.00	25.00
	Refundable Bond For Casual Bookings	Bond	Set	490.00	490.00
	Court Hire - Commercial	Per Hour	Set	50.00	50.00
	Court Hire - Community	Per Hour	Set	24.60	24.60
	Room Hire - Commercial	Per Hour	Set	35.00	35.00
	Room Hire - Community	Per Hour	Set	17.50	17.50
	Room Hire - Not For Profit	Per Hour	Set	10.60	10.60
	Public Liability Insurance	Per Booking	Set	22.45	22.45
FORESTERS HALL WESTMEADOWS	Permanent Bookings	Per Hour	Set	18.50	TBA
	Casual Bookings	Per Function	Set	303.80	TBA
	Refundable Bond For Casual Bookings	Bond	Set	502.65	TBA
	Public Liability Insurance	Per Booking	Set	22.45	TBA
NEWBURY CHILD AND COMMUNITY CENTRE					
	Community Meeting Room 1&2 Combined - Commercial	Per Hour	Set	56.00	56.00
	Community Meeting Room 1&2 Combined - Community	Per Hour	Set	28.00	28.00
	Community Meeting Room 1 - Commercial	Per Hour	Set	28.00	28.00
	Community Meeting Room 1 - Community	Per Hour	Set	14.00	14.00
	Community Meeting Room 2 - Commercial	Per Hour	Set	28.00	28.00
	Community Meeting Room 2 - Community	Per Hour	Set	14.00	14.00
	Community Meeting Room 3A - Commercial	Per Hour	Set	14.00	14.00
	Community Meeting Room 3A - Community	Per Hour	Set	7.00	7.00
	Community Meeting Room 3B - Commercial	Per Hour	Set	14.00	14.00
	Community Meeting Room 3B - Community	Per Hour	Set	7.00	7.00
	Multipurpose Room 1 - Commercial	Per Hour	Set	14.00	14.00
	Multipurpose Room 1 - Community	Per Hour	Set	7.00	7.00
	Multipurpose Room 2 - Commercial	Per Hour	Set	14.00	14.00
	Multipurpose Room 2 - Community	Per Hour	Set	7.00	7.00
	Consult Rooms (1&2) - Commercial	Per Hour	Set	-	12.75
	Consult Rooms (1&2) - Community	Per Hour	Set	-	6.35
	Interview Room - Commercial	Per Hour	Set	14.00	14.00
	Interview Room - Community	Per Hour	Set	7.00	7.00
	Kitchen - Commercial	Per Hour	Set	14.00	14.00
	Kitchen - Community	Per Hour	Set	7.00	7.00
	Function Bond	Per Function	Set	200.00	200.00
BROADMEADOWS COMMUNITY HUB					
	Children's Activity Space - Commercial	Per Hour	Set	14.00	14.00
	Children's Activity Space - Community	Per Hour	Set	7.00	7.00
	Multi-Purpose Room 1 - Commercial	Per Hour	Set	14.00	14.00
	Multi-Purpose Room 1 - Community	Per Hour	Set	7.00	7.00
	Multi-Purpose Room 2 - Commercial	Per Hour	Set	14.00	14.00
	Multi-Purpose Room 2 - Community	Per Hour	Set	7.00	7.00
	Multi-Purpose Room 3 - Commercial	Per Hour	Set	28.00	28.00
	Multi-Purpose Room 3 - Community	Per Hour	Set	14.00	14.00
	Multi-Purpose Room 1 & 2 Combined - Commercial	Per Hour	Set	28.00	28.00
	Multi-Purpose Room 1 & 2 Combined - Community	Per Hour	Set	14.00	14.00
	Multipurpose Room 1, 2 & 3 Combined - Commercial	Per Hour	Set	56.00	56.00
	Multipurpose Room 1, 2 & 3 Combined - Community	Per Hour	Set	28.00	28.00
	Meeting Room 1 - Commercial	Per Hour	Set	14.00	14.00
	Meeting Room 1 - Community	Per Hour	Set	7.00	7.00
	IT Training Room - Commercial	Per Hour	Set	14.00	14.00
	IT Training Room - Community	Per Hour	Set	7.00	7.00
	Consulting Room 1 - Commercial	Per Hour	Set	14.00	14.00
	Consulting Room 1 - Community	Per Hour	Set	7.00	7.00
	Consulting Room 2 - Commercial	Per Hour	Set	14.00	14.00
	Consulting Room 2 - Community	Per Hour	Set	7.00	7.00
	Meeting Room 2 - Commercial	Per Hour	Set	14.00	14.00
	Meeting Room 2 - Community	Per Hour	Set	7.00	7.00
	Community Kitchen - Commercial	Per Hour	Set	14.00	14.00
	Community Kitchen - Community	Per Hour	Set	7.00	7.00
	Function Bond	Per Function	Set	200.00	200.00
HOMESTEAD LEARNING AND COMMUNITY CENTRE					
	Harmony Room - Commercial	Per Hour	Set	14.00	14.00
	Harmony Room - Community	Per Hour	Set	7.00	7.00
	Conference Room - Commercial	Per Hour	Set	14.00	14.00
	Conference Room - Community	Per Hour	Set	7.00	7.00

BUDGET 2025 - 2026 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
	Training Room - Commercial	Per Hour	Set	14.00	14.00
	Training Room - Community	Per Hour	Set	7.00	7.00
	Studio Kitchen - Commercial	Per Hour	Set	14.00	14.00
	Studio Kitchen - Community	Per Hour	Set	7.00	7.00
	Gallery - Commercial	Per Hour	Set	56.00	56.00
	Gallery - Community	Per Hour	Set	28.00	28.00
	Function Bond	Per Function	Set	200.00	200.00
AITKEN HILL COMMUNITY CENTRE					
	Meeting Room 1 & 2 Combined - Commercial	Per Hour	Set	56.00	56.00
	Meeting Room 1 & 2 Combined - Community	Per Hour	Set	28.00	28.00
	Meeting Room 1 - Commercial	Per Hour	Set	28.00	28.00
	Meeting Room 1 - Community	Per Hour	Set	14.00	14.00
	Meeting Room 2 (includes kitchen) - Commercial	Per Hour	Set	28.00	28.00
	Meeting Room 2 (includes kitchen) - Community	Per Hour	Set	14.00	14.00
	IT Training Room - Commercial	Per Hour	Set	14.00	14.00
	IT Training Room - Community	Per Hour	Set	7.00	7.00
	Interview Room - Commercial	Per Hour	Set	14.00	14.00
	Interview Room - Community	Per Hour	Set	7.00	7.00
	Consulting Suite 1 - Commercial	Per Hour	Set	14.00	14.00
	Consulting Suite 1 - Community	Per Hour	Set	7.00	7.00
	Kitchen - Commercial	Per Hour	Set	14.00	14.00
	Kitchen - Community	Per Hour	Set	7.00	7.00
	Function Bond	Per Function	Set	200.00	200.00
GREENVALE WEST COMMUNITY CENTRE					
	Community Meeting Room 1 & 2 combined - Commercial	Per Hour	Set	56.00	56.00
	Community Meeting Room 1 & 2 combined - Community	Per Hour	Set	28.00	28.00
	Community Meeting Room 1 with kitchen - Commercial	Per Hour	Set	28.00	28.00
	Community Meeting Room 1 with kitchen - Community	Per Hour	Set	14.00	14.00
	Community Meeting Room 2 - Commercial	Per Hour	Set	28.00	28.00
	Community Meeting Room 2 - Community	Per Hour	Set	14.00	14.00
	Training Room - Commercial	Per Hour	Set	14.00	14.00
	Training Room - Community	Per Hour	Set	7.00	7.00
	Meeting Room - Commercial	Per Hour	Set	14.00	14.00
	Meeting Room - Community	Per Hour	Set	7.00	7.00
	Consulting Suite 1 - Commercial	Per Hour	Set	28.00	28.00
	Consulting Suite 1 - Community	Per Hour	Set	14.00	14.00
	Consulting Suite 2 - Commercial	Per Hour	Set	-	12.75
	Consulting Suite 2 - Community	Per Hour	Set	-	6.35
	Kitchen - Commercial	Per Hour	Set	14.00	14.00
	Kitchen - Community	Per Hour	Set	7.00	7.00
	Function Bond	Per Function	Set	200.00	200.00
KALKALLO COMMUNITY CENTRE					
	Meeting room 1 & 2 Combined - Commercial	Per Hour	Set	56.00	56.00
	Meeting room 1 & 2 Combined - Community	Per Hour	Set	28.00	28.00
	Meeting Room 1 - Commercial	Per Hour	Set	28.00	28.00
	Meeting Room 1 - Community	Per Hour	Set	14.00	14.00
	Meeting Room 2 - Commercial	Per Hour	Set	28.00	28.00
	Meeting Room 2 - Community	Per Hour	Set	14.00	14.00
	Multipurpose Room - Commercial	Per Hour	Set	14.00	14.00
	Multipurpose Room - Community	Per Hour	Set	7.00	7.00
	Consulting Room 1 - Commercial	Per Hour	Set	14.00	14.00
	Consulting Room 1 - Community	Per Hour	Set	7.00	7.00
	Consulting Room 2 - Commercial	Per Hour	Set	-	12.75
	Consulting Room 2 - Community	Per Hour	Set	-	6.35
	Kitchen - Commercial	Per Hour	Set	14.00	14.00
	Kitchen - Community	Per Hour	Set	7.00	7.00
	Function Bond	Per Function	Set	200.00	200.00
MICKLEHAM NORTH COMMUNITY CENTRE					
	Community Meeting Room 1&2 combined - Commercial	Per Hour	Set	112.00	112.00
	Community Meeting Room 1&2 combined - Community	Per Hour	Set	56.00	56.00
	Community Meeting Room 1 - Commercial	Per Hour	Set	56.00	56.00
	Community Meeting Room 1 - Community	Per Hour	Set	28.00	28.00
	Community Meeting Room 2 - Commercial	Per Hour	Set	56.00	56.00
	Community Meeting Room 2 - Community	Per Hour	Set	28.00	28.00
	Multipurpose Room 1&2 Combined - Commercial	Per Hour	Set	112.00	112.00
	Multipurpose Room 1&2 Combined - Community	Per Hour	Set	56.00	56.00
	Multipurpose Room 1 - Commercial	Per Hour	Set	56.00	56.00

BUDGET 2025 - 2026 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
	Multipurpose Room 1 - Community	Per Hour	Set	28.00	28.00
	Multipurpose Room 2 - Commercial	Per Hour	Set	56.00	56.00
	Multipurpose Room 2 - Community	Per Hour	Set	28.00	28.00
	Training room - Commercial	Per Hour	Set	14.00	14.00
	Training room - Community	Per Hour	Set	7.00	7.00
	Interview & Consultancy Room - Commercial	Per Hour	Set	14.00	14.00
	Interview & Consultancy Room - Community	Per Hour	Set	7.00	7.00
	Kitchen - Commercial	Per Hour	Set	14.00	14.00
	Kitchen - Community	Per Hour	Set	7.00	7.00
	Children's Activity Room - Commercial	Per Hour	Set	14.00	14.00
	Children's Activity Room - Community	Per Hour	Set	7.00	7.00
	Function Bond	Per Function	Set	200.00	200.00
CRAIGIEBURN COMMUNITY SERVICES HUB					
	Children's Activity Space - Commercial	Per Hour	Set	17.50	17.50
	Consulting Consulting Room - Commercial	Per Hour	Set	-	12.75
	Consulting Consulting Room - Community	Per Hour	Set	-	6.35
	Meeting Room - Commercial	Per Hour	Set	-	12.75
	Meeting Room - Community	Per Hour	Set	-	6.35
KALKALLO NORTH COMMUNITY CENTRE					
	Meeting Room 1 & 2 Combined - Commercial	Per Hour	Set	56.00	56.00
	Meeting Room 1 & 2 Combined - Community	Per Hour	Set	28.00	28.00
	Meeting Room 1 - Commercial	Per Hour	Set	28.00	28.00
	Meeting Room 1 - Community	Per Hour	Set	14.00	14.00
	Meeting Room 2 - Commercial	Per Hour	Set	28.00	28.00
	Meeting Room 2 - Community	Per Hour	Set	14.00	14.00
	Multipurpose Room - Commercial	Per Hour	Set	28.00	28.00
	Multipurpose Room - Community	Per Hour	Set	14.00	14.00
	Consulting Room 1 - Commercial	Per Hour	Set	14.00	14.00
	Consulting Room 1 - Community	Per Hour	Set	7.00	7.00
	Consulting Room 2 - Commercial	Per Hour	Set	-	12.75
	Consulting Room 2 - Community	Per Hour	Set	-	6.35
	Meeting and Interview Room - Commercial	Per Hour	Set	14.00	14.00
	Meeting and Interview Room - Community	Per Hour	Set	7.00	7.00
	Training Room - Commercial	Per Hour	Set	14.00	14.00
	Training Room - Community	Per Hour	Set	7.00	7.00
	Kitchen - Commercial	Per Hour	Set	14.00	14.00
	Kitchen - Community	Per Hour	Set	7.00	7.00
	Function Bond	Per Function	Set	200.00	200.00
MICKLEHAM NORTH COMMUNITY CENTRE					
	Community Meeting Room 1&2 combined - Commercial	Per Hour	Set	112.00	112.00
	Community Meeting Room 1&2 combined - Community	Per Hour	Set	56.00	56.00
	Community Meeting Room 1 - Commercial	Per Hour	Set	56.00	56.00
	Community Meeting Room 1 - Community	Per Hour	Set	28.00	28.00
	Community Meeting Room 2 - Commercial	Per Hour	Set	56.00	56.00
	Community Meeting Room 2 - Community	Per Hour	Set	28.00	28.00
	Multipurpose Room 1&2 Combined - Commercial	Per Hour	Set	112.00	112.00
	Multipurpose Room 1&2 Combined - Community	Per Hour	Set	56.00	56.00
	Multipurpose Room 1 - Commercial	Per Hour	Set	56.00	56.00
	Multipurpose Room 1 - Community	Per Hour	Set	28.00	28.00
	Multipurpose Room 2 - Commercial	Per Hour	Set	56.00	56.00
	Multipurpose Room 2 - Community	Per Hour	Set	28.00	28.00
	Training room - Commercial	Per Hour	Set	14.00	14.00
	Training room - Community	Per Hour	Set	7.00	7.00
	Interview Room - Commercial	Per Hour	Set	14.00	14.00
	Interview Room - Community	Per Hour	Set	7.00	7.00
	Kitchen - Commercial	Per Hour	Set	14.00	14.00
	Kitchen - Community	Per Hour	Set	7.00	7.00
	Childrens Multipurpose Room - Commercial	Per Hour	Set	14.00	14.00
	Childrens Multipurpose Room - Community	Per Hour	Set	7.00	7.00
	Consulting Room 1 - Commercial	Per Hour	Set	14.00	14.00
	Consulting Room 1 - Community	Per Hour	Set	7.00	7.00
	Consulting Room 2 - Commercial	Per Hour	Set	-	12.75
	Consulting Room 2 - Community	Per Hour	Set	-	6.35
	Casual Hire Bond	Per Booking	Set	200.00	200.00
MICKLEHAM SOUTH COMMUNITY CENTRE					
	Community Meeting Room 1&2 combined - Commercial	Per Hour	Set	56.00	56.00
	Community Meeting Room 1&2 combined - Community	Per Hour	Set	28.00	28.00

BUDGET 2025 - 2026 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
	Community Meeting Room 1 - Commercial	Per Hour	Set	28.00	28.00
	Community Meeting Room 1 - Community	Per Hour	Set	14.00	14.00
	Community Meeting Room 2 - Commercial	Per Hour	Set	28.00	28.00
	Community Meeting Room 2 - Community	Per Hour	Set	14.00	14.00
	Training room - Commercial	Per Hour	Set	14.00	14.00
	Training room - Community	Per Hour	Set	7.00	7.00
	Interview Room - Commercial	Per Hour	Set	14.00	14.00
	Interview Room - Community	Per Hour	Set	7.00	7.00
	Kitchen - Commercial	Per Hour	Set	14.00	14.00
	Kitchen - Community	Per Hour	Set	7.00	7.00
	Multipurpose Room - Commercial	Per Hour	Set	28.00	28.00
	Multipurpose Room - Community	Per Hour	Set	14.00	14.00
	Consulting Room 1 - Commercial	Per Hour	Set	14.00	14.00
	Consulting Room 1 - Community	Per Hour	Set	7.00	7.00
	Consulting Room 2 - Commercial	Per Hour	Set	-	12.75
	Consulting Room 2 - Community	Per Hour	Set	-	6.35
	Casual Hire Bond	Per Booking	Set	200.00	200.00
SEABROOK RESERVE COMMUNITY CENTRE					
	Community Meeting Room 1 - Commercial	Per Hour	Set	-	70.00
	Community Meeting Room 1 - Community	Per Hour	Set	-	35.00
	Community Meeting Room 2 - Commercial	Per Hour	Set	-	70.00
	Community Meeting Room 2 - Community	Per Hour	Set	-	35.00
	Meeting Room 1 - Commercial	Per Hour	Set	-	8.75
	Meeting Room 1 - Community	Per Hour	Set	-	4.40
	Meeting Room 2 - Commercial	Per Hour	Set	-	8.75
	Meeting Room 2 - Community	Per Hour	Set	-	4.40
	Bond	Per Booking	Set	-	200.00
VALLEY PARK COMMUNITY CENTRE					
	Community Room 1 - Commercial	Per Hour	Set	-	14.00
	Community Room 1 - Community	Per Hour	Set	-	7.00
	Community Room 2 - Commercial	Per Hour	Set	-	14.00
	Community Room 2 - Community	Per Hour	Set	-	7.00
	Community Room 1&2 combined - Commercial	Per Hour	Set	-	28.00
	Community Room 1&2 combined - Community	Per Hour	Set	-	14.00
	Consulting Room - Commercial	Per Hour	Set	-	14.00
	Consulting Room - Community	Per Hour	Set	-	7.00
	Gathering space - Commercial	Per Hour	Set	-	14.00
	Gathering space - Community	Per Hour	Set	-	7.00
HIGHLANDER COMMUNITY CENTRE					
	Community Meeting Room 1&2&3 combined - Commercial	Per Hour	Set	-	112.00
	Community Meeting Room 1&2&3 combined - Community	Per Hour	Set	-	56.00
	Community Meeting Room 1 - Commercial	Per Hour	Set	-	28.00
	Community Meeting Room 1 - Commercial	Per Hour	Set	-	14.00
	Community Meeting Room 2 - Commercial	Per Hour	Set	-	28.00
	Community Meeting Room 2 - Community	Per Hour	Set	-	14.00
	Community Meeting Room 3 - Commercial	Per Hour	Set	-	28.00
	Community Meeting Room 3 - Community	Per Hour	Set	-	14.00
	Community Meeting Room 1 & 2 or 2 & 3 - Commercial	Per Hour	Set	-	56.00
	Community Meeting Room 1 & 2 or 2 & 3 - Community	Per Hour	Set	-	28.00
	Multipurpose Room - Commercial	Per Hour	Set	-	28.00
	Multipurpose Room - Community	Per Hour	Set	-	14.00
	Training room - Commercial	Per Hour	Set	-	28.00
	Training room - Community	Per Hour	Set	-	14.00
	Meeting Room - Commercial	Per Hour	Set	-	14.00
	Meeting Room - Community	Per Hour	Set	-	7.00
	Kitchen - Commercial	Per Hour	Set	-	14.00
	Kitchen - Community	Per Hour	Set	-	7.00
	Consulting Room - Commercial	Per Hour	Set	-	14.00
	Consulting Room - Community	Per Hour	Set	-	7.00
	Casual Hire Bond	Per Booking	Set	-	200.00
ARTS, CULTURE & EVENTS					
EVENTS					
EVENT PERMIT PROCESSING FEE - TIER 1	Commercial	Per day	Set	700.40	721.40
	Community/Private	Per day	Set	309.00	318.25
EVENT PERMIT PROCESSING FEE - TIER 2	Commercial	Per day	Set	566.50	583.50
	Community/Private	Per day	Set	206.00	212.15
EVENT PERMIT PROCESSING FEE - TIER 3	Commercial	Per day	Set	309.00	318.25
	Community/Private	Per day	Set	-	-

BUDGET 2025 - 2026 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
OPTIONAL EVENT SERVICES	Event Services:				-
	Marquees 3x3	Per unit	Set	286.35	294.90
	Marquees 6x3	Per unit	Set	487.20	501.80
	Additional marquee weights	Per 3x3m marquee	Set	-	49.50
	Marquee Light	Per 3x3m marquee	Set	-	12.10
	Power (10 amp)	Per unit	Set	36.05	37.15
	Power (15 amp)	Per unit	Set	46.35	47.75
	Trestle table	Per unit	Set	16.50	16.85
	Chair	Per unit	Set	4.05	4.20
STALLHOLDERS	Major Events				
	Community (not selling items) 3x3m	Per unit	Set	-	-
	Community (not selling items) 6x3m	Per unit	Set	-	-
	Community (selling items) 3x3m	Per unit	Set	65.00	66.95
	Community (selling items) 6x3m	Per unit	Set	91.00	93.75
	Commercial (not selling items) 3x3m	Per unit	Set	104.00	107.10
	Commercial (not selling items) 6x3m	Per unit	Set	208.00	214.25
	Commercial (selling items) 3x3m	Per unit	Set	208.00	214.25
	Commercial (selling items) 6x3m	Per unit	Set	409.50	421.75
	Minor Events				-
	Community (not selling items) 3x3m	Per unit	Set	-	-
	Community (selling items) 3x3m	Per unit	Set	39.00	40.15
	Commercial (not selling items) 3x3m	Per unit	Set	88.40	91.05
	Commercial (selling items) 3x3m	Per unit	Set	176.80	182.10
LEISURE CENTRES					
POOL ENTRY					
	Adult Swim	Per Person	Set	8.90	9.20
	Child Swim (3 YEARS AND ABOVE)	Per Person	Set	5.70	5.90
	Student	Per Person	Set	5.70	5.90
	Concession (Health Care Card/Pensioner)	Per Person	Set	4.35	4.50
	Family Swim (2 Adults + 2 Children)	Per Family	Set	22.40	23.10
	School group entry	Per Student	Set	4.80	5.00
	Swim Instructor rate/per 1 hour (school bookings)	Per Staff Member	Set	89.60	92.30
	Other Staff Instructor rate/per 1 hour (non education program)	Per Staff Member	Set	67.30	69.30
	Community Group entry	Per Person	Set	4.80	5.00
	Physio hire	Per Person	Set	7.60	7.90
	Spectator Fee	Per Person	Set	3.00	3.10
	Waterslide	Per Person	Set	6.60	6.80
	Spa / Sauna / Steam	Per Person	Set	6.60	6.80
	Swim / Spa / Sauna / Steam - Adult	Per Person	Set	15.50	16.00
	Swim/ Spa / Sauna / Steam - Student	Per Person	Set	12.30	12.70
	Swim/ Spa / Sauna / Steam - Concession	Per Person	Set	10.90	11.20
	Squad/Group/Club/Child	Per Person	Set	7.20	7.40
	Adult 5 session pass	Per Person	Set	35.60	36.70
	Concession 5 session pass	Per Person	Set	17.40	17.90
	Child 5 session pass	Per Person	Set	22.80	23.50
	Lane Hire 50m - Community	Per Lane	Set	70.40	72.50
	Lane Hire 50m - Commercial	Per Lane	Set	140.80	145.00
	Lane Hire 25m - Community	Per Lane	Set	42.20	43.50
	Lane Hire 25m - Commercial	Per Lane	Set	84.40	86.90
	Splash Swim School Pool	Per Pool	Set	252.60	260.20
	Splash Swim School Pool - Community	Per Lane	Set	32.80	33.80
	Splash Swim School Pool - Commercial	Per Lane	Set	65.60	67.60
	Indoor Pool 50 m hire	Per Pool	Set	368.10	379.10
	Indoor Pool hire 25m	Per Pool	Set	252.60	260.20
	Warm water program pool - Full	Per Pool	Set	179.20	184.60
	Warm water program pool - Half	Per Pool	Set	125.50	129.30
	Warm water program pool - Quarter	Per Pool	Set	87.80	90.40
	SALC Outdoor 50m Pool Hire	Per Pool	Set	139.00	143.20
	Physio classes	Per Person	Set	16.60	17.10
	Splash Birthday Party (catering included)	Per Person	Set	26.80	27.60
	Splash Birthday Party with slides (catering included)	Per Person	Set	33.40	34.40
	Boom Movement	Per Hour	Set	67.30	69.30
	Inflatable set up	Per Hour	Set	201.80	207.90
LEARN TO SWIM (40 week program)					
	Direct Debit - Learn to Swim (per child / fortnight) in group lesson				
	1 Child	Per Fortnight	Set	33.50	35.60
	2 Children	Per Fortnight	Set	31.20	33.10
	3 Children	Per Fortnight	Set	29.80	31.60
	4 Children	Per Fortnight	Set	27.80	29.50
	5 Children	Per Fortnight	Set	26.80	28.50
	6 Children	Per Fortnight	Set	25.00	26.50
	7 Children	Per Fortnight	Set	24.50	26.00
LEARN TO SWIM (46 week program)	Direct Debit - Learn to Swim (per child / fortnight) in group lesson. 24 fortnights				
	All students - per child	Per Fortnight	Set	32.60	40.90
LEARN TO SWIM (48 week program)	Learn to Swim (per child / 1/2 hr class) in group lesson				
	Direct Debit - Learn to Swim (per child / fortnight) in group lesson. 24 fortnights	Per Fortnight	Set	33.80	42.70
LEARN TO SWIM (Upfront)	1 Child		Set	17.50	18.30
	2 Children		Set	16.30	17.10
	3 Children		Set	15.60	16.30
	4 Children		Set	14.50	15.20
	Swim Lesson - Privates	Per Fortnight	Set	83.30	85.80
	Swim Intensive Program (5 days)		Set	81.60	84.00
	Community Hub swim lesson	Per Lesson (45 minutes)	Set	10.00	10.30
FITNESS ENTRY					
	Adult Casual Health	Per Person	Set	29.60	30.50
	Student Casual Health	Per Person	Set	19.25	19.80
	Concession Casual Health	Per Person	Set	19.25	19.80
	Adult Group Fitness	Per Person	Set	16.60	17.10
	Concession Group Fitness	Per Person	Set	10.80	11.10

BUDGET 2025 - 2026 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
	Older adults Group Fitness	Per Person	Set	10.80	11.10
	Group Fitness 5 session	PER PASS	Set	66.40	68.40
	Adult Virtual Group Fitness Class	Per Person	Set	13.30	13.70
	Concession Virtual Group Fitness Class	Per Person	Set	8.70	9.00
	Personal Training 10 Visit / 30 mins	Per Person	Set	560.70	577.50
	Personal Training 10 Visit / 60 mins	Per Person	Set	710.30	731.60
	Personal Training 5 Visit / 30 mins	Per Person	Set	336.50	346.60
	Personal Training 5 Visit / 60 mins	Per Person	Set	427.00	439.80
	Personal Training 1 Visit / 30 mins	Per Person	Set	68.00	70.00
	Personal Training 1 Visit / 60 mins	Per Person	Set	90.60	93.30
MEMBERSHIPS					
	Silver Adult - Aquatic or Gymnasium or Group fitness	Per Fortnight	Set	34.00	37.10
	Silver Student - Aquatic or Gymnasium or Group fitness	Per Fortnight	Set	22.10	24.10
	Silver Concession - Aquatic or Gymnasium or Group fitness	Per Fortnight	Set	17.00	18.60
	Gold adult	Per Fortnight	Set	47.40	51.70
	Gold student	Per Fortnight	Set	30.80	33.60
	Gold concession	Per Fortnight	Set	23.70	25.90
	Platinum adult	Per Fortnight	Set	54.00	58.90
	Platinum student	Per Fortnight	Set	35.10	38.30
	Platinum concession	Per Fortnight	Set	27.00	29.50
	Membership Plus adult	Per Fortnight	Set	34.00	37.10
	Membership Plus student	Per Fortnight	Set	22.10	24.10
	Membership Plus concession	Per Fortnight	Set	17.00	18.60
	Junior Aqua	Per Fortnight	Set	14.30	15.60
	Junior Aqua Plus	Per Fortnight	Set	16.30	17.80
	Silver Teen Gym or Aqua	Per Fortnight	Set	14.10	15.40
	Gold Teen Gym/Aqua	Per Fortnight	Set	21.70	23.70
MISC. MEMBERSHIP ITEMS					
	Joining Fee	Per Person	Set	54.00	55.60
	Transfer Fee	Per Person	Set	60.50	62.30
GREENVALE RECREATION CENTRE					
HIRE FEES	Function Rate 1 (Function Room Only Rooms 2 & 3)	Per Function	Set	674.70	694.90
	Function Room 2 & 3 (Per Hour)	Per Hour	Set	82.70	85.20
	Bond For Function	Per Function	Set	515.00	530.50
	Court Hire Peak (Commercial)	Per Hour	Set	80.60	83.00
	Court Hire Off Peak (Commercial)	Per Hour	Set	54.10	55.70
	Court Hire Sports Associations/Clubs	Per Hour	Set	40.30	41.50
	Court Hire Schools	Per Hour	Set	40.30	41.50
	Court Hire Community (Not For Profit)	Per Hour	Set	40.30	41.50
	Room 1 Hire	Per Hour	Set	40.30	41.50
	Room 4 Hire	Per Hour	Set	40.30	41.50
SUNBURY RESERVE STADIUM					
HIRE FEES	Court Hire Peak	Per Hour	Set	80.60	83.00
	Court Hire Off Peak	Per Hour	Set	54.10	55.70
	Court Hire Sports Associations/Clubs	Per Hour	Set	40.30	41.50
	Court Hire Schools	Per Hour	Set	40.30	41.50
	Court Hire Community (Not For Profit)	Per Hour	Set	40.30	41.50
BOARDMAN RESERVE STADIUM					
HIRE FEES	Court Hire Peak	Per Hour	Set	80.60	83.00
	Court Hire Off Peak	Per Hour	Set	54.10	55.70
	Function Room (Per Hour)	Per Hour	Set	8.90	9.20
	Activities Room (Per Hour)	Per Hour	Set	8.90	9.20
	Bond For Function	Per Function	Set	515.00	530.50
	Court Hire Sports Associations/Clubs	Per Hour	Set	40.30	41.50
	Court Hire Schools	Per Hour	Set	40.30	41.50
	Court Hire Community (Not For Profit)	Per Hour	Set	40.30	41.50
CRAIGIEBURN SPORTS STADIUM					
HIRE FEES	Court Hire Peak	Per Hour	Set	80.60	83.00
	Court Hire Off Peak	Per Hour	Set	54.10	55.70
	Court Hire Sports Associations/Clubs	Per Hour	Set	40.30	41.50
	Court Hire Schools	Per Hour	Set	40.30	41.50
	Court Hire Community (Not For Profit)	Per Hour	Set	40.30	41.50
	Room Hire - Creche	Per Hour	Set	8.90	9.20
	Room Hire - Aerobics	Per Hour	Set	40.30	41.50
	Room Hire - Meeting Room New Area	Per Hour	Set	-	41.50
SQUASH					
	Court Hire Peak	Per Hour	Set	35.80	36.90
	Court Hire Off Peak	Per Hour	Set	17.90	18.40
	Equipment Hire	Per Hour	Set	2.00	2.10
PROGRESS RESERVE HALL					
HIRE FEES	Function Rate	Per Function	Set	780.30	803.70
	Meeting Room (Per Hour)	Per Hour	Set	40.30	41.50
	Court Hire Peak (Commercial)	Per Hour	Set	80.60	83.00
	Court Hire Off Peak (Commercial)	Per Hour	Set	54.10	55.70
	Court Hire Sports Associations/Clubs	Per Hour	Set	40.30	41.50
	Court Hire Schools	Per Hour	Set	40.30	41.50
	Court Hire Community (Not For Profit)	Per Hour	Set	40.30	41.50
	Bond	Per Function	Set	515.00	530.50
BROADMEADOWS NETBALL STADIUM					
	Court Hire Peak	Per Hour	Set	80.70	83.10
	Court Hire Off Peak	Per Hour	Set	54.10	55.70
	Court Hire Sports Associations/Clubs	Per Hour	Set	40.30	41.50
	Court Hire Schools	Per Hour	Set	40.30	41.50
	Court Hire Community (Not For Profit)	Per Hour	Set	40.30	41.50
WESTMEADOWS RESERVE COMMUNITY CENTRE	Function Rate	Per Function	Set	389.90	401.60
	Meeting Room (Per Hour)	Per Hour	Set	54.10	55.70

BUDGET 2025 - 2026 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
	Bond	Per Function	Set	515.00	530.50
CRAIGIEBURN ATHLETICS CENTRE					
HIRE FEES	Local Schools	Per Session	Set	62.80	64.70
	Non Local Schools	Per Session	Set	100.50	103.50
	Casual	Per Hour	Set	150.80	155.30
	Athletics Coaching	Per Hour	Set	62.80	64.70
	Lights Per Hour	Per Hour	Set	25.10	25.90
	Equipment Hire (Use Of Equipment/Set Up/Pack Up)	Per Hour	Set	125.70	129.50
ROOM HIRE					
	Splash Group Fitness or Cycle or Mind Body Studio Hire	Per Hour	Set	72.70	74.90
	Group Fitness Class - Community	Per Hour	Set	140.00	144.20
	Group Fitness Class - Commercial	Per Hour	Set	280.00	288.40
STADIUM	Casual Hoops	Per Visit	Set	4.50	4.60
HUME INDOOR CRICKET TRAINING CENTRE					
	Lane Hire	Per Hour	Set	56.60	58.30
	Lane Hire (Off Peak)	Per Hour	Set	39.60	40.80
	Lane Hire (Concessional)	Per Hour	Set	28.30	29.10
	Lane Hire (off peak) Concession	Per Hour	Set	-	19.80
	Bowling Machine hire	Per use	Set	-	10.00
	Cricket Bat Hire	PER BOOKING	Set	-	10.00
	Cricket Ball Hire (20 balls)	PER BOOKING	Set	-	10.00
	Meeting Space (Commercial)	PER HOUR	Set	-	14.00
	Meeting Room (Community)	PER HOUR	Set	-	7.00
	Speed-arm' Ball Thrower Hire	PER UNIT	Set	-	5.00
BALC					
	BALC Studio Room 3	Per Hour	Set	40.30	41.50
	BALC Meeting room	Per Hour	Set	47.00	48.40
LONG DAY CARE					
	Per child per week	Per Child	Set	576.00	601.00
	Per child per week as at 1 January	Per Child	Set	601.00	613.00
	Per child/Per Day	Per Child	Set	128.00	133.00
	Per child/Per Day as at 1 January	Per Child	Set	133.00	136.00
OCCASIONAL CARE					
	Per child/Per Session	Per Child	Set	45.00	46.50
YOUTH ENGAGEMENT AND PATHWAYS					
SUNBURY YOUTH CENTRE					
HIRE OF BAND REHEARSAL SPACE	Commercial (For Profit) hire of space	Per Hour	Set	44.55	44.55
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	29.35	29.35
	Community Groups / Organisations hire of space	Per Hour	Set	22.30	22.30
	Youth programming hire of space	Per Hour	Set	10.85	10.85
HIRE OF REAR KITCHEN	Commercial (For Profit) hire of space	Per Hour	Set	25.05	25.05
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	17.90	17.90
	Community Groups / Organisations hire of space	Per Hour	Set	13.85	13.85
	Youth programming hire of space	Per Hour	Set	6.85	6.85
HIRE OF RECORDING STUDIO & REHEARSAL SPACE	Commercial (For Profit) hire of space	Per Hour	Set	67.40	67.40
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	43.50	43.50
	Community Groups / Organisations hire of space	Per Hour	Set	33.70	33.70
	Youth programming hire of space	Per Hour	Set	16.90	16.90
HIRE OF REAR YOUTH SPACE	Commercial (For Profit) hire of space	Per Hour	Set	51.10	51.10
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	33.15	33.15
	Community Groups / Organisations hire of space	Per Hour	Set	25.55	25.55
	Youth programming hire of space	Per Hour	Set	13.05	13.05
HIRE OF FRONT YOUTH SPACE	Commercial (For Profit) hire of space	Per Hour	Set	51.10	51.10
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	33.15	33.15
	Community Groups / Organisations hire of space	Per Hour	Set	25.55	25.55
	Youth programming hire of space	Per Hour	Set	13.05	13.05
HIRE OF COUNSELLING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	51.10	51.10
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	33.15	33.15
	Community Groups / Organisations hire of space	Per Hour	Set	25.55	25.55
	Youth programming hire of space	Per Hour	Set	13.05	13.05
HIRE OF HOTDESK IN SHARED OFFICE	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	38.10	38.10
	Community Groups / Organisations hire of space	Per Day	Set	25.55	25.55
	Youth programming hire of space	Per Day	Set	14.70	14.70
	Youth programming hire of space	Per Week	Set	47.35	47.35
HIRE OF MEETING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	51.10	51.10
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	33.15	33.15
	Community Groups / Organisations hire of space	Per Hour	Set	25.55	25.55
	Youth programming hire of space	Per Hour	Set	13.05	13.05
CRAIGIEBURN YOUTH CENTRE					
HIRE OF YOUTH SPACE	Commercial (For Profit) hire of space	Per Hour	Set	76.10	76.10
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	49.50	49.50
	Community Groups / Organisations hire of space	Per Hour	Set	38.10	38.10
	Youth programming hire of space	Per Hour	Set	19.55	19.55

BUDGET 2025 - 2026 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
HIRE OF KITCHEN	Commercial (For Profit) hire of space	Per Hour	Set	25.05	25.05
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	17.90	17.90
	Community Groups / Organisations hire of space	Per Hour	Set	13.85	13.85
	Youth programming hire of space	Per Hour	Set	6.85	6.85
HIRE OF TRAINING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	56.05	56.05
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	36.45	36.45
	Community Groups / Organisations hire of space	Per Hour	Set	28.25	28.25
	Youth programming hire of space	Per Hour	Set	14.10	14.10
HIRE OF MEETING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	44.55	44.55
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	29.35	29.35
	Community Groups / Organisations hire of space	Per Hour	Set	22.30	22.30
	Youth programming hire of space	Per Hour	Set	11.40	11.40
HIRE OF HOTDESK IN SHARED OFFICE	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	38.10	38.10
	Community Groups / Organisations hire of space	Per Day	Set	25.55	25.55
	Youth programming hire of space	Per Day	Set	14.70	14.70
	Youth programming hire of space	Per Week	Set	47.35	47.35
ROXBURGH PARK YOUTH CENTRE					
HIRE OF HOTDESK IN SHARED OFFICE	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	38.10	38.10
	Community Groups / Organisations hire of space	Per Day	Set	25.55	25.55
	Youth programming hire of space	Per Day	Set	14.70	14.70
	Youth programming hire of space	Per Week	Set	47.35	47.35
HIRE OF KITCHEN	Commercial (For Profit) hire of space	Per Hour	Set	25.05	25.05
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	17.90	17.90
	Community Groups / Organisations hire of space	Per Hour	Set	13.85	13.85
				6.85	6.85
HIRE OF VENUE SPACE	Commercial (For Profit) hire of space	Per Hour	Set	51.10	51.10
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	33.15	33.15
	Community Groups / Organisations hire of space	Per Hour	Set	25.55	25.55
	Youth programming hire of space	Per Hour	Set	13.05	13.05
BROADMEADOWS YOUTH CENTRE					
HIRE OF COMMERCIAL KITCHEN	Commercial (For Profit) hire of space	Per Hour	Set	76.10	76.10
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	49.55	49.55
	Community Groups / Organisations hire of space	Per Hour	Set	38.35	38.35
	Youth programming hire of space	Per Hour	Set	18.90	18.90
HIRE OF SMALL MEETING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	51.10	51.10
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	33.15	33.15
	Community Groups / Organisations hire of space	Per Hour	Set	25.55	25.55
	Youth programming hire of space	Per Hour	Set	13.05	13.05
HIRE OF VENUE SPACE (INCLUDES KITCHENETTE)	Commercial (For Profit) hire of space	Per Hour	Set	51.10	51.10
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	33.70	33.70
	Community Groups / Organisations hire of space	Per Hour	Set	25.55	25.55
	Youth programming hire of space	Per Hour	Set	13.05	13.05
HIRE OF STUDIO B	Commercial (For Profit) hire of space	Per Hour	Set	76.10	76.10
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	50.00	50.00
	Community Groups / Organisations hire of space	Per Hour	Set	38.10	38.10
	Youth programming hire of space	Per Hour	Set	19.55	19.55
HIRE OF HOTDESK IN SHARED OFFICE	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	38.10	38.10
	Community Groups / Organisations hire of space	Per Day	Set	25.55	25.55
ASSETS					
Storm Water Information	Drainage Information Fee	Each	Set	187.00	192.50
Asset Protection Permits	Drainage Investigation Fee	Each	Set	671.00	693.00
Local Law Infringements	Residential Parking Permit (Third Permit)	Each	Set	60.00	60.00
Storm Water Connection	Legal Point of Discharge Application Fee	Each	Statutory	159.54	TBA
TECHNICAL SERVICES					
FEES	ROAD WORKS ON AREA GREATER THAN 8.5msq (OVER 50KM/H ROAD)	Each	Statutory	703.80	TBA
	ROAD WORKS ON AREA GREATER THAN 8.5msq (UNDER 50KM/H ROAD)	Each	Statutory	383.80	TBA
	ROAD WORKS ON AREA LESS THAN 8.5msq	Each	Statutory	151.90	TBA
	NON-ROAD IMPACT WORK ON AREA GREATER THAN 8.5msq (OVER 50KM/H ROAD)	Each	Statutory	383.80	TBA
	NON-ROAD IMPACT WORK ON AREA GREATER THAN 8.5msq (UNDER 50KM/H ROAD)	Each	Statutory	98.00	TBA
	NON-ROAD IMPACT WORK ON AREA LESS THAN 8.5msq	Each	Statutory	98.00	TBA
ROAD MANAGEMENT	Sect 63 BC	Each	Statutory	2,964.00	TBA
	Sect 63 Ind	Each	Statutory	593.00	TBA
	Sect 66 (1) (a)	Each	Statutory	593.00	TBA
	Sect 66 (1) (b)	Each	Statutory	593.00	TBA
REAL ESTATE	Signage Permit	Each	Set	477.00	491.30
IMPOUNDED SIGNS:	Normal Size "A" Frame.	Each	Set	95.00	97.85
	Large Signs Requiring Truck and 2 men.	Each	Set	1,500.00	1,545.00
ADVERTISING/DISPLAY GOODS	A Board Permits/Display Goods	Each	Set	95.00	97.85
SKIP FEES	Skip Fees - Single placement	Each	Set	55.65	57.30
	Impound Cost	Each	Set	200.00	206.00
	Impound Release	Each	Set	50.00	50.00

BUDGET 2025 - 2026 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
ASSET PROTECTION PERMITS	Asset Protection Permits	Per Permit	Set	465.00	478.95
	Multi Unit Development - Additional Unit Fee	Per Permit	Set	150.00	154.50
ASSET PROTECTION INFRENGEMENT	Asset Protection Permit Breaches	Each	Statutory	988.00	TBA
	Road Obstruction	Each	Statutory	672.00	TBA
CITY PARKS AND OPEN SPACES					
TREE MANAGEMENT					
	Very Small Tree Removal 0 - 3m	Per Tree	Set	37.22	38.35
	Small Tree Removal 3m - 6m	Per Tree	Set	126.19	129.98
	Medium tree Removal 6m - 10m	Per Tree	Set	403.92	416.04
	Large trees 10m - 15m	Per Tree	Set	1,600.63	1,648.65
	Very Large trees > 15m	Quotation	Set	By Quotation	By Quotation
	Trees less than 300mm DBH x 1 Tree	1 for 1 Tree	Set	518.98	534.55
	Trees greater than 300mm to 600mm DBH x 2 Trees	2 for 1 Tree	Set	1,037.96	1,069.10
	Trees greater than 600mm to 1000mm DBH x 4 Trees	4 for 1 Tree	Set	2,075.92	2,138.20
	Trees greater than 1000mm DBH x 8 Trees	8 for 1 Tree	Set	4,151.84	4,276.39
LANDFILL					
MIXED WASTE					
	Mixed Waste - Resident per cubic metre	NO.	Set	150.00	169.40
	Mixed Waste - Non-Resident per cubic metre	NO.	Set	190.00	205.00
	Mixed Boot Resident	NO.	Set	30.00	34.00
	Mixed Boot Non-Res	NO.	Set	38.00	41.00
	Mixed Station wagon Resident	NO.	Set	68.00	76.00
	Mixed Station wagon Non-Res	NO.	Set	86.00	92.00
	Mixed Trailer Resident	NO.	Set	97.00	110.00
	Mixed Trailer Non Res	NO.	Set	124.00	136.00
	Mixed Trailer Heaped Resident	NO.	Set	162.00	187.00
	Mixed Trailer Heaped Non-Res	NO.	Set	205.00	228.00
	Mixed Trailer High Side Resident	NO.	Set	260.00	287.00
	Mixed Trailer High Side Non-Res	NO.	Set	329.00	370.00
	Mixed Tandem Resident	NO.	Set	162.00	185.00
	Mixed Tandem Non-Res	NO.	Set	205.00	225.00
	Mixed Tandem Heaped Resident	NO.	Set	297.00	345.00
	Mixed Tandem Heaped Non-Res	NO.	Set	376.00	425.00
	Mixed Tandem High Side Resident	NO.	Set	432.00	420.00
	Mixed Tandem High Side Non-Res	NO.	Set	547.00	485.00
	Mixed Waste - Cash C&I	Tonne	Set	308.00	385.00
	Mixed Waste - Account C&I	Tonne	Set	308.00	385.00
	Mixed Waste - Cash B&D	Tonne	Set	308.00	385.00
	Mixed Waste - Account B&D	Tonne	Set	308.00	385.00
COUNCIL WASTE					
	Council	Tonne	Set	308.00	350.00
	Clean fill - per cubic metre	NO.	Set	180.00	205.00
	Clean fill -Single trailer	NO.	Set	126.00	135.00
	Clean fill -Double trailer	NO.	Set	225.00	255.00
GREENWASTE					
	Green Waste - Resident per cubic metre	NO.	Set	95.00	105.00
	Green Waste - Non-Resident per cubic metre	NO.	Set	125.00	135.00
	Green - Boot Resident	NO.	Set	19.00	21.00
	Green - Boot Non-Res	NO.	Set	25.00	27.00
	Green - Station wagon Resident	NO.	Set	43.00	43.00
	Green - Station wagon Non-Res	NO.	Set	58.00	62.00
	Green - Trailer Resident	NO.	Set	67.00	74.00
	Green - Trailer Non-Res	NO.	Set	88.00	95.00
	Green Trailer Heaped Resident	NO.	Set	103.00	120.00
	Green Trailer Heaped Non-Res	NO.	Set	135.00	150.00
	Green Trailer High Side Resident	NO.	Set	154.00	180.00
	Green Trailer High Side Non-Res	NO.	Set	203.00	225.00
	Green - Tandem Resident	NO.	Set	103.00	118.00
	Green - Tandem Non-Res	NO.	Set	135.00	150.00
	Green Tandem Heaped Resident	NO.	Set	188.00	215.00
	Green Tandem Heaped Non-Res	NO.	Set	248.00	280.00
	Green Tandem High Side Resident	NO.	Set	274.00	315.00
	Green Tandem High Side Non-Res	NO.	Set	360.00	395.00
	Green Waste - Cash	Tonne	Set	205.00	315.00
	Timber Waste	Tonne	Set	205.00	385.00
	Green Waste - Account	Tonne	Set	205.00	315.00
CONCRETE					
	Concrete - Resident per cubic metre	NO.	Set	95.00	105.00
	Concrete - Non-Resident per cubic metre	NO.	Set	125.00	135.00
	Concrete - Resident Trailer	NO.	Set	66.50	80.00
	Concrete - Non Res Trailer	NO.	Set	87.50	135.00
	Concrete - Resident Tandem	NO.	Set	118.00	226.80
	Concrete - Non-Res Tandem	NO.	Set	156.00	292.00
	Concrete Commercial To Crusher	Tonne	Set	115.00	225.50
	Recycle - Asphalt	Tonne	Set	115.00	225.50
	Recycle - Brick	Tonne	Set	115.00	225.50
MISC WASTE					

BUDGET 2025 - 2026 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
	Mattresses	NO.	Set	32.00	36.00
	Engine Oil, per 10 litres	NO.	Set	2.00	2.00
	Tyre - Super	NO.	Set	120.00	125.00
	Public Weighing	NO.	Set	50.00	50.00
	Tyre - Car, with rim	NO.	Set	19.00	20.00
	Tyre - Car, without rim	NO.	Set	10.00	11.00
	Tyre - 4WD/Light truck, with rim	NO.	Set	35.00	37.00
	Tyre - 4WD/Light truck, without rim	NO.	Set	18.00	19.00
	Tyre - Truck, with rim	NO.	Set	28.00	29.00
	Tyre - Truck, without rim	NO.	Set	76.00	78.00
	Tyre - Motorcycle, with rim	NO.	Set	18.00	19.00
	Tyre - Motorcycle, without rim	NO.	Set	9.00	10.00
ECONOMIC DEVELOPMENT					
START NORTH					
Individual	Day Pass - Daily	Daily	Set	30.00	30.00
Individual	Starter Workspace	Monthly	Set	50.00	50.00
Individual	Starter Plus Workspace	Monthly	Set	100.00	100.00
Individual	Premium Workspace	Monthly	Set	200.00	200.00
Individual	Professional Workspace (additional member)	Monthly	Set	300.00	300.00
Private Office	Starter office space	Monthly	Set	1000.00	1,000.00
Private Office	Premium office space	Monthly	Set	1350.00	1,350.00
Private Office	Professional office space	Monthly	Set	2000.00	2,000.00
Meeting Room	Meeting Room G.01	Hourly	Set	20.00	20.00
Meeting Room	Meeting Room G.02	Hourly	Set	20.00	20.00
Meeting Room	External Meeting Room Hire	Hourly	Set	-	35.00
Product	Small Locker Hire	Monthly	Set	15.00	15.00
Product	Large Locker Hire	Monthly	Set	20.00	20.00
Product	Mailbox Hire	Monthly	Set	20.00	20.00
Product	Mailbox and Small Locker Combo Hire	Monthly	Set	30.00	30.00
Product	Mailbox and Large Locker Combo Hire	Monthly	Set	35.00	35.00
PLANNING AND DEVELOPMENT					
LAND USE PLANNING:					
	Secondary Consent amendment Fee	Per Application	Set	555.00	572.00
	Planning Infringement Fee	Per Application	Statutory	Variable	TBA
	Planning Property Information Fee - Residential	Per Application	Set	200.00	206.00
	Planning Property Information Fee - Commercial	Per Application	Set	220.00	227.00
	Advertising Fee(Per Unit)	Per Application	Set	17.00	18.00
	Sign on Site Fee	Per Application	Set	260.00	268.00
	Extension of Time For Permit	Per Application	Set	300.00	310.00
	Subdivision Inspection fee - 2nd and Subsequent Inspection	Per Application	Set	352.00	364.00
	Amendment to a Live Planning Application - Post Advertising	Per Application	Statutory	Variable	TBA
SUBDIVISION CERTIFICATION:					
	Certification Fee of a plan of subdivision	Each	Statutory	192.70	TBA
	Alteration of certified plan	Each	Statutory	122.50	TBA
	Amendment of a certified plan	Each	Statutory	155.10	TBA
FEE FOR PERMIT APPLICATION					
SINGLE DWELLING	Class 1. Change or allow a new use of the land	Per Application	Statutory	1453.40	TBA
	Amendment to change what the permit allows; or change any or all conditions	Per Application	Statutory	Variable	TBA
	Class 2. Up to $10,000	Per Application	Statutory	220.50	TBA
	Class 3. $10,001 to $100,000	Per Application	Statutory	694.00	TBA
	Class 4. $100,001 to $500,000	Per Application	Statutory	1420.70	TBA
	Class 5. $500,001 to $1M	Per Application	Statutory	1535.00	TBA
	Class 6. $1M to $2M	Per Application	Statutory	1649.30	TBA
VICSMART	Class 7. Up to $10,000	Per Application	Statutory	220.50	TBA
	Class 8. More than $10,000	Per Application	Statutory	473.60	TBA
	Class 9&10. VicSmart application to subdivide or consolidate land	Per Application	Statutory	220.50	TBA
ALL OTHER DEVELOPMENT	Class 11. Up to $100,000	Per Application	Statutory	1265.60	TBA
	Class 12. $100,001 to $1M	Per Application	Statutory	1706.50	TBA
	Class 13. $1M to $5M	Per Application	Statutory	3764.10	TBA
	Class 14. $5M to $15M	Per Application	Statutory	9593.90	TBA
	Class 15. $15M to $50M	Per Application	Statutory	28291.70	TBA
	Class 16. More than $50M (to be charged at 50% until 13 Oct 2017)	Per Application	Statutory	63589.00	TBA
SUBDIVISION	Class 17. Subdivide an existing building	Per Application	Statutory	1453.40	TBA
	Class 18. Subdivide land into 2 lots	Per Application	Statutory	1453.40	TBA
	Class 19. Realignment of a common boundary between 2 lots or to consolidate 2 or more lots	Per Application	Statutory	1453.40	TBA
	($1,360.80 for each 100 lots created)	Per Application	Statutory	1453.40	TBA
	To create or move a right of way; or	Per Application	Statutory	1453.40	TBA
	Class 22. A permit not otherwise provided for in this Regulation	Per Application	Statutory	1453.40	TBA
FEE TO AMEND APPLICATION					
SINGLE DWELLING	Class 1. Change or allow a new use of the land	Per Application	Statutory	1453.40	TBA
	Amendment to change what the permit allows; or change any or all conditions	Per Application	Statutory	1453.40	TBA
	Class 2. Up to $10,000	Per Application	Statutory	220.50	TBA
	Class 3. $10,001 to $100,000	Per Application	Statutory	694.00	TBA
	Class 4. $100,001 to $500,000	Per Application	Statutory	1420.70	TBA
	Class 5. $500,001 to $1M	Per Application	Statutory	1535.00	TBA
	Class 6. $1M to $2M	Per Application	Statutory	1649.30	TBA

BUDGET 2025 - 2026 FEES & CHARGES

PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
VICSMART	Class 7. Up to $10,000	Per Application	Statutory	220.50	TBA
	Class 8. More than $10,000	Per Application	Statutory	473.60	TBA
	Class 9&10. VicSmart application to subdivide or consolidate land	Per Application	Statutory	220.50	TBA
ALL OTHER DEVELOPMENT	Class 11. Up to $100,000	Per Application	Statutory	1265.60	TBA
	Class 12. $100,001 to $1M	Per Application	Statutory	1706.50	TBA
	Class 13. $1M to $5M	Per Application	Statutory	3764.10	TBA
	Class 14. $5M to $15M	Per Application	Statutory	9593.90	TBA
	Class 15. $15M to $50M	Per Application	Statutory	28291.70	TBA
	Class 16. More than $50M (to be charged at 50% until 13 Oct 2017)	Per Application	Statutory	63589.00	TBA
SUBDIVISION	Class 17. Subdivide an existing building	Per Application	Statutory	1453.40	TBA
	Class 18. Subdivide land into 2 lots	Per Application	Statutory	1453.40	TBA
	Class 19. Realignment of a common boundary between 2 lots or to consolidate 2 or more lots	Per Application	Statutory	1453.40	TBA
	($1,360.80 for each 100 lots created)	Per Application	Statutory	1453.40	TBA
	To create or move a right of way; or	Per Application	Statutory	1453.40	TBA
	Class 22. A permit not otherwise provided for in this Regulation	Per Application	Statutory	1453.40	TBA
	Copy of Planning Permit	Per Application	Set	no charge applicable	no charge applicable
	Copy of Permit Related A4 Pages	Per Application	Set	no charge applicable	no charge applicable
	Copy of Endorsed Plans	Per Application	Set	no charge applicable	no charge applicable
	Request for Demolition	Per Application	Statutory	95.00	TBA
DISPENSATIONS					
	Report & Consent App	Each	Statutory	320.20	TBA
	S57 Mbs Sitting Consent Fee	Each	Set	880.00	907.00
	Build Over Easement Consents	Each	Set	650.00	670.00
	Section 173 Agreements	Each	Set	946.00	975.00
	Public Protection	Each	Statutory	325.00	TBA
BUILDING PERMIT FEES (WORK INSIDE HUME)	Class 1A Alterations & Class 10 Domestic Outbuildings (Excludes Class 1A Additions)	Per Permit	Set	900.00	927.00
	Class 1A Dwelling Additions	Per Permit	Set	1900.00	1,957.00
	Class 1A New Dwellings	Per Permit	Set	2800.00	2,884.00
	Class 2 - 9 Alterations (Not Additions)	Per Permit	Set	2800.00	2,884.00
	Class 2 - 9 Additions	Per Permit	Set	3450.00	3,553.50
	Class 2 - 9 New Buildings	Per Permit	Set	5300.00	5,459.00
	Demolitions	Per Permit	Set	1900.00	1,957.00
	Cancel Building Order	Per Permit	Set	900.00	927.00
	Occupancy Permit Fee	Per Permit	Set	1200.00	1,236.00
	Occupancy Permit Fee - Bc Termination	Per Permit	Set	2800.00	2,884.00
	Extension Of Time	Per Permit	Set	682.00	703.00
	Additional Inspections Fee	Per Inspection	Set	253.00	261.00
BUILDING PERMIT VARIATIONS:					
SIGNIFICANT CHANGES TO PERMIT DETAILS AND DESIGN		Per Unit	Set	500.00	-
LODGEMENT FEES	Lodgement Fee - Minimum	Per Enquiry	Statutory	134.40	TBA
BUILDING INFORMATION	Property Information Fee	Per Enquiry	Statutory	52.10	TBA
	Title Search	Per Enquiry	Set	125.00	129.00
	Plan Copying Domestic	Each	Set	192.50	199.00
	Plan Copying Commercial	Each	Set	385.00	397.00
	A4	Per Sheet	Set	5.00	5.15
	A3	Per Sheet	Set	7.00	7.20
	Large Sheets	Per Sheet	Set	40.00	41.00
POOL REGISTER FEES	Pool Registration Fee	Per Registration	Statutory	35.10	TBA
	Pool Registration Search Fee	Per Registration	Statutory	52.10	TBA
	Certificate of barrier compliance (CBC) lodgement fee	Per lodgement	Statutory	22.50	TBA
	Certificate of barrier non-compliance (CBNC) lodgement fee	Per lodgement	Statutory	424.60	TBA
SUBD CONSTRUCTION SUPERVISION FEE	(Percentage Of Actual Cost Of Construction)	No of Lots	Statutory	TBA	TBA
	Supervision (Percentage Of Actual Cost)	No of Lots	Statutory	TBA	TBA
	Reserve Plan Checking And Supervision	Per Hectare	Set	19300.00	19,880.00
LANDSCAPE FEES					
	Streetscape Detail Design Submission	Standard Street	Set	0.00	3.00
	Streetscape Detail Design Submission	Boulevard	Set	0.00	4.50
	Streetscape Construction Supervision	Standard Street	Set	0.00	5.00
	Streetscape Construction Supervision	Boulevard	Set	0.00	7.50
	Streetscape 2 year Maintenance Supervision	Standard Street	Set	0.00	7.00
	Streetscape 2 year Maintenance Supervision	Boulevard	Set	0.00	10.50
	Bond Admin Fee	Bond Submission	Set	0.00	450.00
	Resubmission Detail Design Engineering and Landscape	Resubmission fee after approval	Set	0.00	500.00
	Reinspection Fee	Failed Inspection	Set	0.00	300.00

BUDGET 2025 - 2026 FEES & CHARGES

PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
	Landscape Reserve: Minimum Fee	General Reserve Fee for Establishment and Maintenance	Set	0.00	1,930.00
	Landscape Reserve: Standard Fee	General Reserve Fee for Establishment and Maintenance	Set	0.00	19,300.00
	A	0.1 to 5	Set	0.00	TBA
	B	5 to 10	Set	0.00	TBA
	C	10 +	Set	0.00	TBA
	Landscape Values	Lanscape Values Fee charged per Hectare	Set	0.00	10,000.00
	A	Up to 5	Set	0.00	TBA
	B	5 to 10	Set	0.00	TBA
	C	10 +	Set	0.00	TBA
ACTIVE LIVING					
RESERVE CAT. ONE	Senior Group Fee	Per Season	Set	14,937.45	15,385.35
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	8,215.65	8,462.10
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	12,696.85	13,077.75
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	5,975.00	6,154.25
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	12,696.85	13,077.75
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	12,696.85	13,077.75
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	5,975.00	6,154.25
	Female Group With Less Than 25 Participants (45%)	Per Season	Set	8,215.65	8,462.10
RESERVE CAT. TWO	Senior Group Fee	Per Season	Set	6,005.05	6,185.20
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	3,302.85	3,401.95
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	5,104.30	5,257.45
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	2,402.00	2,474.05
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	5,104.30	5,257.45
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	5,104.30	5,257.45
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	2,402.00	2,474.05
	Female Group With Less Than 25 Participants (45%)	Per Season	Set	3,302.85	3,401.95
RESERVE CAT. THREE	Senior Group Fee	Per Season	Set	1,933.25	1,991.25
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	1,063.20	1,095.10
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	1,643.30	1,692.60
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	773.25	796.45
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	1,643.30	1,692.60
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	1,643.30	1,692.60
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	773.25	796.45
	Female Group With Less Than 25 Participants (45%)		Set	1,063.20	1,095.10
RESERVE CAT. FOUR	Senior Group Fee	Per Season	Set	432.00	444.95
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	237.60	244.75
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	367.10	378.10
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	172.85	178.05
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	367.10	378.10
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	367.10	378.10
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	172.85	178.05
	Female Group With Less Than 25 Participants (45%)	Per Season	Set	237.60	244.75
RESERVE CASUAL HIRE (COMMUNITY)	Casual Hire - Sport Oval	Per Hour	Set	13.70	14.10
PAVILION CASUAL HIRE (COMMUNITY)	Casual Hire - Pavilion	Per Hour	Set	13.70	14.10
RESERVE CASUAL HIRE (COMMERCIAL)	Casual Hire - Sport Oval	Per Hour	Set	27.35	28.15
PAVILION CASUAL HIRE (COMMERCIAL)	Casual Hire - Pavilion	Per Hour	Set	27.35	28.15
RESERVE PERSONAL TRAINING	Personal Training Hire - Sports Oval	Monthly	Set	149.75	154.25
TENNIS CLUBS/COURTS & ASSOCIATED PAVILIONS					
HIRE FEES	Sunbury Lawn Tennis Club	Per Annum	Set	14,842.45	15,287.70
	Bulla Village Tennis Club	Per Annum	Set	1,686.20	1,737.90
	Greenvale Tennis Club	Per Annum	Set	3,536.90	3,643.00
	Craigieburn Tennis Club	Per Annum	Set	2,208.70	2,274.95
HUME TENNIS & COMMUNITY CENTRE					
HIRE FEES	Function Rate	Per Function	Set	382.45	393.90
	Community Rooms 1, 2 & 3	Per Hour	Set	38.25	39.40
	Bond	Per Function	Set	515.00	530.45
CRAIGIEBURN HOCKEY CENTRE					
HIRE FEES	Local Schools	Per Session	Set	32.05	33.00
	Non Local Schools	Per Session	Set	50.20	51.70
	Casual	Per Hour	Set	75.45	77.70
	Lights Per Hour	Per Hour	Set	25.15	25.90
	Equipment Hire	Per Hour	Set	25.15	25.90
FACILITY KEY REPLACEMENTS	Bi-Lock Key	Per Item	Set	20.30	20.90
	Standard Key	Per Item	Set	10.75	11.05
ELECTRONIC SWIPECARDS	Electronic swipecards	Per Item	Set	-	11.05
CITY STRATEGY					
AMEND PLANNING SCHEME:	Amend Planning Scheme - Application	Per Application	Statutory	3,275.40	3,275.40
	Amend Planning Scheme - Consider Submission up to 10	Per Application	Statutory	16,233.90	16,233.90
	Amend Planning Scheme - Consider Submission 11 to 20	Per Application	Statutory	32,436.00	32,436.00
	Amend Planning Scheme - Consider Submission 20+	Per Application	Statutory	43,359.30	43,359.30
	Amend Planning Scheme - Adoption	Per Application	Statutory	516.80	516.80
FINANCE					
LAND CERTIFICATES:	Land Information Certificates	Per Cert	Statutory	29.70	29.70
(ADDITIONAL TO 1ST BIN)	Garbage 140 Litre Bin	Per Bin	Set	165.80	170.70
	Garbage 240 Litre Bin	Per Bin	Set	287.10	295.70

BUDGET 2025 - 2026 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) $	PROPOSED (INC. GST) $
	Garbage 240 Litre Bin - Upgrade	Per Bin	Set	124.30	128.00
	Garbage 80 Litre Bin	Per Bin	Set	95.50	98.30
	Organics 140 Litre Bin	Per Bin	Set	92.00	94.70
	Organics 240 Litre Bin	Per Bin	Set	117.10	120.60
	Recycle 140 Litre Bin	Per Bin	Set	75.50	77.70
	Recycle 240 Litre Bin	Per Bin	Set	75.50	77.70
	Recycle 360 Litre Bin	Per Bin	Set	113.10	116.40
NON RATEABLE - 1ST COLLECTION	Garbage 140 Litre Bin	Per Bin	Set	165.80	170.70
	Garbage 240 Litre Bin	Per Bin	Set	287.10	295.70
	Garbage 240 Litre Bin - Upgrade	Per Bin	Set	124.30	128.00
	Garbage 80 Litre Bin	Per Bin	Set	95.50	98.30
	Recycle 140 Litre Bin	Per Bin	Set	75.50	77.70
	Recycle 240 Litre Bin	Per Bin	Set	75.50	77.70
	Recycle 360 Litre Bin	Per Bin	Set	113.10	116.40
	Recycle 360 Litre Bin - Upgrade	Per Bin	Set	36.80	37.90
	Duplicate rate notice per property	Per Notice	Set	21.75	22.40
GOVERNANCE					
FOI	Application Fee	Fee	Statutory	31.80	32.70
	Processing Fee (Per Hour)	Per Hour	Statutory	23.85	TBA
	Photocopy	Per A4	Statutory	0.20	TBA
	Failure to Vote (Maximum fine set by Returning Officer)	Fine	Statutory	92.00	99.00
PROPERTY & LEASING					
SUPPLEMENTARY VALUATIONS	City West Water	Per Assess.	Set	60.55	62.25
	Yarra Valley Water	Per Assess.	Set	60.55	62.25
OBJECTIONS	Application For Temp Signage On Council Land	No Of Signage's	Set	120.00	120.00
PROPERTY AND LEASING	Property Application Fee	Per Application	Set	275.00	300.00